

Message from our 2025 interim results Income statement Statement of financia



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# **Financial highlights**

Headline earnings

**R8 399**m

Dividend per share

1028 cents

(H1 2024: 971 cents)

**DHEPS** 

1762 cents (H1 2024: 1650 cents)

NAV per share

**24 522** cents

(H1 2024: 23 097 cents)

ROE

**CLR** 

**81** bps

(H1 2024: 104 bps)

**▲** 0.2% 15.2% (H1 2024: 15.0%)

0.2% (H1 2024: 13.3%)

CET 1

Cost to income

**57.4**% 2.1%

(H12024:55.3%)



# Financial performance slightly ahead of guidance, with ongoing good strategic progress in a difficult environment

The operating environment during the first half of the year was challenging. Uncertainty relating to US policies, in particular tariffs, and geopolitical conflicts resulted in significant financial market volatility and reduced business confidence. In SA, economic recovery momentum slowed, resulting in real GDP growth declining to 0.1% in Q1 2025. While ongoing structural reforms contributed to a more stable electricity supply and moderate logistics improvements, challenges around water supply, municipal services, and crime and corruption remain. Despite low business confidence, limited fixed investment, and an uncertain economic outlook, corporate loans and advances growth rose to 8.1% in June. With inflation remaining below SARB's 4.5% target, the Monetary Policy Committee reduced rates by 25 bps in January, May and July, bringing the repo rate to 7.00%. Notwithstanding this, household credit growth remained muted at 3.1%, although consumer finances are steadily improving.

In this context, Nedbank Group's headline earnings (HE) in the first 6 months of 2025 increased by 6% to R8.4bn and our ROE improved slightly to 15.2% (H1 2024: 15.0%). The increase in HE was driven by non-interest revenue (NIR) and associate income growth, an ongoing improvement in the impairment charge and good management of underlying expenses. partially offset by muted net interest income (NII) growth, Balance sheet metrics remained strong, enabling the declaration of an interim dividend of 1028 cents per share, up by 6%, at a payout ratio of 57%

The organisational restructure of our Retail and Business Banking (RBB) and Nedbank Wealth Clusters into a more focused, client-centred organisational design has been completed on time, as expected, From 1 July 2025 Personal and Private Banking (PPB). an individual-focused cluster, will provide a full suite of solutions to all individual clients across the youth, entry-level, middle, affluent and high-net-worth segments. Business and Commercial Banking (BCB), a juristic-focused cluster, will cover the SME, commercial

and mid-corp client segments. These changes have been well received by all stakeholders, including colleagues, clients and shareholders. Key leadership positions have been filled, and our efforts now shift to execution, unlocking transformational growth opportunities, as well as efficiency and productivity enhancements.

Following a strategic review by the board and management, the group's financial investment in Ecobank Transnational Incorporated (ETI) has been classified as a non-current asset held for sale in terms of IFRS 5. The board has approved a formal plan to dispose of the investment, and we are currently engaging interested parties. This change represents a reset of our strategy on the rest of the continent with a clear focus on the SADC and East Africa regions in businesses we own and control

We also continued to make good progress on our strategic value unlocks. Digital volumes and values grew at double digits and digital sales reached 70%. Client satisfaction metrics remained at the top end of market benchmarks and our peer group, while the group's brand value increased strongly. Retail active and main-banked client gains were reasonable, with both growing at 6%; the Nedbank Africa Regions client base increased by 11%; and in a more competitive environment we retained our 24% market share among SME clients. Under strategic portfolio tilt we recorded market share gains in home loans, vehicle finance and retail and commercial deposits since December 2024. Our increased focus on payments and insurance saw very strong growth in product volumes. Lending that creates positive impacts and supports sustainable development finance in line with the United Nations Sustainable Development Goals increased to R189bn, including strong growth in renewable energy exposures to R47bn.

Looking forward, the global economic outlook remains subdued and risk elevated as US tariffs are expected to negatively impact business confidence, capital investment, global trade volumes, supply chains and export volumes

in most countries. SA's economic recovery is expected to improve, driven by increased consumer spending given higher real incomes, subdued inflation, reduced interest rates and continued withdrawals from contractional savings. However, the 30% tariffs on SA exports to the US, weaker global growth and sluggish commodity prices will likely undermine business confidence, hurt exports and discourage private sector fixed investment. We forecast GDP growth of 1.0% for 2025, followed by 1.5% in 2026, with downside risk, Following the 25 bps interest rate cut in July 2025, we expect rates to remain stable from here. Banking conditions should improve moderately as the year progresses and credit growth is forecast to improve further, supported by the gradual recovery in the domestic economy and lower

On the back of the negative impact of a more difficult-than-expected SA environment on revenue growth and the change in our strategy on ETI, we have revised our 2025 guidance. We now expect DHEPS growth for the year to be low single digits and ROE to end the period around 15%. From there we target an improvement in the group's ROE to 17% in the medium term, supported by various growth initiatives and active capital management and offsetting the negative impact of ETI on ROE. In the long term our focus remains on achieving an ROE of more than 18%.

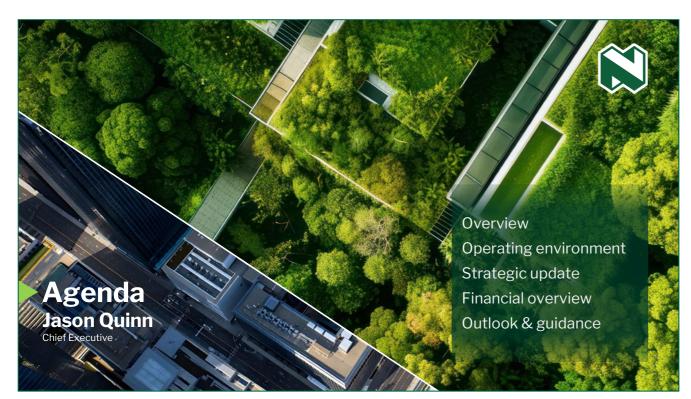
I would like to express my appreciation to all Nedbankers for their dedication and steadfast support throughout the past 6 months, particularly the resilience shown during the organisational restructure. We are grateful to our 7.9 million retail and wholesale clients for choosing Nedbank. We also value the ongoing support of the investment community. regulators and our other stakeholders. As Nedbank, we will continue to play our role in society as we fulfil our purpose of using our financial expertise to do good.

Jason Quinn Chief Executive

<sup>\*</sup> Our guidance and targets are not profit forecasts and the group's joint auditors have not reviewed or reported on them.



**Notes:** 



Notes:

# H1 2025 results overview





Operating environment

- Volatile, uncertain & difficult SA Q1 2025 GDP growth of only 0.1% qoq.
- Banking environment modest SA credit extension & transactional activity as corporates & consumers remain cautious, although some green shoots are evident.
   More adverse impact on Nedbank, given our relatively high SA exposure.
- Financial markets indicators still reflect cautious optimism.



Strategic update

- Strategic reorganisation completed in line with target. New PPB & BCB structures & leadership in place, effective 1 July 2025.
- Strategic review of ETI financial investment after strategic review, Nedbank's ETI investment is now classified as a non-current asset held for sale.



- **Financial performance** HE +6% & DHEPS +7%, slightly ahead of H1 2025 guidance, with ROE improving slightly to 15.2%. Results driven by NIR & associate income growth & lower impairments, partially offset by muted NII growth. Total comprehensive income +26%, reflecting stronger capital generation than earnings growth.
- $\bullet$   $\,$  Very strong balance sheet enabling an interim DPS of 1028 cents per share, up by 6%

NEDBANK GROUP LIMITED – 2025 Interim Financial Results

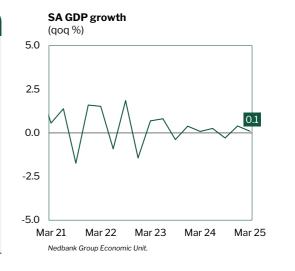
### **Notes:**

**Operating environment** – H1 2025 was another volatile & uncertain period, evident in weak SA economic growth



#### Key factors impacting SA GDP growth

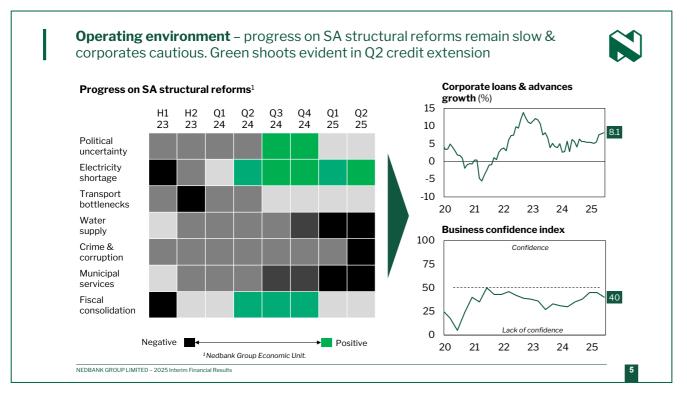
- Slowing global growth
- US economic policy & tariff uncertainty
- Middle-East & Russia-Ukraine conflicts
- Multiple SA budget delays
- Concerns around GNU execution ability
- SA structural inefficiencies



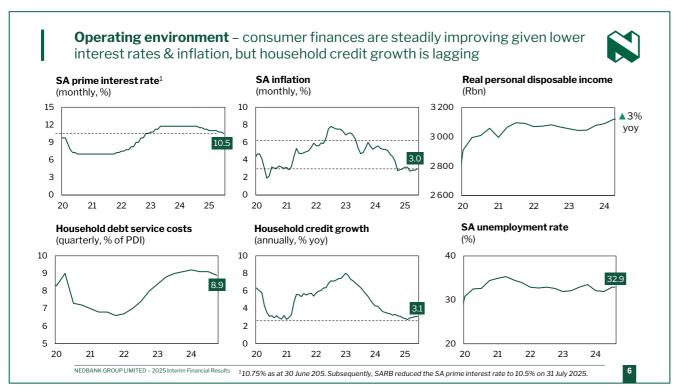
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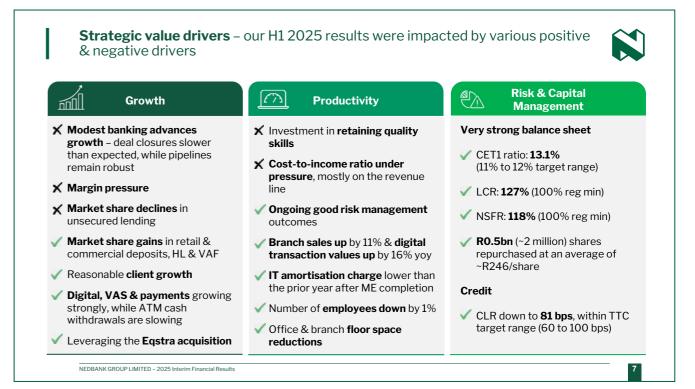




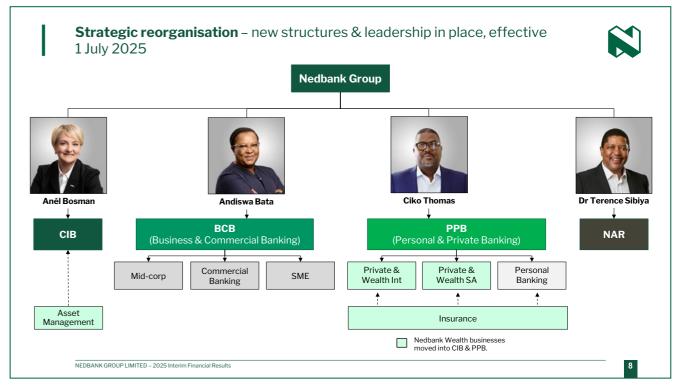
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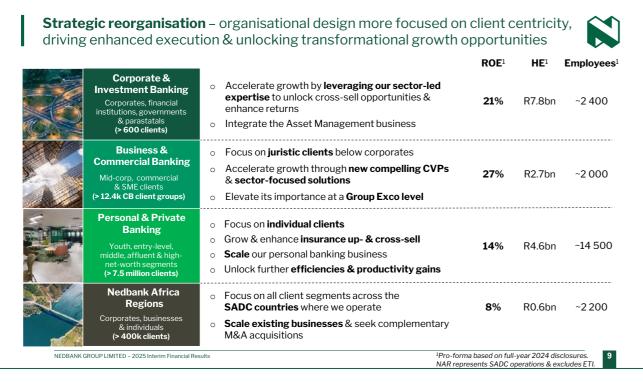
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**Strategic review of our ETI financial investment** – at 30 June 2025 classified as a non-current asset held for sale



#### Nedbank board & management review

- Investment case did not materialise as expected
- Nigerian economy not as attractive as originally expected
- Resulted in various SA clients exiting their Nigerian operations (limiting cross-sell)
- Synergies have not been forthcoming
- Disappointing value realisation (accounting vs cash flow) – R6.8bn in associate income (to date), but only R0.4bn dividends received. Unrealised FCTR & OCI losses of R6.9bn reduced reserves & NAV over time
- Regulatory uncertainty ongoing regulatory recapitalisation requirements & a realistic scenario in which Nedbank may be required to inject capital to prevent shareholding dilution. Focus now on Nedbank preserving its residual value in ETI
- Nedbank's strategy outside SA reset, with a clear focus on SADC & East Africa



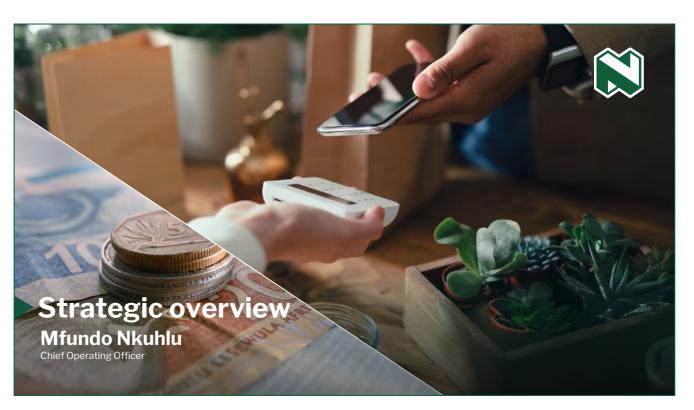
ETI investment classified as a non-current asset held for sale

#### Next steps

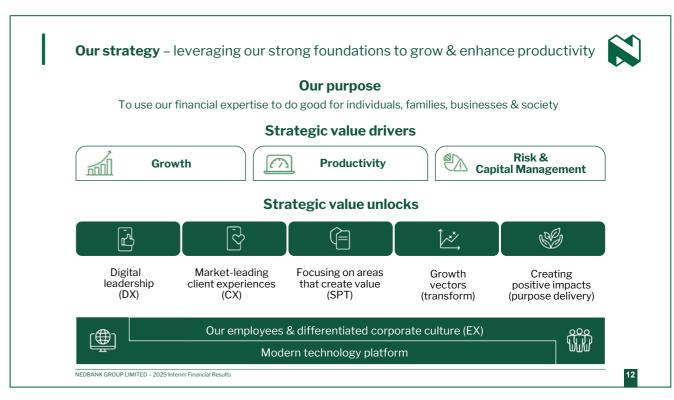
- Engagement with interested parties
- If a sale is concluded, it will be a clean sale subject to regulatory approvals only
- Proceeds will be invested in various growth opportunities

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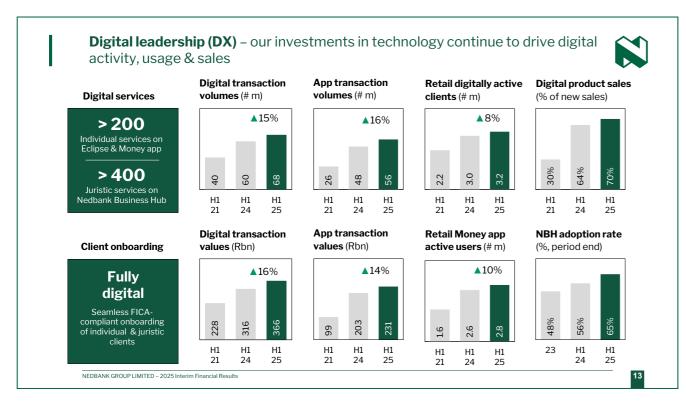




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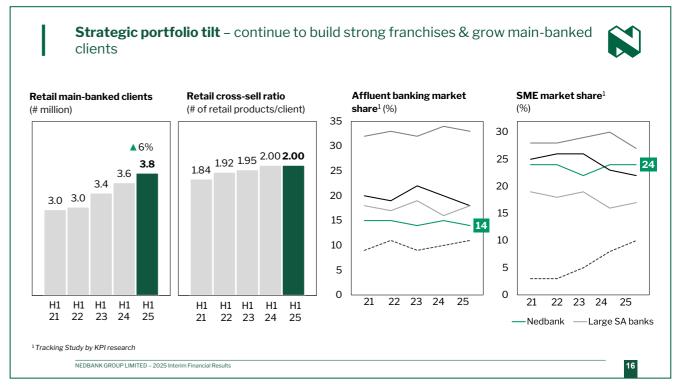
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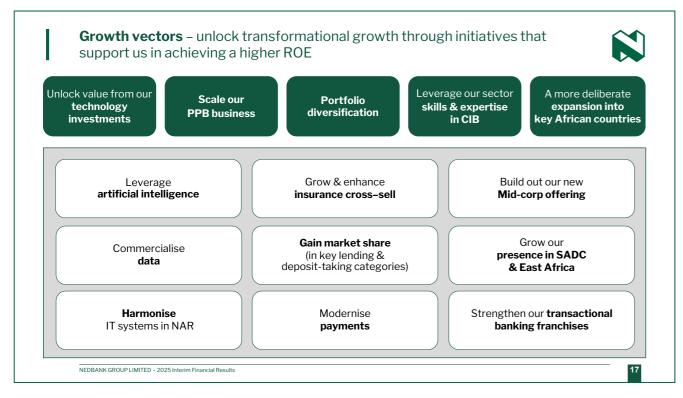
#### **Strategic portfolio tilt** – focusing on areas that create value BA900 market share May 25 Dec Ytd 24 change Total core loans 19.2 18.7 Wholesale term loans 15.8 16.2 Leveraging our strengths in CIB - energy, infrastructure, mining & resources & commercial 35.9 35.6 Commercial mortgages mortgages. Significant competition for good quality 14.8 Home loans 14.7 Good performance in retail secured lending - gains Retail vehicle finance 35.9 36.2 in home loans & vehicle finance Retail overdrafts 14.4 14.4 Prudent credit granting - personal loans & card 10.1 10.0 Personal loans market share losses have slowed & we expect to grow share in the next 12 months 9.0 Credit card 9.2 **Deposit market share gains** – gains in retail & Retail deposits 17.0 16.8 commercial deposits, with significant management focus on transactional deposits Commercial deposits 15.4 15.5 Total core loans include retail & corporate loans, excluding foreign ency loans, resale agreements, interbank & preference shares. | Retail deposits, a common lens used in the industry, is the sum of BA900 lines 26, 27, 28 & 35.

#### Notes:

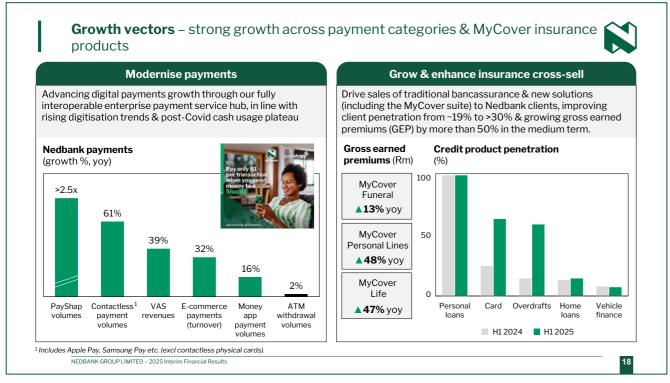


#### Notes:

Statement of financial Message from our Results 2025 interim results Income statement Chief Executive



#### **Notes:**



#### **Notes:**

**Growth vectors** – unlocking value from our technology investments & portfolio

#### Value from our technology investments

## Leverage artificial intelligence

- Intelligent Hyper automation (NIHA) harnessing the power of AI, GenAI, machine learning & robotics to drive innovation & sustainable value creation
- Digi 2.0 app redesign with next gen hyper personalised contextual experiences
- Benefits improve CX, increase revenues, streamline work processes & optimise costs

#### **Data commercialisation**

- Dedicated data & analytics team
- Initiatives across credit scoring, cross- & up-sell, fraud analytics, digital marketing, etc.
- Benefits such as increased revenue & lower costs & impairments

#### Harmonisation

NAR system convergence

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#### Portfolio diversification

#### Mid-corp

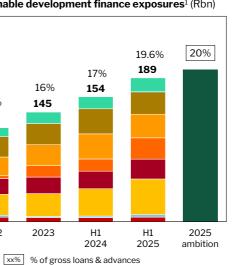
Dedicated new offering to transform how mid-sized corporates access financial solutions with financial advisory & sectorspecific expertise

### **CIB-led East Africa expansion**

Strategic initiatives focused on geographic diversification are progressing. Over the longer term, strategic expansion into East Africa aligns with the group's long-term revenue diversification goals & work is underway to determine the optimal model for growing our presence in the region

#### **Notes:**

# Creating positive impacts - R189bn sustainable development finance (SDF). At 19.6% of GLAA, on track to meet our 2025 ambition of 20% Key highlights Sustainable development finance exposures<sup>1</sup> (Rbn) R29bn support for



farmers & the agriculture sector R31bn for green certified buildings & affordable home R26bn lending exposure to small businesses & their R47bn total renewable energy exposures

R3bn financing for

clean water & sanitation

Concluded a US\$200m IFC facility to further scale green Launched the SA REIT2 **Sustainability Disclosure** 

Guide Developed BES3 to assist

clients score their buildings wrt sustainability measures Developed a Climate Risk

Tool to score properties wrt climate risk

> R30bn pipeline Supported > 4.9 GW renewable projects to date

<sup>1</sup> By the end of 2025, it is our ambition to have increased our SDF exposures to around 20% of the gross loans & advances. SDF in H1 2025 includes R9bn of infrastructure finance (SDG group's total 9) that meets the SDG criteria & was not included in prior years. 2 REIT = Real

NEDBANK GROUP LIMITED 2025 Interim Financial Results Colour of the bars reflect the various UN SDG categories.

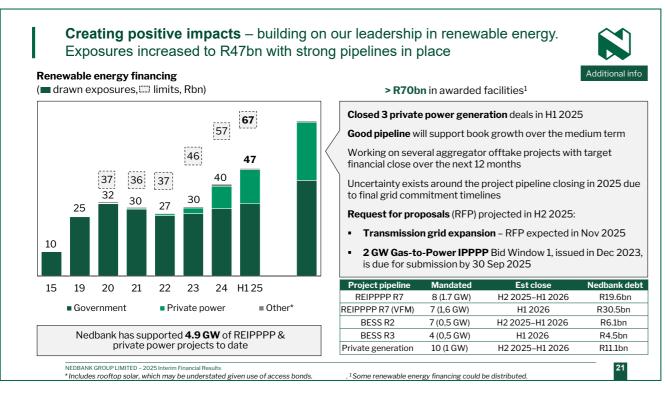
#### Notes:

14%

123

2022





#### Notes:



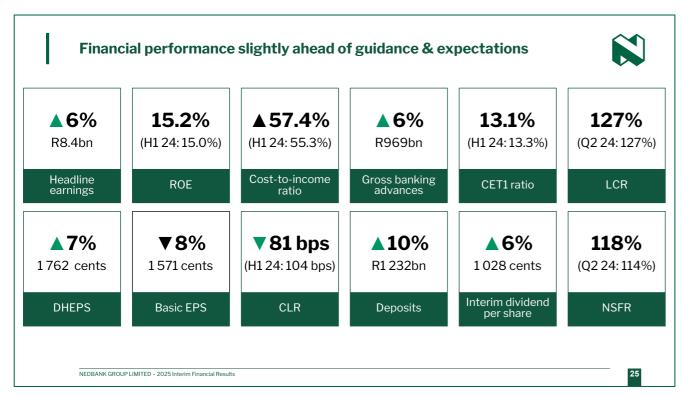
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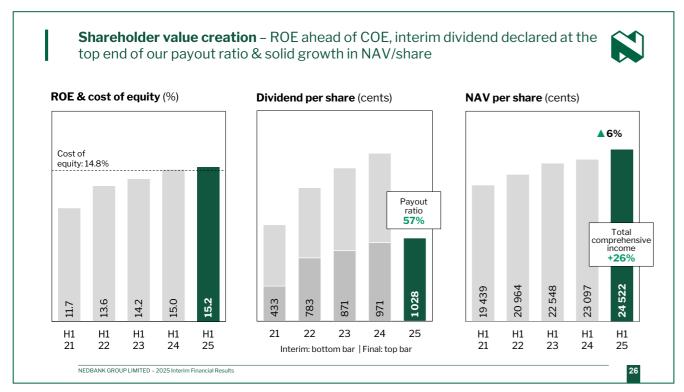
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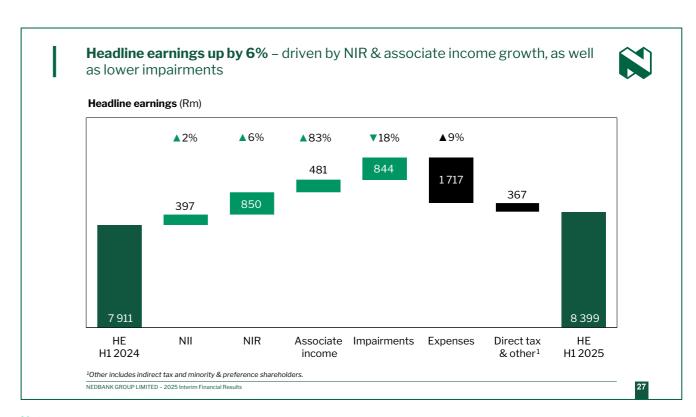
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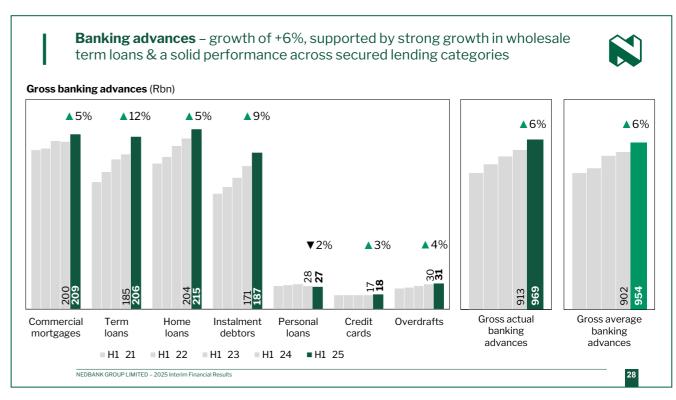
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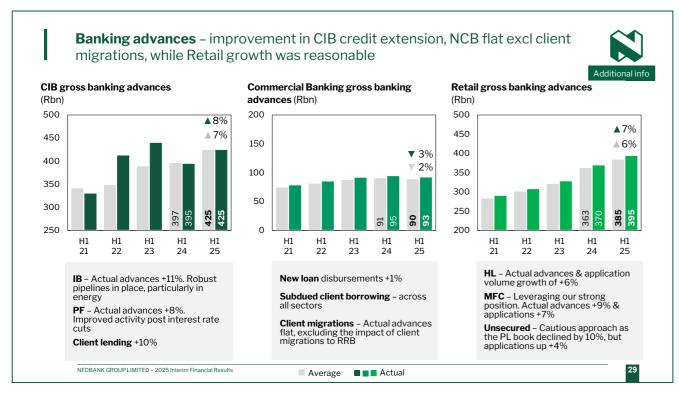
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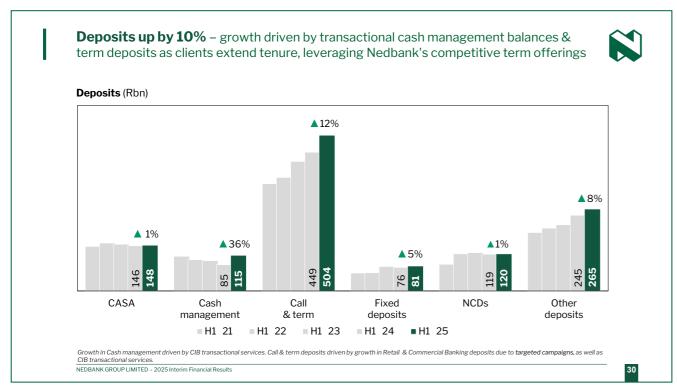
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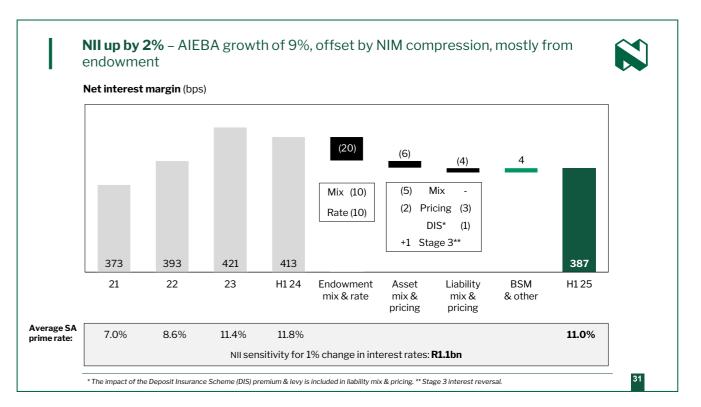
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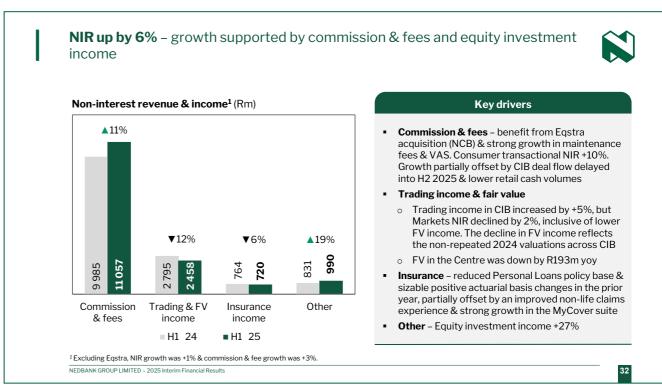
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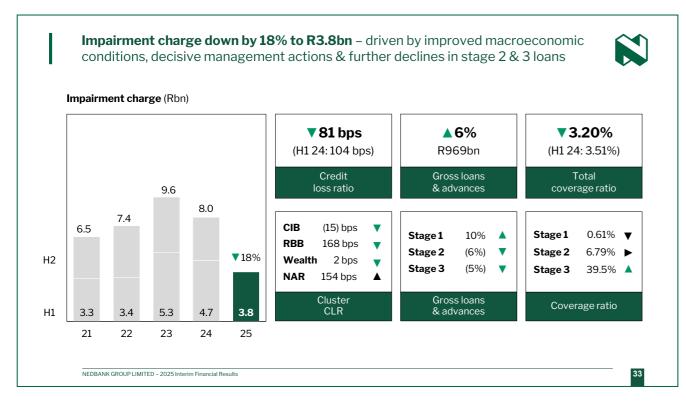
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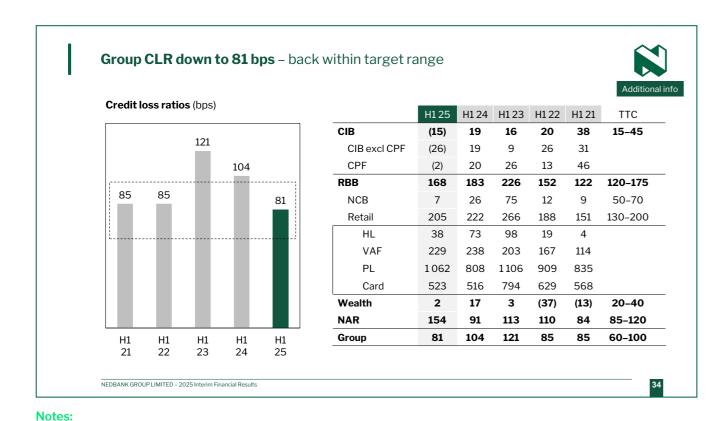
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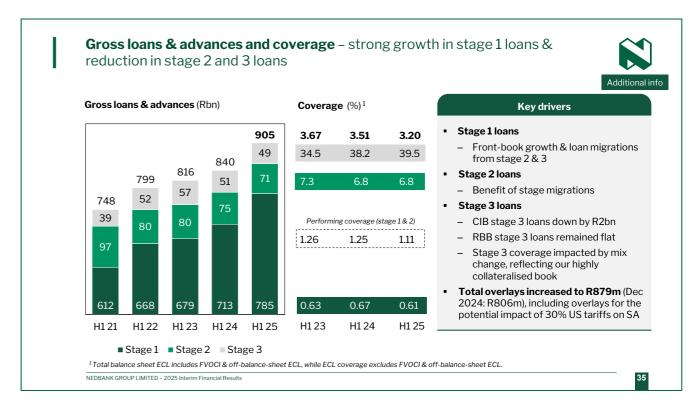


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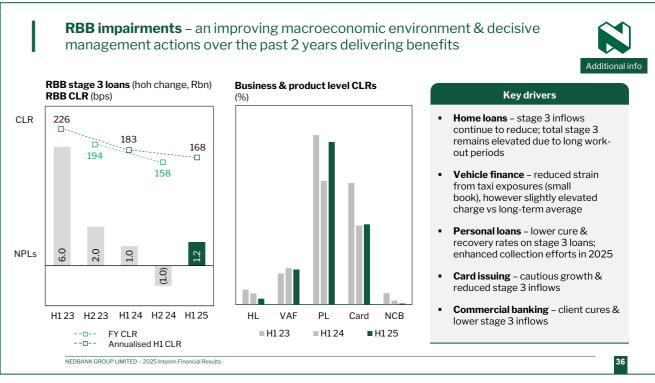


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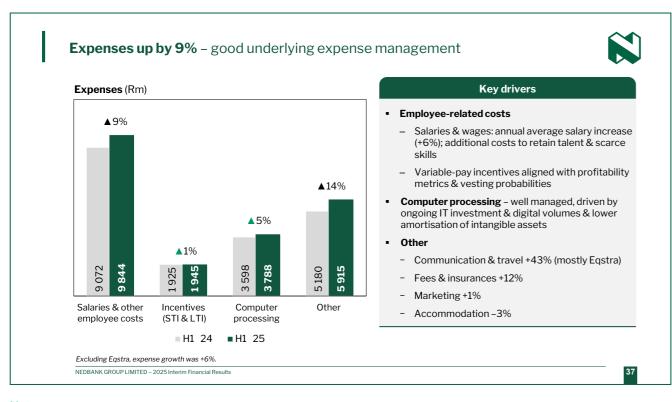




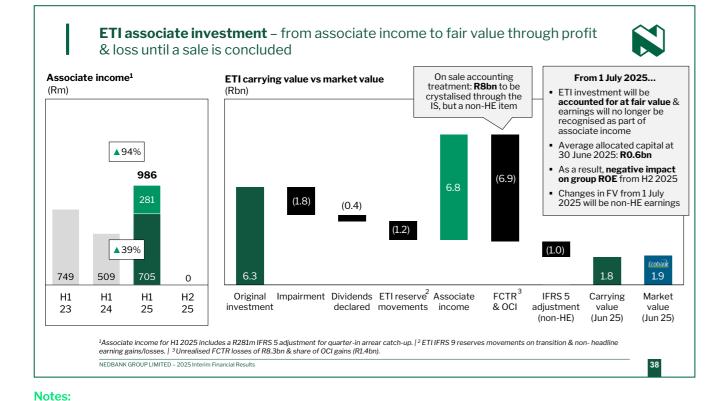
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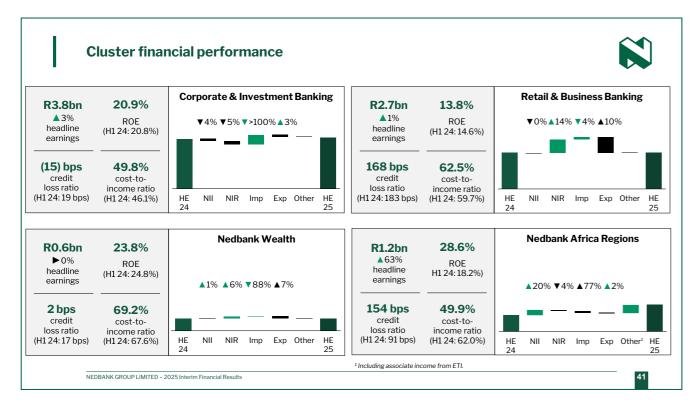
#### Capital - CET1 ratio at 13.1%, well above target range, positioning us well to unlock growth opportunities while being good stewards of capital CET1 ratio (%) Active capital management Maintain CET1 ratio above our 11-12% target range - considered appropriate in a difficult & volatile environment (0.7)(0.5)Retain capital for growth - infrastructure opportunities & targeted lending Complementary bolt-on M&A, should they arise (eg, Eqstra) Board CET1 11% to 12% target Pay dividends at top end of payout ratio (57%), subject to board approval SARB PA Approved further buyback of shares\* at appropriate share price levels 8.5% CET 1 Basel 3 PCN countercyclical buffer of 1% effective from 2026 13.3 RWA \*Shareholder, board & regulatory approvals in place. Capital Dividends Jun Dec 24 25 generation NEDBANK GROUP LIMITED – 2025 Interim Financial Results

# Notes:

	Effective date	Nedbank impact Additional info
Deposit insurance (DIS)	Implemented on 1 April 2024	The <b>annual cost of CODI</b> for Nedbank is around <b>R240m</b> for covered deposit balances of over R100bn.
Basel 3 reforms	Promulgated on 26 June 2025, establishing the legal structure for a 1 July 2025 go-live	Key underlying reforms:  Amending the regulations related to banks  Credit risk (revisions to the standardised & internal ratings-based approaches)  Operational risk (new standardised approach)  Leverage ratio exposure measure (refinements to the definition)  Revised output floors (limiting the regulatory capital benefits that a bank, using internal models, can derive relative to the standardised approaches)  Although the phase-in of output floors is expected to reduce Nedbank's CET1 ratio through to 2028, assuming all other factors remain constant, our business plans indicate that the forecast CET1 ratio will remain comfortably above the PA minimum requirements & aligned with board targets.
Countercyclical capital buffer (CcyB)	Comes into effect on 1 January 2026	Implementation of a positive cycle-neutral (PCN) CcyB is set at 1% of risk-weighted exposures, resulting in an <b>increase in regulatory minimum capital requirements</b> & consequently a reduction in the group's surplus capital position.
Financial loss absorbing capital (Flac)	Comes into effect on 1 January 2026	<ul> <li>Issuance of a new tranche of loss-absorbing, non-regulatory, bail-inable debt instruments that will enable the Resolution Authority to execute statutory bail-in during a resolution scenario to recapitalise a failing institution.</li> <li>The base Minimum Flac Requirement (bMFR) will be phased in over 6 years, with 100% required by 31 December 2031.</li> </ul>

#### Notes:

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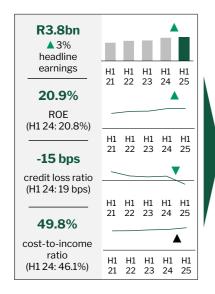


#### **Notes:**

**CIB financial performance** – ROE improved to 20.9%, supported by lower impairments & disciplined capital management, despite margin & revenue pressure



# Additional in



NEDBANK GROUP LIMITED - 2025 Interim Financial Results

## NII down by 4%

- Strong balance sheet growth with client lending +10% & deposits +15%
- Margin compression (-29 bps) from lower interest rates, competitive pricing & shift to lower-risk sectors

#### NIR down by 5%

- Commission & fee income down by 7% after strong growth in prior period (+13%)
- Markets NIR down by 2%; trading income up by 5%
- Equity investment income up by 18%; including associates up by 22%

#### CLR improved to -15 bps

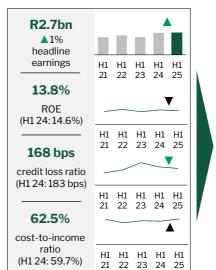
- Below TTC range of 15-45 bps, reflecting resolution of exposures
- Commercial property CLR improved to -2 bps
- Expense well managed at +3%

#### Notes:

**RBB financial performance** – HE increased on the back of strong transactional NIR growth from main-banked clients & improved impairments, offset by lower endowment



dditional info



- NII remained flat
  - Average advances growth of +5%, underpinned by doubledigit growth in payouts
  - NIM impacted by lower endowment income & lower liability margins, offset by the positive impact of suspended interest
- NIR up by 14% (excluding Eqstra +4%)
  - Consumer Transactional NIR up by 10% on the back of 6% growth in main-banked clients; higher VAS value (+45%) & higher maintenance fees (+9%), offset by lower cash volumes & higher card processing costs

#### Impairments decreased by 4%

- CLR improved to 168 bps due to improved origination & collection strategies, amid an improving macroeconomic environment. CLR is back within the TTC upper limit of 175 bps
- Expense growth of 10% (excluding Eqstra +5%)
  - Ongoing cost optimisation & digitisation benefits

NEDBANK GROUP LIMITED - 2025 Interim Financial Results

R0.6bn

▶0%

headline

earnings

23.8%

ROE

(H124:24.8%)

2 bps

credit loss ratio

(H1 24: 17 bps)

69.2%

cost-to-income

(H1 24: 67.6%)

NEDBANK GROUP LIMITED - 2025 Interim Financial Results

H1 H1 H1 H1 H1

21 22 23 24 25

H1 H1 H1 H1 H1

21 22 23 24 25

H1 H1 H1 H1

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# 43

#### Notes:

**Wealth financial performance** – HE held steady, with higher NIR offset by impact of reduced interest rates



Additional info

# NII up by 1%Strong s

- Strong growth in local deposit balances, offset by lower interest rate margins & NII from the international business
- NIM expansion driven by higher loans & advances across wealth management businesses

#### • NIR up by 6

- Improved non-life claims experience & growth in premiums & policies in the MyCover suite
- Good growth in AUM balances & higher equity brokerage, advice & estate fees
- Offset by sizeable positive actuarial basis changes in the prior year

#### Impairments down by 88%

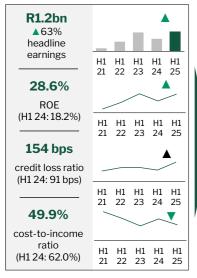
 Credit model enhancements & higher stage 1 asset quality in NPW (SA)

#### Expense growth of 7%

 Investment in people, product & service enhancements, as well as data & digital initiatives

Notes:

# NAR financial performance – HE driven largely by income from the reclassification of ETI; ROE maintained above COE



 $\bullet$   $\,$  SADC operations – HE of R257m, down by 5%, & R0E of 6.7%

- NII up by 15%, driven by improved margins & 11% growth in average loans & advances
- NIR down by 4%, primarily due to regulatory directives on fees (up by 10%, excluding Zimbabwe)
- Impairments up by 77% & CLR above the TTC target range at 154 bps, driven by a sovereign debt downgrade in Mozambique, write-offs on the Namibia retail HL portfolio, as well as adequacy updates in Eswatini
- ETI associate investment HE of R926m, up by 104%
  - Associate income up by 94% to R986m, including a R281m IFRS 5 adjustment, up by 39% when excluding ETI's Q2 2025 attributable earnings

NEDBANK GROUP LIMITED – 2025 Interim Financial Results

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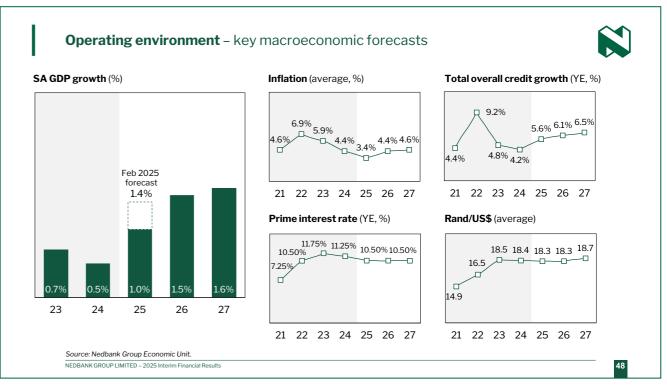
#### Notes:

#### Pro-forma cluster view - post the organisational restructure & excluding ETI **Headline earnings** (contribution, %) Return on equity (%) **Cluster composition** CIB - existing businesses & Asset Management (Nedgroup Investments) from Nedbank Wealth ■ **BCB** – Nedbank Commercial Banking (including Eqstra), ~20% of RBB's Retail Relationship Banking (SME clients), plus Commercial Card Issuing & Acquiring PPB NAR (SADC) BCB **PPB** – RBB Consumer Banking, ~80% of RBB's Retail Relationship Banking **Banking deposits** (contribution, %) Banking advances (contribution, %) (individuals) + the Insurance & Wealth Management businesses from Nedbank Wealth & Consumer Card issuing NAR – SADC operations, ETI excluded Assumptions around internal transfer pricing & business unit splits were made, which will be refined in H2 Note: Contributions exclude the Centre. Graphs proforma at H1 2025.

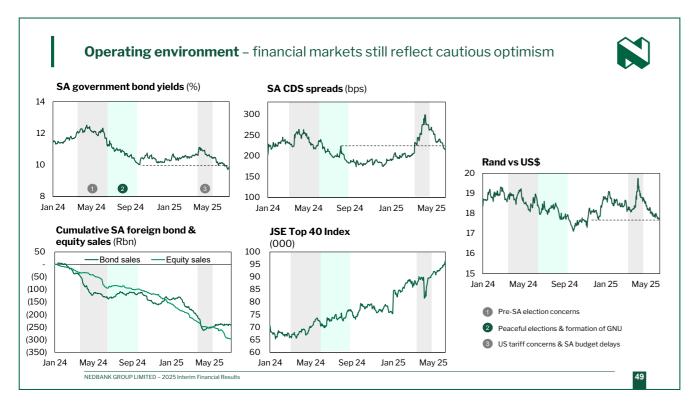
#### Notes:



#### **Notes:**



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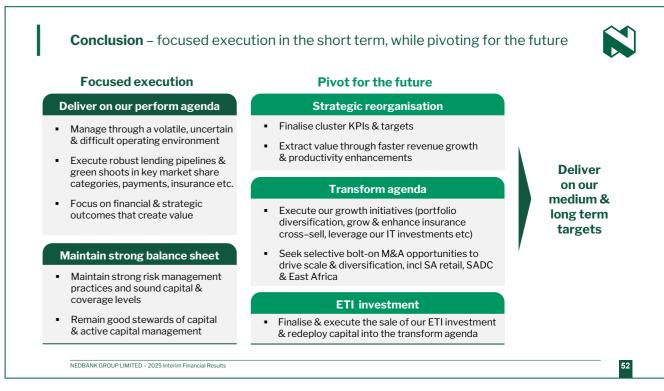
#### **Notes:**

		our strategy regarding ETI	
	H1 2025 performance	<b>2025 guidance<sup>1</sup></b> (March 2025)	<b>Updated 2025 guidance<sup>1</sup></b> (August 2025)
<b>NII</b> growth	+2%	Around mid-single digits	Low-to-mid single digits
CLR	81 bps	Around the midpoint of the group's TTC target range (60 bps to 100 bps)	Slightly below the midpoint of the group's TTC target range (60 bps to 100 bps)
NIR growth	+6%	Upper single digits	Mid-single digits
Expense growth	+9%	Mid-to-upper single digits	Above mid-single digits
ETI associate income	R986m	Positive growth	No ETI-related associate income in H2 2025 & beyond
CET1 ratio	13.1%	Above TTC target range (11% to 12%)	Above TTC target range (11% to 12%)
Dividend per share	57% payout	Top end of payout ratio	Top end of payout ratio

#### Notes:

Financial targets – revised 2025 guidance given impacts of a more-difficult-thanexpected operating environment & change in our strategy regarding ETI ROE1 growth1 income ratio<sup>1</sup> **2025**<sup>1</sup> > Mid-single digits >16% Increase yoy Low-single digits **15**% Increase yoy Updated Medium > CPI + GDP + 3% **17**% **54%** term1 o A sale of ETI will reduce the group's ROE by ~1% on an annualised basis. Focus on unlocking opportunities that will progress us to an ROE of 17% in the MT, including: the organisational restructure various growth vectors such as insurance growth & cross-sell & portfolio diversification M&A and capital optimisation Long > CPI + GDP + 3% >18% < 50% term<sup>1</sup> (CAGR through the cycle) <sup>1</sup>This guidance is not a profit forecast, has not been reviewed or reported on by the group's joint auditors & is based on the group's economic forecasts at the time. NEDBANK GROUP LIMITED - 2025 Interim Financial Re

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#### **Notes:**

#### **Disclaimer**



Nedbank Group has acted in good faith and has made every reasonable effort to ensure the accuracy and completeness of the information contained in this document, including all information that may be defined as 'forward-looking statements' within the meaning of United States securities legislation.

Forward-looking statements may be identified by words such as 'believe', 'anticipate', 'expect', 'plan', 'estimate', 'intend', 'project', 'target', 'predict' and 'hope'.

Forward-looking statements are not statements of fact, but statements by the management of Nedbank Group based on its current estimates, projections, expectations, beliefs and assumptions regarding the group's future performance.

No assurance can be given that forward-looking statements are correct and undue reliance should not be placed on such statements.

The risks and uncertainties inherent in the forward-looking statements contained in this document include, but are not limited to: changes to IFRS and the interpretations, applications and practices subject thereto as they apply to past, present and future periods; domestic and international business and market conditions, such as exchange rate and interest rate movements; changes in the domestic and international regulatory and legislative environments; changes to domestic and international operational, social, economic and political risks; and the effects of both current and future litigation.

Nedbank Group does not undertake to update any forward-looking statements contained in this document and does not assume responsibility for any loss or damage arising as a result of the reliance by any party thereon, including, but not limited to, loss of earnings or profits, or consequential loss or damage.

NEDBANK GROUP LIMITED – 2025 Interim Financial Results



#### Notes:



# 2025 interim results commentary



## **Economic and banking environment** in 2025

Global economic conditions softened in the first half of the year following significant changes in US trade policy, which introduced increased trade barriers. Implementation has been irregular, with periodic delays, adjustments to tariff rates, and limited advancement in negotiations between the US and its major trading partners. Despite continued policy uncertainty, overall global economic performance remained stable, although indications of a slowdown appeared in the second quarter. Consumer spending in the US decreased, attributed to concerns about rising prices and possible employment impacts from tariffs. Additionally, fluctuating trade relations affected business sentiment and industrial activity in the UK, the eurozone, Japan,

Global price pressures remained relatively subdued. Inflation increased slightly in the US, the UK, and Japan, while it continued to decrease in the eurozone. China, and many other emerging market countries. Consequently, monetary policy continues to diverge. The US Federal Reserve kept its policy rate unchanged to monitor the effects of higher tariffs on inflation. In contrast, most other central banks eased monetary policy as lower global oil prices and unexpected currency resilience brought inflation to or near their respective inflation targets.

Financial markets were highly volatile as global investors reacted to US policy shifts, the Israel-Iran conflict, and the US bombing of Iranian nuclear sites. The sharpest risk-off move followed the US tariff announcement on 2 April 2025 that sparked a brief US-China trade war. Unlike in past periods of uncertainty, the US dollar weakened, and long-term Treasury yields rose, signalling investor unease over US economic policies. While the dollar has since stabilised and US equities recovered, bond yields remain high. Meanwhile, gold hit record prices due to safe-haven demand, fiscal stimulus hopes lifted European markets, and emerging markets showed resilience.

South Africa's economic recovery slowed into early 2025, with real GDP deteriorating from 0.4% gog in Q4 2024 to 0.1% in Q1 2025. Ongoing structural reforms led to relatively steady electricity supply and moderate improvements in logistics. The road network remained the main channel for freight, though there was an increase in goods transported by rail and slightly shorter port turnaround times. Although the government is moving in the right direction, electricity, road, rail, and port

service costs increased at rates above average inflation. In several large municipalities, challenges persisted with service delivery, including road infrastructure issues, water outages, and delays in regulatory approvals. Disagreements within the government of national unity (GNU) regarding policies such as taxes, health care, and transformation affected business and consumer confidence. Additionally, diplomatic tensions with the US, the anticipated expiration of the Africa Growth and Opportunity Act (AGOA) in September, and possible universal tariffs of 30% on about 47% of exports to the US further impacted confidence.

Amid domestic uncertainties and ongoing global developments, fixed investment and inventories continued to decline in O1 2025. This was primarily due to a 4.5% gog reduction in private sector capital outlays, which offset increases in capital expenditure by the government and state-owned enterprises. Government consumption expenditure also decreased as a result of delays in approving this year's National Budget. By contrast, consumer spending contributed to economic activity in Q1 2025, though its growth rate slowed. Consumer demand was influenced by rising real incomes, low inflation, further interest rate reductions, and continued withdrawals from the 2-pot retirement system. Increased consumer spending raised import volumes, which exceeded export growth and resulted in a further weakening of the country's net trade position.

In O2 2025, producers faced ongoing pressure despite modest increases in mining, manufacturing, and electricity output. Private sector investment likely edged up but was subdued due to declining business confidence, rising global uncertainty, and weak domestic growth. Export demand for vehicles and automotive parts dropped sharply from the US, while other industries saw softer demand from China and Europe. Public sector investment continued to recover but remained too small to offset private sector weakness. Consumer spending stayed robust, with retail sales growing in April and May; new passenger vehicle sales fell over the quarter but were still up by 22% yoy. Nedbank's Group Economic Unit estimates real GDP grew at about 0.3% qoq.

The ongoing economic recovery led to more stable trading conditions for the banking sector. Growth in private sector credit extension increased from 3.8% yoy in December 2024 to 5.0% in June 2025. Despite low business confidence, limited fixed investment, and an uncertain economic outlook, corporate credit growth rose from 4.6% in December to 8.1% in June 2025. Both trading volumes and loan growth saw improvement, in part due to the low comparative base from the previous year. The main increase was observed in general loans, with commercial mortgages and instalment sales and leasing finance experiencing moderate acceleration. In contrast, household credit demand remained relatively weak, rising from 3.0% in December to 3.1% in June. Transactional credit demand stayed strong and vehicle finance activity increased, while home loans, personal loans, and overdrafts continued to show reduced demand.

Financial conditions continued to improve. Inflation at 3% in June 2025 was driven by declines in fuel costs, a relatively stable rand, and easing services inflation offsetting rising food prices. While the rand came under pressure in early April when the US first announced its reciprocal tariff rates, it has since fully recouped its earlier losses against a weaker US dollar. With inflation below SARB's 4.5% target, the MPC cut the reporate by 25 bps in January. May and July, lowering the reporate to 7.00%, which resulted in the prime lending rate falling to 10.50%. Despite still-high nominal and real rates, a total 125 bps reduction since September 2024 positions credit growth for recovery later in the year.

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# **Strategic progress**

The Nedbank strategy outlines our actions to grow earnings, achieve a higher return on equity (ROE) and lower the cost-to-income ratio (CIR) over time. Our strategy is delivered through 5 strategic value unlocks: digital leadership (DX); market-leading client experiences (CX); areas that create value (strategic portfolio tilt); strategic growth vectors; and creating positive impacts. A skilled workforce supported by our modern technology platform is driving steady execution of our strategy to drive robust revenue growth and productivity enhancements, while we maintain strong risk and capital management metrics. In H1 2025 we initiated a strategic organisational restructure as a catalyst to enhance our focus on clients, drive faster revenue growth and unlock efficiency and productivity enhancements. We also concluded a strategic review of our financial investment in Ecobank Transnational Incorporated (ETI).

# Strategic organisational restructure

The organisational restructure of our Retail and Business Banking (RBB) and Nedbank Wealth Clusters into a more focused. client-centred organisational design has been completed in line with our target date. From 1 July 2025 **Personal and Private** Banking (PPB), an individual-focused cluster, will provide a full suite of solutions to individual clients across the youth, entry-level, middle, affluent and high-net-worth segments. PPB will, among others, focus on growing insurance and unlock cross- and upsell opportunities in our 7.9 million client base, seek scale benefits as it grows revenues faster, and unlock further efficiencies and productivity enhancements. Ciko Thomas, Managing Executive: RBB, will lead the PBB Cluster. Business and Commercial Banking (BCB), a new juristic-focused cluster, will cover the spectrum of small-and-medium enterprise (SME), commercial and mid-corp clients to unlock accelerated growth through new compelling value propositions, while elevating this business to a Group Exco level. Andiswa Bata has been appointed as Managing Executive: BCB. Nedgroup Investments (Asset Management) moved into Corporate and Investment Banking (CIB) and will focus on building out its product offerings. Streamlining our operations, creating increased segment focus and unlocking growth and productivity enhancements will contribute to us achieving our long-term ROE of greater than 18%.

# Strategic review of our ETI financial investment

The board and management have concluded their strategic review of the group's financial investment in Ecobank Transnational Incorporated (ETI) by considering, among others, performance against the initial investment case, which has been negatively impacted by the deterioration of the Nigerian economy in which ETI has a large operation; the exit of various SA clients from the region, which has limited cross-sell opportunities; and synergies that have not been forthcoming. The board and management recognise the risks of continuing to hold onto the investment due to regulatory uncertainty and potential increasing capital requirements, which may result in a scenario where Nedbank may be required to inject additional capital to prevent shareholding dilution. Over the time that Nedbank has held an interest in ETI, associate income of R6.8bn has been recognised; however, only R0.4bn has been realised through dividends received. The investment also led to unrealised FCTR and OCI losses of R6.9bn accounted for through reserves over time. At 30 June 2025, the investment in ETI had a carrying value of R1.8bn and a market value of R1.9bn. As a result of the review, the group's financial investment in ETI has from 30 June 2025 been classified as a non-current asset held for sale in terms of IFRS 5. The board has approved a formal plan to dispose of the investment, and we are currently engaging interested parties and, if a sale is concluded, it will be subject to regulatory approvals only. Proceeds will be used for other growth opportunities such as bolt-on acquisitions to enhance scale in our Southern African Development Community (SADC) and retail businesses. This

change represents a reset of Nedbank's strategy on the rest of the continent with a clear focus on the SADC and East Africa regions in businesses we own and control.

# Strategic value unlocks

The following progress and highlights relating to our strategic value unlocks were achieved in H1 2025:

- Digital leadership (DX)
- Digital activity: Retail digital transaction volumes and values in SA grew by 15% and 16%, respectively. Digitally active retail clients increased by 8% to 3.2 million, representing more than 70% of retail main-banked clients, while digitally active clients across the NAR business increased from 67% to 69% of its total active client base.
- Apps and digital channels: Active Nedbank Money app clients increased by 10% to 2.8 million, while transaction volumes increased by 16% and transaction values increased by 14%. Nedbank Money App (Africa) users reported a 17% increase in app usage. The adoption rate of the Nedbank Business Hub (NBH) for activities across all juristic segments increased to 65% from 56% in the prior year. With the introduction of a new mobile app and the migration of our domestic transaction platform to NBH in 2025, we expect this trend will continue.
- Market-leading client experiences (CX)
- Great client experiences: Our Consumer Net Promoter Score (NPS) ranks #1 among the large South African banks (Kantar survey) on all clients surveyed, while our Small Business Services and Private Clients business segments recorded their second highest levels of NPS in 9 years. The dedicated mid-corporate service model, which was launched during 2024, has been well received, with a latest customer satisfaction study concluded by KPI research showing Nedbank achieved the highest score in NPS of 61 when compared with its peer group. Corporate and Investment Banking (CIB) achieved a client satisfaction score of 80%, in line with the global benchmark of 80%. In NAR, Nedbank is the market leader in client experience (NPS) in Mozambique and Lesotho, as well as the leader in brand sentiment scores in Eswatini, Lesotho, Zimbabwe and Mozambique. A key highlight of the period was that Nedbank's brand value increased by 24% to R20bn and ranked #8 among all South African companies, while our social media sentiment ranked second highest among all South African banks
- Focusing on areas that create value (SPT)
- Client gains and cross-sell: In H1 2025 total Retail active clients and main-banked clients both grew by 6% to 7.3 million and 3.8 million, respectively. Cross-sell remained around 2.00 (H1 2024: 2.00), enabled by growth in the Greenbacks rewards programme, savings and vehicle finance. In NAR total clients increased by 11% to over 419 000, of which around 163 000 are main-banked. According to KPI Research, Nedbank retained its second position in the SME segment with a 24% market share, ranking #1 for best bank for start-ups and the most approachable bank for funding. CIB gained 6 new primary clients in the period.
- Lending and deposit-taking market share: Since December 2024, we increased our SARB BA900 market share in home loans (from 14.7% to 14.8%) and retail vehicle finance (from 35.9% to 36.2%), as well as retail deposits (16.8% to 17.0%) and commercial deposits (15.4% to 15.5%). Our focus on growing our share of transactional deposits remains top of mind. In commercial mortgages, where we have a leading market position, our market share remained healthy at 35.6%. Wholesale term loans recorded a small decline in market share (from 16.2% to 15.8%) as competition for scarce and good-quality assets remains fierce. Due to prudent credit granting, we reported a slight market share decline (from 10.1% to 10.0%) in personal loans. Credit card market share declined

from 9.2% to 9.0%, and retail overdrafts remained static at 14.4%. Market share losses for both personal loans and credit card have slowed, and we expect our performance in these 3 unsecured categories to improve over the next 12 months.

#### Transform growth vectors

• We identified various initiatives that leverage the group's strong foundations and areas of expertise to help us unlock new revenue and cost optimisation opportunities. These include portfolio diversification, including expansion into East Africa by leveraging our expertise and capabilities in CIB; the launch of a dedicated new offering to transform how mid-sized corporates access financial solutions through our Commercial Banking unit; unlocking faster growth and cross-sell and upsell of insurance products into the Nedbank client base, with this supported by the organisational restructure; modernising payments; and leveraging the investments we have made in IT.

#### Portfolio diversification:

- CIB-led East Africa expansion: Strategic initiatives
  focused on geographic diversification are progressing.
  Work is underway to grow our presence through a CIB-led
  approach by deepening our sector-led coverage of priority
  countries, investing in product capabilities and enhancing
  internal capabilities and expertise to increase our support
  for clients in the region. Over the longer term, strategic
  expansion into East Africa aligns with long-term revenue
  diversification goals, and work is underway to determine
  the optimal model for growing our presence in the region.
- Mid-corp expansion: Our dedicated mid-corporate service model has made positive progress in appointing key talent into the mid-corporate model. Senior roles across coverage and credit underwriting are already contributing towards favourable client experiences. Pivotal to the success of this initiative is the ability of the leveraged-finance team to deliver tailor-made, highly differentiated solutions to our clients.

#### Insurance growth and cross-sell

· A large opportunity remains to grow and cross-sell both traditional bancassurance and new solutions such as the MyCover suite into the Nedbank client base that is further enabled through the organisational restructure. This will be delivered through the integration of insurance offerings into client journeys at points of need, and providing clients with data-driven, personalised offers through enhanced digital experiences. This approach aims to increase client penetration from approximately 19% to more than 30% and grow gross earned premiums (GEP) by more than 50% in the medium term. In H1 2025, Nedbank Insurance made good progress with the integration of credit life cover into digital client journeys, greater roll-out of personalised client offers and enhanced product, channel and service enablement. GEP in the MyCover Funeral, MyCover Personal Lines and MyCover Life product lines increased by 13%, 48% and 47% yoy respectively, reflecting greater engagement and adoption of Nedbank's digital insurance solutions. Credit life penetration in card and overdrafts increased significantly due to API integration, as well as pre-approved and targeted offers, while ongoing initiatives are expected to further enhance insurance penetration in home loans and vehicle finance.

#### Payment modernisation

 Our participation in industry modernisation initiatives and our own payments efforts are enabling us to create a fully interoperable enterprise payment service hub that optimises the cost to serve, increases innovation cadence, responds to open-finance opportunities, and unlocks competitive advantages by enabling contextual and embedded payments in real time. We also recognise the enormous potential of digitising small payments instead of using cash (which has become very expensive to manage) for client security and convenience, and for the benefits of added data that could support value-adding solutions. Our pricing strategy therefore follows suit as we are among the market leaders in pricing on PayShap. In H1 2025 we recorded more than 250% growth in PayShap volumes, 61% growth in contactless payments, 39% growth in value-added services (VAS) revenues, 32% growth in e-commerce payments, and 16% growth in Money app payments, when compared to only 2% growth in ATM cash withdrawal volumes.

#### Value from our technology investments:

- · Leveraging artificial intelligence and data commercialisation: Our Nedbank Intelligent Hyper Automation (NIHA) vision seeks to harness the power of AI, generative AI (GenAI), machine learning and robotic process automation to extract benefits, including optimising cost, enhancing client experiences, increasing revenue growth, streamlining work processes and smarter, more agile business decisions. These capabilities are delivering measurable value across our operations, including using transaction and behavioural data to deliver targeted offers such as credit cards that better match client needs, enhanced recommendation engines to identify 'next best moment' cross- and up-sell opportunities, and improvements in both outbound and inbound sales effectiveness. Al-driven insights also optimise our call centre staffing through demand steering and guide the rightsizing and placement of branches and ATMs by analysing current and projected client volumes. Additionally, through predictive tools we are refining cash operations, ensuring optimal recycling and replenishment in both ATMs and branches based on accurately forecast requirements.
- IT systems harmonisation in NAR: The convergence of systems within the group's managed evolution technology programme is progressing across our subsidiaries. We aim to leverage the capabilities implemented in South Africa for our NAR operations, with the goal of replicating the local successes such as improved client engagement and accelerated time-to-market for new offerings.

#### Creating positive impacts

- Sustainable development finance: Our purpose of using our financial expertise to do good is demonstrated by our continuous efforts towards the delivery of the United Nations (UN) Sustainable Development Goals (SDGs) and the progress we have made on our sustainable development finance (SDF) commitments. At 30 June 2025 we had exposures of R189bn (June 2024: R154bn) that support SDF, which represents around 19.6% of the group's gross loans and advances (June 2024: 17%), on track to meet our 2025 ambition of 20%. During the period we saw strong ongoing growth in renewable energy and infrastructure. It is our ambition to have increased our SDF exposures to around 20% of the group's total gross loans and advances by the end of 2025.
- ESG ratings: We retained our top-tier environmental, social and governance (ESG) ratings with the following scores and rankings: MSCI AAA (within the top 9% of global banks in the MSCI Index); Sustainalytics low-risk score of 12.2 (top 7% of more than 1 000 global banks); S&P Global score of 63 out of 100 (top 10% of global banks); ISS C rating (within the top 10% of global banks); and FTSE Russell 4.3 rating out of 5 (top 19% of global banks and an FTSE4Good Index constituent).
- Our sustainability and ESG initiatives were recognised with awards including Sustainable Bank of the Year at the 2025 African Banker Awards and Best Bank for Sustainable Finance in South Africa and Africa at the 2025 Euromoney Awards for Excellence.

Message from our Chief Executive 2025 interim results

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## Overview of H1 2025 results

Nedbank Group's headline earnings for the 6 months to 30 June 2025 increased by 6% to R8 399m when compared with the 6 months to 30 June 2024 (prior period). The increase was driven by non-interest revenue (NIR) and associate income growth, an ongoing improvement in the impairment charge, and good management of underlying expenses, partially offset by muted net interest income (NII) growth.

Headline earnings per share (HEPS) increased by 6% to  $1\,800$  cents and diluted HEPS (DHEPS) increased by 7% to  $1\,762$  cents. The increase in DHEPS was slightly ahead of the guidance provided to the market of being 'broadly flat' in H1 2025. Basic earnings per share (EPS) decreased by 8% to  $1\,571$  cents as a result of an impairment loss relating to the accounting of our share of ETI's Q2 2025 unrealised FX gains.

Return on equity (ROE) for the period improved slightly to 15.2% (H1 2024: 15.0%) and above the group's estimated cost of equity (COE) of 14.8%. Return on assets declined from 1.20% to 1.16%. Net asset value (NAV) per share of 24 522 cents increased by 6% when compared with the 23 097 cents in 2024, while tangible NAV of 21 834 cents increased by 6% when compared with the 20 540 cents in the prior period, both supported by 26% growth in OCI.

The group's balance sheet remained very strong. CET1 and tier 1 capital ratios of 13.1% and 14.7% were well above board-approved target ranges and SARB minimum requirements. In H1 2025, the group executed a share buyback programme valued at R509m. The average liquidity coverage ratio (LCR) of 127% for the second quarter and a net stable funding ratio (NSFR) of 118% were well above the 100% regulatory minimums and board-approved targets. An interim dividend of 1 028 cents per share was declared by the group, up by 6% (2024 interim dividend: 971 cents per share) at a payout ratio of 57%.

## **Cluster financial performance**

The increase in the group's HE was driven by strong HE growth in NAR and muted growth in CIB and RBB, while Nedbank Wealth was flat. The group's ROE improved slightly to 15.2%.

		HE (Rm)				ROE (%)		
	Change (%)	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	
CIB	3	3 807	3 701	7 428	20.9	20.8	20.5	
RBB	1	2703	2 674	6 413	13.8	14.6	17.1	
Wealth		557	555	1257	23.8	24.8	27.6	
NAR	63	1183	725	1 619	28.6	18.2	20.5	
Centre	(42)	149	256	217				
Group	6	8 399	7 911	16 934	15.2	15.0	15.8	

HE in CIB increased by 3% to R3 807m, delivering an ROE of 20.9%. HE growth was supported by lower impairments and disciplined capital management. NII decreased by 4%, reflecting strong average gross banking advances growth of 7% and a decline in net interest margin (NIM) on the back of lower interest rates, competitive pricing, and a shift to lower-risk sectors. NIR decreased by 5% due to lower commission and fees income and a 2% decline in Markets NIR. This was partially offset by equity investment income that increased by 18%. Impairments primarily declined due to the resolution of 2 large clients in default and the cluster CLR of -15 bps (H1 2024: 19 bps) was below the through-the-cycle (TTC) target range of 15 to 45 bps. Expense growth of 3% reflects disciplined cost management. The cluster cost-to-income ratio (CIR) increased to 49.8% (H1 2024: 46.1%).

HE in RBB increased slightly by 1% to R2 703m, delivering an ROE of 13.8%. NII remained flat off the back of 5% growth in actual banking advances and a decrease in NIM, due mainly to lower endowment on the back of reduced interest rates and advances mix as lower margin secured loans grew faster than higher-margin unsecured loans. NIR increased by 14% (4% excluding the Egstra acquisition), driven mainly by strong growth in commission and fees. This was partially offset by slower transactional activity across most key lines, notably in cash as clients increasingly opted for cashless alternatives. Impairments decreased by 4% as consumers adjusted to an improved macroeconomic environment and due to the benefit of our ongoing credit risk and collections initiatives. This led to the cluster CLR improving from 183 bps in H1 2024 to 168 bps, back within the TTC target range of 120 to 175 bps. Expenses increased by 9% (5% excluding Eqstra), while the cluster CIR increased to 62.5% (H1 2024: 59.7%).

HE in Nedbank Wealth remained flat at R557m, with ROE at 23.8%. HE was positively impacted by an improved non-life claims experience, strong growth in premiums and policies within the MyCover suite, higher local deposit balances, and a 7% increase in assets under management to R496bn. Lower impairment balances also contributed to earnings. This was offset by sizeable positive actuarial basis changes in the prior year, reduced margins in the international business that resulted from lower interest rates, and a weaker US dollar against the pound that led to lower dollar-denominated deposit balances and affected income conversion to the reporting currency.

HE in NAR increased by 63% to R1183m, delivering a strong ROE of 28.6%. HE increased by 24% when excluding the ETI Q2 2025 attributable earnings and accounting for our share of ETI's Q4 2024 and Q1 2025 earnings. SADC HE decreased by 5% to R257m and ROE decreased to 6.7%, driven largely by higher impairments.

The 42% decline in HE in the Centre to R149m was driven primarily by lower levels of fair value (NIR) relating to our macro fair-value hedge accounting solution, higher expenses relating to the group's organisational restructure and a larger YES learner intake in 2025, as well as higher VAT expenses. This was partially offset by an increase in NII given our strategy around GFCRA.

# Financial performance

#### Net interest income

NII increased by 2% to R21 181m, in line with the pre-close guidance provided to the market of low single digits. The NII increase was supported by 9% growth in average interest-earning banking assets (AIEBA) to R1 103bn and a decrease in the group's NIM. The AIEBA growth constitutes 4% growth in RBB average banking loans and advances, 7% growth in average CIB banking loans and advances as well as higher levels of HQLA held in the banking book.

NIM decreased by 26 bps to 3.87% from the 4.13% reported in H1 2024. This decrease was driven primarily by a negative endowment mix impact (-10 bps) due to net capital and current account and savings account (CASA) balances growing slower than AIEBA, a negative endowment rate impact from lower interest rates (-10 bps), negative asset mix (-5 bps) and liability pricing pressure (-4 bps).

# Impairments charge on loans and advances

The group's impairment charge decreased by 18% to R3 818m and CLR improved further to 81 bps, down from 104 bps reported in 2024. The reduction was primarily the result of an improving macroeconomic environment, decisive management actions over the past 2 years regarding loan origination and collections efforts within RBB and CIB, and lower levels of stage 2 and stage 3 loans. The group's CLR ended the period around the midpoint of the group's TTC target range of 60 to 100 bps, in line with the guidance provided to the market.

CLR (%)	Average banking advances (%)	Jun 2025	Jun 2024	Dec 2024	TTC target ranges
CIB	7	(0.15)	0.19	0.14	0.15-0.45
RBB	4	1.68	1.83	1.58	1.20-1.75
Wealth		0.02	0.17	(0.02)	0.20-0.40
NAR	11	1.54	0.91	1.26	0.85-1.20
Group	6	0.81	1.04	0.87	0.60-1.00

CIB impairments decreased by more than 100%, resulting in a recovery of R324m. Its CLR of -15 bps ended the period well below its TTC target range of 15 to 45 bps. This was supported by a R2bn yoy decline in stage 3 loans as a result of the resolution of 2 clients that were in default.

RBB impairments decreased by 4% to R3 951m, supported by a more stable macroeconomic environment, as well as ongoing credit risk and collections initiatives. The cluster CLR decreased to 168 bps (H1 2024: 183 bps), now within its TTC upper limit of 175 bps. Home loans and Nedbank Commercial Banking reported improvements in CLR, while MFC and personal loan CLRs remained elevated.

Nedbank Wealth reported a CLR of 2 bps, below its TTC target range of 20 to 40 bps, due to credit model enhancements implemented in H2 2024 and higher stage 1 asset quality in the Nedbank Private Wealth (SA) portfolio.

NAR reported a CLR of 154 bps, above its TTC target range of 85 to 120 bps, driven largely by expected credit loss (ECL) model reviews in Mozambique given political unrest and instability in the country, higher impairments in Namibia's retail home loans portfolio, as well as adequacy updates in Eswatini.

Total overlays increased to R879m (December 2024: R806m), including additional provisions for the potential impact of 30% US tariffs imposed on South African exports to the US.

The group's balance sheet ECL reduced slightly to R29.6bn (June 2024: R30.2bn), reflecting prudent provisioning in the current economic environment. The decrease was driven by the lower impairment charge of R3.8bn, which included post-write-off recoveries of R0.7bn (2024: R0.7bn) and slightly higher write-offs at R5.6bn (2024: R5.3bn). The group's overall ECL coverage ratio decreased to 3.20% (2024: 3.51%), mainly as a result of the decrease in stage 3 loans to R49.0bn (June 2024: R51.4bn). Stage 1 loans increased by 10% and the group's stage 1 coverage ratio decreased slightly to 0.61% (June 2024: 0.67%). Stage 2 loans decreased by 6%, with the coverage ratio remaining flat at 6.8% (June 2024: 6.8%). Stage 3 loans decreased by 5% with the coverage ratio increasing to 39.5% (June 2024: 38.2%) as RBB loans with higher coverage remained broadly flat at R39bn and stage 3 loans in CIB declined by more than R2bn since June 2024.

#### Non-interest revenue and income

NIR increased by 6% to R15 225m, in line with the guidance provided during the group's pre-close update of above-mid-si ngle-digit growth. The increase was driven mainly by strong growth in commission and fees, equity investment income and trading income, partially offset by negative impacts from fair-value adjustments and insurance income off high prior-year bases.

 Commission and fees income increased by 11% to R11 057, supported by the acquisition of Eqstra, which was not fully included in the prior-year base (1 month), and continued strong growth in VAS revenues and higher maintenance fees from selling more bundled accounts. Within RBB, consumer transactional NIR increased by 9%, reflecting good traction in strengthening the franchise. Growth was offset by delayed CIB deal flow into H2 2025 and reduced cash volumes in RBB.

- Insurance income declined by 6% to R720m due to lower NIR from personal loan credit life policies as a result of stricter lending practices that led to a reduced personal loan policy base. It was further impacted by sizeable positive actuarial basis changes in the prior year. The decline was partially offset by an improved non-life claims experience and strong growth in premiums and policies within the MyCover suite.
- Trading income increased by 6% to R2 513m, driven by a good performance in FX and modest debt security and commodity trading income growth, partially offset by weaker equity trading income.
- Equity investment income and investment income increased by a combined 37% to R545m, balancing a mixed performance in private equity valuations with strong dividend flow.
- Fair-value adjustments were negative R55m (2024: R424m), declining by more than 100%, as positive fair-value adjustments on debt instruments in the CIB banking book seen in the prior period did not recur in H1 2025 and due to lower levels of fair value relating to our macro fair-value hedge accounting solution.

#### Expenses

Expenses increased by 9% to R21 492m, slightly ahead of guidance. The growth reflects the impacts of Eqstra that were not fully included in the prior-year base (1 month) and higher salary-related costs, and was partially offset by a decrease in short-term incentive charges and lower accommodation costs.

- Employee-related costs increased by 7% to R11 789m due to the following:
- A 7% increase in salaries, wages and other staff costs, which reflects the impacts of an annual average salary increase of 6% and additional costs to retain key talent and scarce skills.
- A 1% increase in incentives, which is aligned with profitability metrics and vesting probabilities related to corporate performance targets.
- Computer-processing costs increased by 5% to R3 788m, which reflects our commitment to enhancing efficiency and investments in digital, data, and cloud solutions, as well as higher IT volumes. Amortisation growth slowed as our ME technology IT build reached completion.
- Communication and travel costs increased by 43% and fees and insurance costs increased by 12%.
- Occupation and accommodation costs decreased by 3% to R1 067m as we continue to benefit from the group's real estate optimisation initiatives across both campus and branch environments, while marketing costs were well contained and increased by only 1% to R769m.

The group's increase in expenses of 9% was higher than the 7% increase in revenue, including associate income, resulting in a negative JAWS ratio of 4%, while the CIR increased to 57.4% (2024:55.3%).

### Earnings from associates

Associate income increased by 83% to R1 059m, driven by higher-than-expected earnings from ETI of R986m, including R281m of ETI's Q2 2025 earnings, which would typically be included in Nedbank's Q3 2025 results. With ETI classified as a non-current asset held for sale under IFRS 5, as of 30 June 2025 the previous quarter-in-arrears reporting has been aligned up to this date. Moving forward, Nedbank will not account for ETI as an associate or recognise equity-accounted earnings from ETI.

Message from our

# Statement of financial position Banking loans and advances

Gross banking loans and advances increased by 6% to R969bn on the back of good growth in CIB and moderate growth in RBB as consumers and businesses remain cautious.

Gross banking loans and advances growth by cluster was as follows:

Rm	Change (%)	Jun 2025	Jun 2024	Dec 2024
CIB	8	425 403	395 342	417 409
RBB	5	487 309	465 357	473 435
Wealth	2	29 683	29 235	28 412
NAR	10	24 950	22 616	23 575
Centre <sup>1</sup>	>100	1 211	40	723
Group	6	968 556	912 590	943 554

<sup>&</sup>lt;sup>1</sup> Includes macro fair-value hedge-accounted portfolios and

CIB gross banking loans and advances increased by 8% to R425bn, underpinned by 11% growth in our Investment Banking business, including key growth sectors such as the energy sector, mining and resources sector and the public sector. Commercial property loans and advances increased by 8%, benefiting from the positive momentum carried over from the prior period, although growth slowed late in H1.

RBB gross loans and advances increased by 5% to R487bn, driven by solid growth in secured lending products, which have outperformed industry growth and delivered market share gains. Home loans grew by 6%, supported through deepened relationships and collaboration with our mortgage originator and business partners. Vehicle finance grew by 9% as we continued to leverage our strong position in MFC. The 10% decrease in the Personal Loans book is owing to deliberate historic actions taken to derisk the book and reduce Personal Loans sales, together with the impact of a change in write off policy during H2 2024. Positively, new sales levels have lifted strongly in H1 2025, enabled by specific initiatives focused on originating better quality business with Card increased slightly. Growth in commercial banking decreased as clients adopted a more prudent borrowing behaviour.

## Deposits

Deposits increased by 10% to R1.2tn and the group's loan-to-deposit ratio decreased to 81% (2024: 82%). Within our business clusters CIB deposits grew by 16%, RBB by 7%, Wealth by 3% and NAR by 6%.

The growth in deposits was driven primarily by transactional cash management balances and term deposits, as clients extended tenure in response to Nedbank's competitive term offerings. Specifically, cash management deposits increased by 36% and call and term deposits increased by 12%. Other deposits rose by 8%, due to an increase in step rate deposits and structured notes. Fixed deposits increased by 5%, driven by competitive pricing strategies in key investment categories. Negotiable certificates of deposit (NCD) increased by 1%, current accounts by 1%, and savings accounts by 2%.

# Liquidity risk and funding

The group achieved a quarterly average long-term funding ratio of 34%, which is above the industry average of around 23% as a result of the proactive management of Nedbank's long-term funding

The groups Q2 2025 quarterly average LCR of 127% (Q4 2024: 135%) exceeded the minimum regulatory requirement of 100%, with the group maintaining appropriate operational buffers to absorb seasonal, cyclical, and systemic volatility.

	Jun 2025	Jun 2024	Dec 2024
HQLA (Rm)	297 800	246 144	284 237
Net cash outflows (Rm)	234 873	193 229	210 163
Liquidity coverage ratio (%) <sup>2</sup>	126.8	127.4	135.2
LCR regulatory minimum (%)	100.0	100.0	100.0
NSFR (%)	118.0	113.6	116.0
NSFR regulatory minimum (%)	100.0	100.0	100.0

<sup>&</sup>lt;sup>2</sup> Average for the quarter.

Nedbank's proactive management of its HQLA buffers resulted in the bank operating well within its risk tolerance levels. The group maintained significant sources of quick liquidity, which totalled R346bn, including HQLA of R298bn, and collectively represented 23% of total assets.

Nedbank exceeded the minimum regulatory NSFR requirement of 100% with the June 2025 ratio of 118% (December 2024: 116%). The structural liquidity position of the group remains strong, supported by the effective management of balance sheet growth, alongside proactive responses to evolving regulatory developments.

## Capital

The group remains well capitalised with a common-equity tier 1 (CET 1) ratio of 13.1% (December 2024: 13.3%) and a tier 1 capital adequacy ratio (CAR) of 14.7% (December 2024: 15.1%), exceeding minimum regulatory requirements and board-approved target ranges. The change in the CET 1 ratio reflects movements in earnings, non-distributable and share-based payment reserves, the declaration and payment of the 2024 final dividend, and movements in risk-weighted assets (RWAs) due to credit, equity, market and operational risk. The group also executed share buybacks in line with our capital optimisation strategy during the period.

Basel III capital ratios (%)	Jun 2025	Jun 2024	Dec 2024	Internal target range	Regulatory minimum
CET1	13.1	13.3	13.3	11.0-12.0	8.5
Tier 1	14.7	14.7	15.1	> 12.0	10.3
Total CAR	16.9	16.6	17.1	> 14.5	12.5

We remain committed to maintaining an optimal capital structure by utilising a wide range of capital instruments. The group's total tier 1 capital position benefited from the issuance of additional tier 1 capital instruments amounting to R2.0bn, offset by redemptions of R2.8bn during H1 2025. Furthermore, the group saw an impact on its overall capital position by the issuance of tier 2 capital instruments valued at R2.5bn, and is proactively positioning for R4.1bn of redemptions in H2 2025, in alignment with its capital plan.

# Using our financial expertise to do good

We remain committed to fulfilling our purpose of using our financial expertise to do good and contribute to the well-being and growth of the societies in which we operate by delivering value to our employees, clients, shareholders, regulators and society.

# **Employees**

- We paid our 26 169 permanent and temporary employees salaries and benefits of R11.8bn and concluded annual salary increases of 6% on average for our bargaining-unit employees. with non-bargaining-unit employees receiving increases of an average of 5%. The annual guaranteed minimum package increased by 7% to R240 000 (2024: R225 000).
- · The group's normal retirement age was increased from 60 to 63, effective from 1 August 2025.
- Our employee attrition rate decreased to 7.6% in H1 2025 (2024: 9.0%). During the first 6 months 38 employees were regrettably retrenched due to necessary operational changes. We continue to focus on timeous reskilling and upskilling of impacted employees for a transition to future internal or external roles. Employee engagement levels remained high, with our 2025 Workforce Insights Pulse Check Survey employees' participation rate at 87%, indicating strong engagement despite a challenging operating context and the organisational restructure. Pleasingly, the highest scores relate to employees understanding their role expectations, being empowered to act in clients' best interests and a learning environment at Nedbank
- · We have a diverse talent complement, with 84% of total employees being black (African, Coloured or Indian), an improvement from 83% in 2024 and this being supported by strong improvements in the representation of African talent at both senior and middle management levels, which is up by 3% yoy. Total female employee representation remained at 62%.
- · We continued to play a leadership role in mitigating SA's youth unemployment as one of the biggest contributors to the Youth Employment Service (YES) Programme. In collaboration with our implementation partners, our planned intake for 2025 is over 3 800 youth. This will bring the total YES Youth work experience opportunities to over 17 000 from the inception of the programme in 2019 to date.
- · For the second consecutive year, Nedbank ranked as the #1 employer for skills development in the industry.

#### Clients

- · Our clients' access to banking products and services improved further as they embrace digital channels as evident in digitally active retail users increasing by 8% to 3.2 million and digital sales as a percentage of total sales in Retail increasing to 70% (from 64% in H1 2024). Retail outlets and ATMs in SA and Africa regions decreased slightly to 626 and 4 220 respectively, while POS devices increased to 110 000.
- In recognition of the value-add to our clients and our leadership. position in key industries, segments and products, we have won various awards in H1 2025, including Best Bank for Transactional Banking Services in Africa and South Africa at the 2025 Digital Banker Awards and Best SME Bank in South Africa at the 2025 Digital Banker Global SME Banking Innovation Awards.

#### Shareholders

· After reporting a strong 30% increase in the Nedbank share price in 2024 (compared with the SA Banks Index. which increased by 17%), the Nedbank share declined by 14% over the past 6 months, below the SA Banks Index, which increased by 1%.

- · Financial drivers of shareholder value creation: DHEPS increased by 7%, ROE increased slightly to 15.2% and NAV per share increased by 6%. Strong capital and liquidity positions at 30 June 2025 supported the declaration of an interim dividend of 1028 cents per share, which reflects an annualised dividend yield more than 8% (based on the 30 June 2025 share price).
- We hosted our 58th annual general meeting, where all resolutions were passed.
- We successfully concluded our 12th annual ESG roadshow and continue to be recognised for our leadership in this space, and we remained at the top end of various ESG ratings when compared with local and international peers.

## Regulators

We continue to collaborate closely with the government, regulators, and the Banking Association South Africa to ensure the safety and soundness of the South African banking system. Additionally, we remain well informed about international developments in this regard, ensuring that our practices align with global standards and best practices.

- Key regulatory developments in H1 2025 included the following:
- · Basel III reforms: These reforms introduce amendments to banking regulations, including updates to the standardised and internal ratings-based approaches for credit risk, the implementation of a new standardised approach for operational risk, refinements to the definition of the leverage ratio exposure measure, and revised output floors. These output floors are designed to limit the regulatory capital advantages that banks using internal models can obtain when compared with those using standardised approaches. While the reforms reduce Nedbank's CET1 ratio, forecast CET1 ratios based on our business plans remain above the PA minimum requirements and in line with board targets.
- Financial loss absorption capacity instruments: SARB has introduced a new category of loss-absorbing, non-regulatory debt instruments - known as Flac - that are bail-inable. These instruments are designed to empower the Resolution Authority to carry out a statutory bail-in during a resolution scenario, thereby recapitalising a failing institution. The issuance of Flac instruments is expected to incur additional costs, as they are intended to replace maturing senior unsecured debt over the phase-in period. The new standard will take effect on 1 January 2026, with transitional arrangements commencing in 2028.
- Countercyclical capital buffer (CcyB): The implementation of a positive cycle-neutral (PCN) CcyB capital requirement is set at 1% of risk-weighted exposures. This directive will take effect on 1 January 2026 and result in an increase in regulatory minimum capital requirements and consequently a reduction in the group's surplus capital position.
- Capital treatment of significant investments in insurance entities: In June 2025, the SARB PA issued Directive 2/2025, outlining the capital treatment requirements for significant investments by banks in insurance entities. The directive aims to safeguard and strengthen the integrity of capital structures across both banking and insurance sectors where banks hold substantial equity interests. Although the directive becomes effective on 31 July 2025, it allows banks to apply for an extension to the implementation timeline. In alignment with this provision, Nedbank has formally requested an extension to allow for a comprehensive assessment of the directive's potential implications. This will enable us to formulate an appropriate response as part of its broader capital planning strategy.

Message from our

2025 interim results

- · In 2025 S&P Global (S&P) affirmed their ratings of Nedbank Limited while Moody's ratings also remain unchanged.
- · We made cash taxation payments relating to direct, indirect and employee taxes as well as other taxation of R8.4bn (2024: R8.8bn) across the group.

# Society

We use the UN SDGs as a framework for measuring delivery on our purpose and have prioritised 9 SDGs where we believe we have the greatest ability to deliver meaningful impact through our core business, thereby creating positive social and environmental outcomes. Key highlights for H1 2025 include the following:

- · Clean water and sanitation (SDG 6): Our exposure to water projects of R3bn declined slightly on the back of loan repayments. We remain committed to supporting the water sector as a key component of our sustainability strategy.
- Affordable and clean energy (SDG 7): At the end of June 2025 the group's total renewable energy exposures across the government procurement programmes and private power generation in CIB, RBB and NAR increased to R47bn (up by 18% ytd), with limits increasing by 19% to R67bn, highlighting the robust deal pipelines that we have in place. In the past 6 month we closed 3 private power generation deals and were mandated on 4 out of 5 Battery Energy Storage Systems (BESS) Round 3 deals. In our own operations green power from independent power producers to reduce our own carbon emissions decreased slightly to 9% (2024: 10%) due to inconsistent supply. We do, however, project an increase to approximately 20% by the end of 2025.
- Decent work and economic growth (SDG 8): We supported small businesses and their owners with loans of R26bn and provided banking solutions to more than 321 000 SME clients and Beyond Banking support through our SimplyBiz platform. The SimplyBiz membership base increased by 40% yoy. We anticipate our sixth intake of YES participants for 2025 to exceed 3 800 as we continue to make an impact on South African youth and their families and communities.
- Industry, innovation and infrastructure (SDG 9): Infrastructure remains a key priority for us as we leverage our strengths in CIB and seek to unlock bottlenecks for growth in SA and across the continent. We have exposures of R28bn to infrastructure-related projects spanning roads, rail, ports and telecommunications infrastructure. A key success in H1 2025 was the conclusion of a R3.5bn facility for the City of Cape Town to partially fund the city's infrastructure investment programme.
- Reduced inequalities (SDG 10): We maintained our level 1 BBBEE status for the seventh year in a row.
- Sustainable cities and communities (SDG 11): We continue to leverage our expertise in sustainable finance, with financial exposures of R16bn in green-certified properties and R15bn in green home loans. Outside of our SDF, we have provided finance of R46bn for properties with sustainable features. termed 'green aspects'. Our leadership in commercial property continues to be entrenched through various sustainability initiatives: (i) we launched the South African Real Estate Investment Trust sustainability disclosure guide, along with the development of a building efficiency scale intended to help clients assess their buildings on sustainability; (ii) a climate risk tool was created to evaluate climate risk for properties; and (iii) we concluded a USD200m IFC facility for the development of green-certified residential and commercial buildings, and to date 116 new developments have been EDGE-certified. We also continuously pursue Green Star ratings for our own premises, and at the end of June 2025, 89% of our space was Green Star-rated, up from 86% in the prior year.

# **Economic outlook**

The global economic outlook has become increasingly subdued. Elevated US tariffs are expected to erode business confidence, hinder capital investment, reduce global trade volumes, disrupt supply chains, and adversely affect export volumes in most countries, either directly through exposure to the US market or indirectly through generally weaker international demand. Consequently, global growth is expected to slow in the second half of 2025. In April, the International Monetary Fund (IMF) revised its 2025 forecast downwards to 2.8% from 3.0% in January. Emerging markets are particularly susceptible, as goods exports comprise a significant share of total exports and GDP in many developing economies. These nations will likely experience the repercussions through softer global growth, renewed challenges in China, and declining commodity prices. Nevertheless, cyclical factors are providing stronger support for domestic demand in most economies. Rising real incomes, subdued inflation, and lower interest rates are expected to bolster consumer spending, partially mitigating the impact of weaker export performance.

Inflation trends differ across advanced economies. In the US, uncertainty prevails due to changing trade policies, higher tariffs, and stricter immigration, potentially leading to prolonged inflation, though this may ease if economic growth slows later in the year. However, inflation could persist if strong demand is fuelled by significant tax cuts and government spending. In other regions, disinflation is likely to continue, supported by stable currencies, lower global oil prices, and subdued growth, offsetting global food price increases.

The markets expect greater monetary policy convergence in the second half of the year. The US Federal Reserve is widely expected to resume its rate-cutting cycle later this year on the assumption that tariffs-induced drag on growth and jobs will exceed the boost to inflation. Most other countries will either continue easing or leave interest rates at lower levels. Some emerging markets could become more cautious if US trade policy affects global economic activity more than the US, thereby undermining risk appetites, and supporting a resurgence in the US dollar, while placing renewed pressure on their respective currencies.

South Africa's economic recovery is expected to strengthen, driven by increased consumer spending due to higher real incomes, subdued inflation, reduced interest rates and continued withdrawals from contractional savings. Government consumption and capital expenditure could provide an added boost. However. the 30% tariffs on SA exports to the US, weaker global growth and sluggish commodity prices will likely undermine business confidence, hurt exports and discourage private sector fixed investment. We forecast GDP growth of 1% for 2025, followed by 1.6% in 2026

Inflation is expected to rise gradually from a low base while remaining moderate, influenced by a steady rand, lower global oil prices, gradual easing of domestic supply-side constraints, and limited demand-driven price pressures. If there are no significant global disruptions, Nedbank's Group Economic Unit anticipates interest rates to remain stable going forward as the SARB adapts to a lower inflation target.

Banking conditions should improve moderately as the year progresses. Credit growth is forecast to increase to around 5.6% by the end of the year, supported by the gradual recovery in the domestic economy and lower interest rates. The risks to the credit outlook remain tilted to the downside. Increases in global tariff and non-tariff barriers may impact export sales and corporate profits, which could lead to delays in capital projects and affect the recovery in corporate credit demand. Additionally, the public sector may face challenges in implementing infrastructure plans, potentially limiting improvements in capacity for energy, logistics, and water and affecting operating costs under current global conditions. The outlook for households indicates potential for improvement, as stronger household finances and lower interest rates are anticipated to support credit demand and quality in the coming quarters. The main risk for the household sector relates to possible job losses due to continued challenging business conditions.

We maintain that sound economic policies, accelerated structural reforms, and meaningful fiscal consolidation remain key to reducing SA's risk premium and unlocking efficiencies for the private sector, thereby setting the stage for faster growth, higher employment, and lower inflation and interest rates over the medium term.

# **Prospects**

Our updated financial guidance for 2025, given the impacts of a more difficult-than-expected SA operating environment on revenue growth and the reclassification of our ETI investment, is as follows:

· NII is expected to grow by low-to-mid single digits, revised down from around mid-single digits. Growth is expected to be driven by slightly stronger advances growth in the second half of the

year, while the group's NIM is expected to decline further from the H1 2025 level of 3.87% as wholesale assets grow faster than retail assets and due to the ongoing impact of lower interest rates (endowment).

- **CLR** for the full year is expected to be slightly below the midpoint of the group's TTC target range of 60 to 100 bps.
- NIR is expected to grow by mid-single digits, revised down from our initial expectation of upper single digits.
- Expenses are expected to grow above mid-single digits, revised down from mid-to-upper single digits as we maintain our focus on managing costs in a difficult environment.
- Associate income from our financial investment in ETI will not recur in H2 2025.
- The CET1 capital ratio is expected to remain above the top end of the board-approved target range of 11% to 12%, which positions us well for growth, sustainable dividend payments and active capital management opportunities through further share buybacks should market conditions allow (with shareholder. board and regulatory approvals in place) and/or potential M&A.
- **Dividend payments**, subject to board approval, are expected to be at the top end of our payout ratio of 57% (i.e. bottom end of the group's target range of 1.75 to 2.25 times).

As a result, in 2025 we aim for an increase in DHEPS in the low single digits, this revised down from higher than mid-single digits, and we aim to achieve an ROE of 15%. The group's CIR is still expected to increase yoy. In the medium term, our ambition remains to progress our ROE to 17%, with our CIR below 54%. In the long term we remain committed to an ROE of 18% or more (around COE plus 3%) and to improve our CIR to below 50%.

The guidance provided and key targets set are detailed below:

Metric	H1 2025 performance	Full-year 2025 outlook	-		
ROE	15.2%	15%	17%	>18%	
Growth in DHEPS	7%	Low-single-digit growth	≥ Consumer price index + GDP growth + 3% CAGR		
CLR	81 bps	Around the midpoint of the group's TTC target range	Between 60 bps of average banki	·	
Cost-to-income ratio (including associate income)	57.4%	Higher than 2024	< 54%	< 50%	
CET1 capital adequacy ratio	13.1%	Above the top end of target range	11.0-12.	0%	
Dividend cover	1.75 times	At the lower end of our target range of 1.75–2.25 times	1.75-2.25 times		

<sup>&</sup>lt;sup>3</sup> COE is currently forecast to be 14.8% in 2025 to 2027.

Shareholders are advised that all guidance is based on organic earnings and our latest macroeconomic outlook. The group's joint auditors have not reviewed or reported on this guidance.

Message from our Results 2025 interim results Financial Segmental Income statement Statement of financial Supplem Chief Executive presentation commentary results analysis analysis position analysis information of the commentary results analysis analysis analysis position analysis information of the commentary analysis analysi



Mary Bomela and Oliver Fortuin were appointed as independent non-executive directors with effect from 1 June 2025. Oliver joined the Group IT Committee, and Mary joined the Group Audit Committee and Group Transformation, Social and Ethics Committee, also with effect from 1 June 2025. Errol Kruger, who was chair of the Group Risk and Capital Management Committee and Group Credit Committee, sadly passed away on 26 April 2025. Errol played an invaluable role in the governance of the group and is fondly remembered by his colleagues on the boards for his humility and kindness.

In line with the group's strategic reorganisation and the establishment of the BCB Cluster, Andiswa Bata has been appointed as the Managing Executive for the cluster and a member of Group Exco. Regulatory approval for her appointment has been received, and she will start her employment at Nedbank on 18 August 2025.

# **Forward-looking statements**

This announcement is the responsibility of the directors and contains certain forward-looking statements with respect to the financial condition and results of operations of Nedbank Group and its group companies that, by their nature, involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future. Factors that could cause actual results to differ materially from those in the forward-looking statements include global, national, and regional health; political and economic conditions; sovereign credit ratings; levels of securities markets; interest rates; credit or other risks of lending and investment activities; as well as competitive, regulatory, and legal factors. The group's joint auditors have not reviewed or reported on the financial information on which all forward-looking statements are based.

The group, in the ordinary course of business, enters into transactions that expose it to taxation, legal and business risks. The group does not expect the ultimate resolution of any of these other matters to have a material adverse effect on the group's consolidated financial position.

## Interim dividend declaration

Notice is given that an interim dividend of 1028 cents per ordinary share has been declared, payable to shareholders for the 6 months ended 30 June 2025. The dividend has been declared from income reserves.

The dividend will be subject to a dividend withholding tax rate of 20% (applicable in SA) or 205.6 cents per ordinary share, resulting in a net dividend of 822.4 cents per ordinary share, unless the shareholder is exempt from paying dividend tax or is entitled to a reduced rate in terms of an applicable double taxation agreement.

Nedbank Group's tax reference number is 9375/082/71/7, and the number of ordinary shares in issue at the date of declaration was 485752174.

In line with the provisions of Strate, the electronic settlement and custody system used by JSE Limited, the relevant dates for the dividend are as follows:

## 2025

Last day to trade (cum dividend)
Shares commence trading

(ex-dividend)
Record date (date shareholders

Friday, 5 September

Wednesday, 3 September

Tuesday, 2 September

recorded in shareholders' register)
Payment date

Monday, 8 September

Share certificates may not be dematerialised or rematerialised between Wednesday, 3 September 2025, and Friday, 5 September 2025, both days inclusive.

Where applicable, dividends in respect of certificated shares will be transferred electronically to shareholders' bank accounts on the payment date. In the absence of specific mandates, the dividend will be withheld until shareholders provide their banking information. Holders of dematerialised shares will have their accounts credited at their participant or broker on Monday, 8 September 2025.

For and on behalf of the board

Daniel Mminele Chairperson **Jason Quinn**Chief Executive

#### **Directors**

AD Mminele (Chairperson) JP Quinn\*\* (Chief Executive) MS Bomela HR Brody\* BA Dames MH Davis\*\* (Chief Financial Officer) NP Dongwana OD Fortuin MA Hermanus P Langeni RAG Leith L Makalima MC Nkuhlu\*\* (Chief Operating Officer) TM Nombembe S Subramoney.

\* Lead Independent Director \*\* Executive

# Notes



# **Financial highlights**

for the period ended

		Yoy % change	Jun 2025	Jun 2024	Dec 2024
Statistics					
Number of shares listed	m		486.9	488.0	488.0
Number of shares in issue, excluding shares held by group entities	m		465.4	467.0	467.0
Weighted-average number of shares	m		466.7	465.6	466.4
Diluted weighted-average number of shares	m	(1)	476.8	479.4	478.6
Headline earnings	Rm	6	8 3 9 9	7 911	16 934
Profit attributable to ordinary shareholders	Rm	(7)	7 331	7 914	16 834
Total comprehensive income	Rm	26	8 877	7 050	16 819
Preprovisioning operating profit	Rm	(1)	14 483	14 693	29 712
Economic profit	Rm	91	538	282	1477
Headline earnings per share	cents	6	1800	1699	3 631
Diluted headline earnings per share	cents	7	1762	1650	3 5 3 8
Basic earnings per share	cents	(8)	1571	1700	3 610
Diluted basic earnings per share	cents	(7)	1538	1651	3 517
Ordinary dividends declared per share	cents	6	1028	971	2075
		r		971	971
Interim	cents	6	1028	9/1	
Final	cents	l			1104
Ordinary dividends paid per share	cents	8	1104	1022	1993
Dividend cover	times		1.75	1.75	1.75
Total assets administered by the group	Rm	9	1989982	1818165	1892212
Total assets	Rm	10	1493975	1354810	1 418 537
Assets under management	Rm	7	496 007	463 355	473 675
Net life insurance contractual service margin	Rm	1	1003	998	1100
Nedbank Wealth life insurance value of new business	Rm	88	286	152	367
Net asset value per share	cents	6	24 522	23 097	24 039
Tangible net asset value per share	cents	6	21834	20 540	21 330
Closing share price	cents	(5)	24 305	25 641	28 171
		(5)	6.7	7.5	7.8
Price-to-earnings ratio Price-to-book ratio	historical historical		1.0	7.5 1.1	1.2
		(E)			137.5
Market capitalisation	Rbn	(5)	118.3	125.1	
Number of employees (permanent)		(1)	25 700 26 169	25 883 26 368	25 613
Number of employees (permanent and temporary)		(1)	26169	20 308	26140
Key ratios (%)			15.0	15.0	15.0
ROE			15.2	15.0	15.8
Return on tangible equity			17.2	16.9	17.9
ROA			1.16	1.20	1.24
Return on average RWA			2.29	2.28	2.40
NII to average interest-earning banking assets			3.87	4.13	4.05
NIR to total income			40.6	40.2	41.4
NIR to total operating expenses			70.8	72.7	74.0
CLR - banking advances			0.81	1.04	0.87
Cost-to-income ratio			57.4	55.3	55.9
Gross operating income growth less expense growth rate (JAWS ratio)			(4.1)	(4.8)	(3.8)
Effective taxation rate			19.8	19.7	20.5
Group capital adequacy ratios (including unappropriated profits):					
- CET1			13.1	13.3	13.3
- Tier1			14.7	14.7	15.1
- Total			16.9	16.6	17.1

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# Consolidated statement of comprehensive income

for the period ended

Rm	Note	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Interest and similar income		1	62 046	61 322	125 015
Interest expense and similar charges		1	40 865	40 538	83 209
Net interest income	1	2	21 181	20 784	41 806
Non-interest revenue and income	3	6	15 225	14 375	30 412
Net commission and fee income			11 057	9 985	21 361
Commission and fee revenue			14 243	12 973	27 823
Commission and fee expense			(3 186)	(2 988)	(6 462)
Net insurance income			720	764	1572
Fair-value adjustments			(55)	424	541
Net trading income			2 513	2 371	4 620
Equity investment income			402	317	693
Investment income			143	81	196
Net sundry income			445	433	1 429
Share of gains of associate companies	9	79	1068	598	1 313
Total net income before impairment charge on financial instruments		5	37 474	35 757	73 531
Impairments charge on financial instruments	2	(18)	3 818	4 662	7 997
Total net income		8	33 656	31 095	65 534
Total operating expenses	4	9	21 492	19 775	41 074
Indirect taxation		33	691	520	1084
Impairments charge on non-financial instruments and other (gains)/losses	5	>100	1097	23	158
Profit before direct taxation		(4)	10 376	10 777	23 218
Total direct taxation		6	2 246	2 114	4746
Direct taxation	6		2 266	2 120	4 781
Impairments charge on non-financial instruments and other (gains)/losses			(20)	(6)	(35)

Rm	Note	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Profit for the period		(6)	8 130	8 663	18 472
Other comprehensive gains/(losses) (OCI) net of taxation		>100	747	(1 613)	(1 653)
Items that may subsequently be reclassified to profit or loss					
Exchange differences on translating foreign operations			(192)	(456)	23
Share of OCI of investments accounted for using the equity method			1205	(1199)	(1775)
Debt investments at FVOCI - net change in fair value			(152)	69	74
Cash flow hedge gains/(losses)			23	(12)	(10)
Items that may not subsequently be reclassified to profit or loss					
Share of OCI of investments accounted for using the equity method			3	22	5
Remeasurements on long-term employee benefit assets			75	39	89
Property revaluations				(95)	(130)
Equity instruments at FVOCI – net change in fair value			(215)	19	71
Total comprehensive income for the period		26	8 877	7 050	16 819
Profit attributable to:					
- Ordinary shareholders		(7)	7 3 3 1	7 914	16 834
- Non-controlling interest - ordinary shareholders		(3)	61	63	151
- Holders of participating preference shares		6	53	50	153
- Holders of additional tier 1 capital instruments		8	685	636	1334
Profit for the period		(6)	8 130	8 663	18 472
Total comprehensive income attributable to:					
- Ordinary shareholders		27	8103	6 370	15 237
- Non-controlling interest - ordinary shareholders		>100	36	(6)	95
- Holders of participating preference shares		6	53	50	153
- Holders of additional tier 1 capital instruments		8	685	636	1334
Total comprehensive income for the period		26	8 877	7 050	16 819
Headline earnings reconciliation					
Profit attributable to equity holders of the parent		(7)	7 3 3 1	7 914	16 834
Non-headline earnings items		<(100)	(1 077)	(17)	(123)
Impairments charge on non-financial instruments and other gains and losses			(1 097)	(23)	(158)
Taxation on impairments charge on non-financial instruments and other gains and losses			20	6	35
Less: Share of associate (ETI) impairments charge on non-financial instruments and other gains and losses			9	20	23
Headline earnings	5	6	8 399	7 911	16 934





# Consolidated statement of financial position

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Rm	Note	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Assets					
Cash and cash equivalents		33	60 398	45 247	55 146
Other short-term securities		(8)	75 807	82 450	82 896
Derivative financial instruments		32	21 149	16 009	17 072
Government securities		32	224 789	169 934	193 176
Other dated securities		69	6 353	3764	5 346
Banking loans and advances	7	6	939 623	883 120	914 833
Trading loans and advances	7	30	53 096	40 996	47 351
Other assets		(15)	43 788	51 451	38 187
Current taxation assets		14	1072	940	183
Insurance contract assets		21	419	347	395
Investment securities	8	19	31 210	26 198	28 172
Non-current assets held for sale		>100	1952	493	182
Investments in associate companies	9	(15)	1605	1892	2 486
Deferred taxation assets		(28)	366	508	554
Investment property		2	290	285	291
Property and equipment		(3)	13 673	14 083	14 131
Long-term employee benefit assets		14	5 8 6 9	5 149	5 484
Intangible assets	10	5	12 516	11 944	12 652
Total assets		10	1493975	1354810	1 418 537
Equity and liabilities					
Ordinary share capital			465	467	467
Ordinary share premium		(4)	13 843	14 385	14 351
Reserves		7	99 828	93 018	97 446
Total equity attributable to equity holders of the parent		6	114 136	107 870	112 264
Non-controlling interest attributable to ordinary shareholders		3	854	831	921
Holders of participating preference shares		6	53	50	103
Holders of additional tier 1 capital instruments		22	11 991	9 798	12 798
Total equity		7	127 034	118 549	126 086
Derivative financial instruments		(1)	13 517	13 679	11 623
Amounts owed to depositors	11	10	1 231 947	1119539	1174 691
Provisions and other liabilities		19	46 956	39 321	36 369
Current taxation liabilities		8	254	236	324
Deferred taxation liabilities		51	1 216	805	778
Long-term employee benefit liabilities		9	49	45	47
Investment contract liabilities		13	19 074	16 917	17 484
Insurance contract liabilities		9	1506	1376	1354
Long-term debt instruments		18	52 422	44 343	49 781
Total liabilities		11	1366941	1236 261	1 292 451
Total equity and liabilities		10	1493975	1354810	1 418 537

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# Consolidated statement of changes in equity

	Number of ordinary shares	Ordinary share capital	Ordinary share premium	Foreign currency translation reserve	Property revaluation reserve	Share- based payment reserve	Other non- distributable reserves <sup>1</sup>	FVOCI reserve	Other distri- butable reserves²	Total equity attributable to equity holders of the parent	Holders of participating preference shares	Holders of additional tier 1 capital instruments	Non- controlling interest attributable to ordinary shareholders	Total equity
Balance at 1 January 2024	464 565 998	465	14 332	(2 979)	1584	2 654	337	742	90 614	107 749	106	10 469	887	119 211
Share movements in terms of long-term incentive and BEE scheme Share buyback Additional tier 1 capital instruments redeemed	2 542 500 (85 024)	2	72 (19)			(1 295)			(360)	(1 581) (19)		(671)		(1 581) (19) (671)
Preference share dividend paid										-	(106)			(106)
Additional tier 1 capital instruments distributions												(636)		(636)
Dividends paid to shareholders									(4 977)	(4 977)			(50)	(5 027)
Total comprehensive (losses)/income for the period				(1 582)	(71)	-	-	60	7 963	6 370	50	636	(6)	7 050
Profit attributable to ordinary shareholders and non-controlling interest									7 914	7 914	50	636	63	8 663
Exchange differences on translating foreign operations  Cash flow hedge losses				(411)					(12)	(411) (12)			(45)	(456) (12)
Movement in fair-value reserve								88		88				88
Property revaluations					(71)					(71)			(24)	(95)
Remeasurements on long-term employee benefit assets									39	39				39
Share of OCI of investments accounted for using the equity method	/			(1 171)				(28)	22	(1 177)				(1 177)
Transfer (from)/to reserves					(17)	70	81		(134)	-				_
Value of employee services (net of deferred tax)						333				333				333
Other movements									(5)	(5)				(5)
Balance at 30 June 2024	467 023 474	467	14 385	(4 561)	1496	1762	418	802	93 101	107 870	50	9 7 9 8	831	118 549
Share movements in terms of long-term incentive and BEE scheme	178 201		24			39			(63)	-				-
Share buyback	(206 905)		(58)							(58)				(58)
Additional tier 1 capital instruments issued										-		3 000		3 000
Preference share dividend paid										-	(50)			(50)
Additional tier 1 capital instruments distributions										-		(698)		(698)
Dividends paid to shareholders									(4 729)	(4 729)			(11)	
Total comprehensive (losses)/income for the period				(142)	(30)	-	_	81	8 958	8 867	103	698	101	9 769
Profit attributable to ordinary shareholders and non-controlling interest									8 920	8 920	103	698	88	9809
Exchange differences on translating foreign operations				459						459			20	479
Cash flow hedge gains									2	2				2
Movement in fair-value reserve								56		56			1	57
Property revaluations					(30)					(30)			(5)	
Remeasurements on long-term employee benefit assets									53	53			(3)	50
Share of OCI of investments accounted for using the equity method	/			(601)				25	(17)	(593)				(593)
Transfer (from)/to reserves					(16)	(70)	90	(9)	5	-				_
Value of employee services (net of deferred tax)					. ,	308		. ,		308				308
Other movements									6	6				6

# Consolidated statement of changes in equity (continued)

	Number of ordinary shares	Ordinary share capital	Ordinary share premium	Foreign currency translation reserve	Property revaluation reserve	Share- based payment reserve	Other non- distributable reserves¹	FVOCI reserve	Other distri- butable reserves²	Total equity attributable to equity holders of the parent	preference	Holders of additional tier 1 capital instruments	Non- controlling interest attributable to ordinary shareholders	Total equity
Balance at 31 December 2024	466 994 770	467	14 351	(4703)	1450	2 039	508	874	97 278	112 264	103	12 798	921	126 086
Share movements in terms of long-term incentive and BEE scheme <sup>3</sup>	431764	(0)	(1)			(755)			(67)	(823)				(823)
Share buyback	(2 061 521)	(2)	(507)							(509)		0.000		(509)
Additional tier 1 capital instruments issued										-		2 022		2 022
Additional tier 1 capital instruments redeemed										-	(102)	(2829)		(2829)
Preference share dividend paid  Additional tier 1 capital instruments distributions										-	(103)	(COE)		(103) (685)
•									(F 204)	- (F 204)		(685)	(102)	
Dividends paid to shareholders				700				(07)	(5 384)	(5 384)	F3	COF	(103)	
Total comprehensive (losses)/income for the period			ı	768				(97)	7 432	8103	53	685	36	8 877
Profit attributable to ordinary shareholders and non-controlling interest <sup>4</sup>									7 3 3 1	7 3 3 1	53	685	61	8 130
Exchange differences on translating foreign operations <sup>5</sup>				(167)						(167)			(25)	(192)
Cash flow hedge gains									23	23				23
Movement in fair-value reserve								(367)		(367)				(367)
Remeasurements on long-term employee benefit assets									75	75				75
Share of OCI of investments accounted for using the equity $\rm method^5$				935				270	3	1208				1208
Transfer (from)/to reserves					(20)		(89)	8	101	_				_
Value of employee services (net of deferred tax)						487				487				487
Other movements									(2)	(2)				(2)
Balance at 30 June 2025	465 365 013	465	13 843	(3 935)	1430	1771	419	785	99 358	114 136	53	11 991	854	127 034

Represents other non-distributable revaluation surpluses on capital items and non-distributable reserves transferred from other distributable reserves to comply with various banking regulations.

<sup>&</sup>lt;sup>2</sup> Represents the accumulated profits after distributions to shareholders and appropriations of retained earnings to other non-distributable reserves.

<sup>&</sup>lt;sup>3</sup> The 431764 shares (June 2024: 2542500; December 2024: 2720701) represent the net of the shares purchased and shares vested in terms of LTI and BEE schemes as follows:

<sup>3 326 776</sup> shares (June 2024: 9 440 721; December 2024: 9 618 922) vested in the year, which had the following impact on reserves: the cost of the shares increased share capital by R3m (credit) (June 2024: R9m credit; December 2024: R9m credit) and the share premium by R819m (credit) (June 2024: R1 646m credit; December 2024: R1 670m credit); the grant date fair value of the shares released from the share-based payment reserve amounted to R755m (debit) (June 2024: R1 225m debit; December 2024: R1 256m debit); and the difference between the grant date fair value of the shares and the cost of the shares is accounted for directly in other distributable reserves as R67m (debit) (June 2024: R430m debit; December 2024: R423m debit).

 <sup>2 897 140</sup> shares (June 2024: 6 898 221; December 2024: 6 898 221) purchased for LTIP awards to be made in 2025, which reduced the share capital by R3m (debit) (June 2024: R7m debit; December 2024: R7m debit) and the share premium by R820m (debit) (June 2024: R1 574m debit; December 2024: R1 574m debit) as these shares are accounted for as treasury shares over the vesting period.

<sup>4</sup> The R53m gains (June 2024: R50m; December 2024: R153m) attributable to holders of participating preference shares relate to economic gains allocated to participating preference shareholders in line with an operating-profit-share preference share agreement.

<sup>&</sup>lt;sup>5</sup> Exchange differences of R167m debit (June 2024: R411m debit; December 2024: R48m credit) in the foreign currency translation reserve include a debit of R89m (June 2024: R5m credit; December 2024: R26m credit) for the conversion of our investment in ETI from USD to ZAR and a debit of R78m (June 2024: R416m debit; December 2024: R22m credit) for the translation of the other foreign subsidiaries. The R935m credit (June 2024: R1 171m; December 2024: R1 772m) relates to our share of ETI's other comprehensive income on foreign exchange gains and losses.

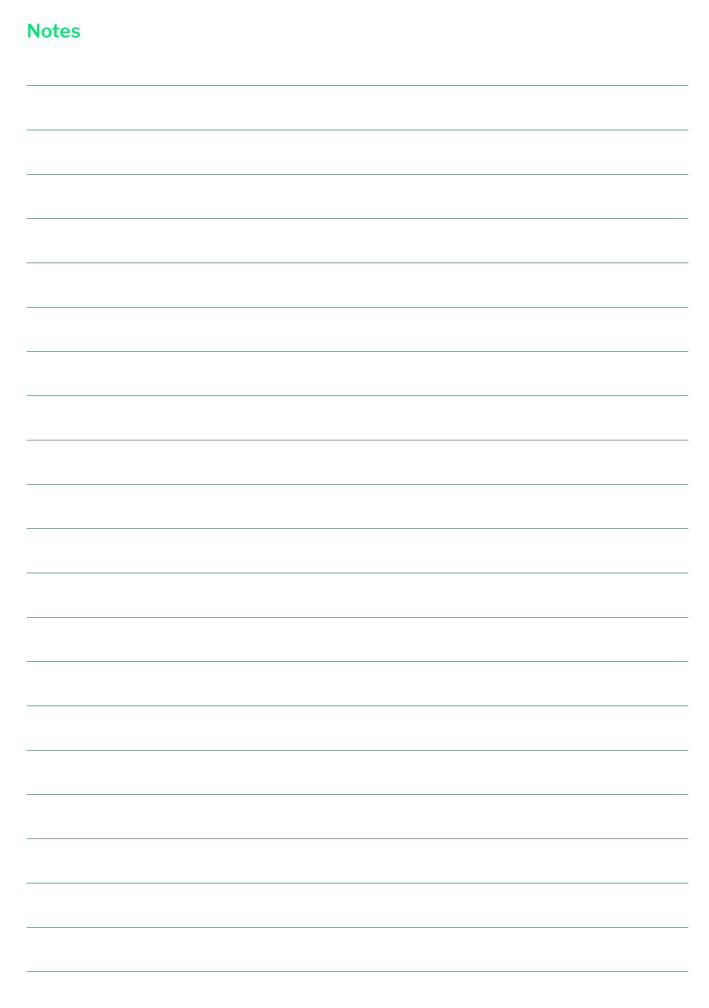


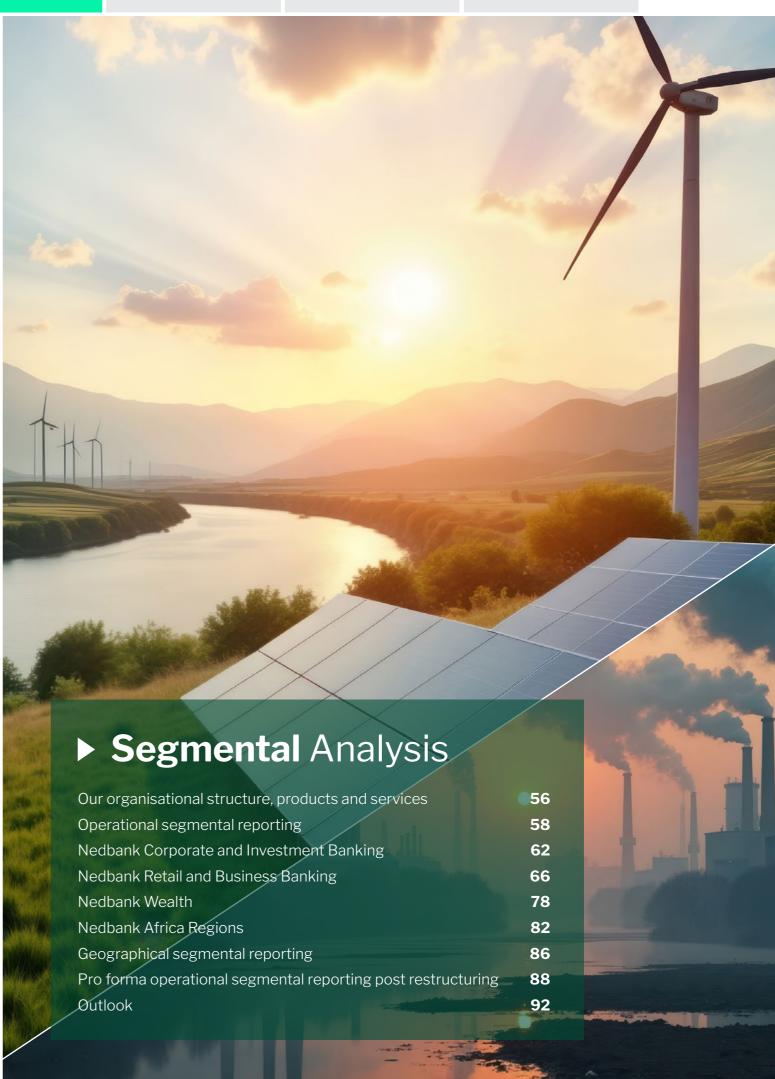
for the period ended

Rm	Jun 2025	Jun 2024	Dec 2024
NII	21 181	20 784	41 806
Impairments charge on financial instruments	(3 818)	(4 662)	(7 997)
NIR	15 225	14 375	30 412
Income from normal operations	32 588	30 497	64 221
Total operating expenses	(21 492)	(19 775)	(41 074)
Share of gains of associate companies	1059	578	1290
Net profit before taxation	12 155	11 300	24 437
Indirect taxation	(691)	(520)	(1084)
Direct taxation	(2 266)	(2 120)	(4 781)
Net profit after taxation	9 198	8 660	18 572
Non-controlling interest	(799)	(749)	(1638)
Headline earnings	8 399	7 911	16 934
Daily average interest-earning banking assets	1103 410	1 012 296	1032731
Daily average total assets	1 458 623	1327841	1365 206
Daily average shareholders' funds	111 119	106 342	107 079

Note: Averages calculated on a 365-day basis (June 2024: 366-day; December 2024: 366-day).

			1
	Jun	Jun	Dec
	2025	2024	2024
NII/average interest-earning banking assets	3.87%	4.13%	4.05%
	less	less	less
Impairments/average interest-earning banking assets	0.70%	0.93%	0.77%
	add	add	add
NIR/average interest-earning banking assets	2.78%	2.86%	2.94%
	5.95%	6.06%	6.22%
	less	less	less
Total expenses/average interest-earning banking assets	3.93%	3.93%	3.97%
	add	add	add
Associate income/average interest-earning banking assets	0.19%	0.11%	0.12%
	2.21%	2.24%	2.37%
	multiply	multiply	multiply
100% – effective direct and indirect taxation rate	0.76	0.77	0.76
	multiply	multiply	multiply
100% – income attributable to minorities	0.91	0.91	0.91
Headline earnings/average interest-earning banking assets	1.53%	1.57%	1.64%
	multiply	multiply	multiply
Interest-earning banking assets/daily average total assets	75.7%	76.2%	75.6%
	=	=	=
Return on total assets	1.16%	1.20%	1.24%
	multiply	multiply	multiply
Leverage	13.1	12.5	12.7
	=	=	=
ROE	15.2%	15.0%	15.8%





# Our business model, structure, products and services

# through our organisational structure

# Cluster (up to 30 June 2025) Contribution to group

# HE contribution ROE

# Nedbank Corporate and Investment Banking

Corporates, institutions, governments and parastatals.



# Nedbank Retail and Business Banking

Individual clients and businesses.



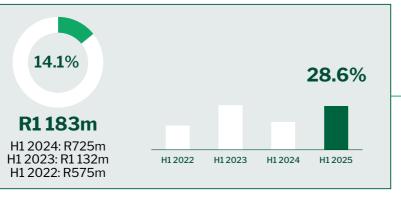
# Nedbank Wealth

Individuals, businesses and corporate clients.



# Nedbank Africa Regions

Individual clients, SMEs, and business and corporate clients.



# as well as differentiated products and services (outputs)

# Reorganised clusters (from 1 July 2025)

# Areas of strength and differentiation



# **Nedbank Corporate and Investment Banking**

Full suite of wholesale banking solutions across advisory, lending, trading, equity investments, transactional services and asset management solutions.

- **Market leader** in structured lending across key sectors, including commercial property, renewable energy, mining, telecommunications, infrastructure, construction, the public sector and commodities.
- **Strong South African Markets franchise** with reach across rates, credit, foreign exchange, equities and commodities.
- Top fund managers contracted through the Nedgroup Investments Best of Breed<sup>TM</sup> investment approach.



# Nedbank Business and Commercial Banking

Full range of banking solutions, including transactional banking, card and payment solutions, lending solutions, deposit-taking services, risk management, investment products, fleet management and card-acquiring services.

- **South Africa's leading bank for Small Business** across multiple awarding bodies
- **Commercial Banking**: Well-positioned and distinctive CVPs in Commercial Banking.
- **Highly competitive offering for our Mid-Corp clients** with a dedicated end to end service offering
- Eqstra: Enhances the fleet management business & facilitates an integrated approach to fleet management.



# Nedbank Personal and Private Banking

Full range of banking solutions, including transactional banking, card and payment solutions, lending solutions, deposit-taking services, insurance, risk management and investment products for individuals.

- **Market-leading** positions in vehicle finance and a high-performing home loans buisness.
- Industry leader in digital sales and main-banked client engagement.
- **Sole issuer of American Express® in SA,** offering strong cashback and rewards.
- 10 years of trusted insurance offerings in SA.
- Integrated advice-led high-net-worth offering for local and international clients.
- A purpose-led culture focused on client service, innovation and expertise.



# Nedbank Africa Regions

Full range of banking services, including transactional, lending, deposit-taking services and card products, as well as selected wealth management offerings. Bancassurance offering in selected markets.

Presence and **positioned for growth in 5 SADC countries**, with ongoing technology investments to enhance CVPs and achieve scale.

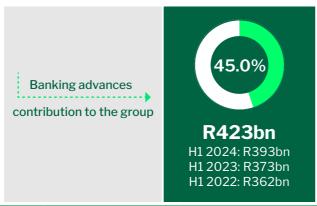
Strong brand, market leader in brand sentiment score across 4 countries and top 2 in 1.

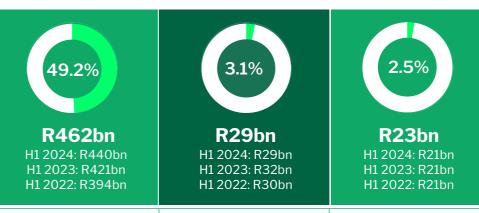
**Competitive digital offering**, with majority of the client base digitally active.

The group's frontline business clusters are supported by various shared-services functions related to compliance, finance, human resources, marketing and corporate affairs, risk management, technology and strategy, as well as sustainability.

# Operational segmental reporting

for the period ended





	N	ledbank Group	)		orporate and stment Banki				Retail and ness Bank	ing		Wealth			Nedbank ica Regior	ıs		Centre	
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024		Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Summary of consolidated statement of financial position (Rm)																			
Assets																			
Cash and cash equivalents	60 398	45 247	55 146	1781	1135	829		3 505	4 170	4 960	1 417	1358	1141	8 998	9 978	10 791	44 697	28 606	37 425
Other short-term securities	75 807	82 450	82 896	41 813	47 548	49 456					25 778	26 160	25 591	6 248	6 046	5 871	1968	2 696	1978
Derivative financial instruments	21149	16 009	17 072	21 131	15 975	17 016					3	12	42	14	21	3	1	1	11
Government and other securities	231142	173 698	198 522	103 462	80 677	101 654					228	214	225	3 456	2699	2803	123 996	90 108	93 840
Banking loans and advances	939 623	883 120	914 833	423 226	392 815	414 841	4	162 360	440 289	449 006	29 375	28 866	28 105	23 474	21 280	22 185	1188	(130)	696
Trading loans and advances	53 096	40 996	47 351	53 096	40 996	47 351													
Other assets	112 760	113 290	102 717	39 922	44 391	40 519		16 498	16 006	13 395	25 381	22 093	23 595	4 479	2 813	3 331	26 480	27 987	21 877
Intergroup assets	-	_	-					43 434	31 518	48 604				4 290	5 675	5 050	(47 724)	(37 193)	(53 654)
Total assets	1493975	1 354 810	1 418 537	684 431	623 537	671 666	5	525 797	491 983	515 965	82182	78 703	78 699	50 959	48 512	50 034	150 606	112 075	102 173
Equity and liabilities																			
Total equity <sup>1</sup>	127 034	118 549	126 086	36 713	35 770	36 277		39 493	36 858	37 487	4713	4 492	4 554	8 3 4 3	8 021	7 904	37 772	33 408	39 864
Total equity attributable to ordinary shareholders	114 136	107 870	112 264	36 713	35 770	36 277		39 493	36 858	37 487	4713	4 492	4 554	8 343	8 021	7 904	24 874	22 729	26 042
Non-controlling interest attributable to ordinary shareholders	854	831	921														854	831	921
Holders of participating preference shares	53	50	103														53	50	103
Holders of additional tier 1 capital instruments	11 991	9 798	12 798														11 991	9 798	12 798
Derivative financial instruments	13 517	13 679	11 623	13 452	13 655	11 601					50	3	7	15	21	15			
Banking amounts owed to depositors	1171695	1062740	1118 555	486 559	415 647	446 828	4	477 061	444 645	472 142	48 743	47 511	47 397	41 048	38 611	40 440	118 284	116 326	111 748
Trading amounts owed to depositors	60 252	56 799	56 136	60 252	56 799	56 136													
Provisions and other liabilities	69 055	58 700	56 356	26 081	14 994	19 393		8 723	9 239	5 815	23 543	20 502	21 762	1278	1429	1349	9 430	12 536	8 037
Long-term debt instruments	52 422	44 343	49 781					520	1241	521				275	430	326	51 627	42 672	48 934
Intergroup liabilities	-	_	-	61 374	86 672	101 431					5133	6 195	4 979				(66 507)	(92 867)	(106 410)
Total equity and liabilities	1493975	1 354 810	1 418 537	684 431	623 537	671 666	5	525 797	491 983	515 965	82182	78 703	78 699	50 959	48 512	50 034	150 606	112 075	102 173

Total equity includes non-controlling interests in the Centre. Total equity of the client-facing clusters is based on average allocated capital while the group's equity is based on actual equity. The difference between average allocated capital and actual equity resides in the Centre.





Message from our Chief Executive Income statement analysis Statement of financial position analysis Results presentation 2025 interim results commentary Financial results Supplementary information

# Operational segmental reporting (continued)

for the period ended

	Ne	edbank Gro	up		orporate ar stment Bar		Bu	Retail and siness Bank	king		Wealth		А	Nedbank frica Regior	ıs		Centre	
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Summary of consolidated statement of comprehensive income (Rm)																		
NII	21 181	20 784	41 806	4 408	4 570	8 898	13 207	13 236	26 816	892	883	1725	1402	1169	2 573	1272	926	1794
NIR	15 225	14 375	30 412	4 475	4 722	9 600	8 266	7 271	15 541	1609	1 521	3 283	857	896	1757	18	(35)	231
Share of income of associate companies	1059	578	1290	75	48	132							986	509	1139	(2)	21	19
Total net income before impairment charge on financial instruments	37 465	35 737	73 508	8 958	9 340	18 630	21 473	20 507	42 357	2 501	2 404	5 008	3 2 4 5	2 574	5 469	1288	912	2 044
Impairments charge on financial instruments	3 818	4 662	7 997	(324)	376	576	3 951	4135	7 222	3	24	(5)	184	104	315	4	23	(111
Total net income	33 647	31 075	65 511	9 282	8 964	18 054	17 522	16 372	35 135	2 498	2 380	5 013	3 061	2 470	5 154	1284	889	2 155
Total operating expenses	21 492	19 775	41 074	4 458	4 309	8 643	13 415	12 249	25 484	1731	1624	3 3 3 3 7	1620	1595	3 141	268	(2)	469
Indirect taxation	691	520	1084	156	139	262	416	389	690	41	35	54	50	41	93	28	(84)	(15
Profit before direct taxation	11 464	10 780	23 353	4 668	4 516	9 149	3 691	3 7 3 4	8 961	726	721	1 622	1391	834	1920	988	975	1701
Direct taxation	2 266	2120	4 781	861	815	1721	935	1 010	2 3 9 5	169	166	365	150	43	143	151	86	157
Profit after taxation Profit attributable to:	9198	8 660	18 572	3807	3 701	7 428	2756	2724	6 566	557	555	1257	1241	791	1777	837	889	1544
- Non-controlling interest - ordinary shareholders	61	63	151										58	66	158	3	(3)	(7
- Holders of preference shares	53	50	153				53	50	153									
- Holders of additional tier 1 capital instruments	685	636	1334													685	636	1334
Headline earnings	8 399	7 911	16 934	3807	3 701	7 428	2703	2 674	6 413	557	555	1257	1183	725	1 619	149	256	217
Selected ratios																		
Average interest-earning banking assets (Rm)	1103 410	1 012 296	1 032 731	434 174	392 792	401942	495 010	464 961	474 774	55 894	58 286	57 201	41 056	38 503	39 834	77 276	57 754	58 980
Average risk-weighted assets (Rbn)	740 952	697 092	706 266	315 567	301706	305 980	287 394	268 903	272 536	35 112	33 208	34 057	57 351	53 771	53 989	45 528	39 504	39 704
ROA (%)	1.16	1.20	1.24	1.13	1.21	1.17	1.05	1.11	1.29	1.41	1.39	1.59	4.72	3.06	3.31			
RORWA (%)	2.29	2.28	2.40	2.43	2.47	2.43	1.90	2.00	2.35	3.20	3.36	3.69	4.16	2.71	3.00			
ROE (%)	15.2	15.0	15.8	20.9	20.8	20.5	13.8	14.6	17.1	23.8	24.8	27.6	28.6	18.2	20.5			
Interest margin (%) <sup>1</sup>	3.87	4.13	4.05	2.05	2.34	2.21	5.38	5.72	5.65	3.22	3.05	3.02	6.89	6.11	6.46			
NIR to total income (%)	40.6	40.2	41.4	50.0	50.6	51.5	38.5	35.5	36.7	64.3	63.3	65.6	26.4	34.8	32.1			
NIR to total operating expenses (%)	70.8	72.7	74.0	100.4	109.6	111.1	61.6	59.4	61.0	93.0	93.7	98.4	52.9	56.2	55.9			
CLR - banking advances (%)	0.81	1.04	0.87	(0.15)	0.19	0.14	1.68	1.83	1.58	0.02	0.17	(0.02)	1.54	0.91	1.26			
Cost-to-income ratio (%)	57.4	55.3	55.9	49.8	46.1	46.4	62.5	59.7	60.2	69.2	67.6	66.6	49.9	62.0	57.4			
Effective taxation rate (%)	19.8	19.7	20.5	18.4	18.0	18.8	25.3	27.0	26.7	23.3	23.0	22.5	10.8	5.2	7.4			
Contribution to group economic profit/(loss) (Rm)	538	282	1 477	1113	1033	1986	(195)	(75)	790	211	220	574	571	127	433	(1162)	(1023)	(2 306
Number of employees (permanent)	25 700	25 883	25 613	2 2 5 6	2 279	2 2 5 4	14 655	15 183	14 733	1961	1884	1902	2 216	2 206	2 223	4 612	4 331	4 501

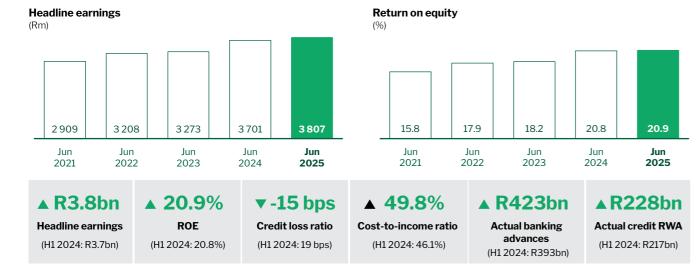
<sup>&</sup>lt;sup>1</sup> Cluster margins include internal assets.





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# **Nedbank Corporate and Investment Banking**



# Financial performance

In the first half of 2025, CIB's **HE** moderated to 3% growth yoy while **ROE** was stable at an annualised 20.9% (H1 2024: 20.8%). Gross operating income (GOI) was down 4%, primarily caused by declines in both NII and NIR. However, revenue compression was offset by lower impairments and disciplined expense control. The modest HE growth in H1 2025, when compared with H1 2024 of 13%, was largely attributable to the more favourable macroeconomic conditions and enhanced deal closure rates during the prior period.

CIB saw solid balance sheet growth, with actual and average banking loans up 8% and 7% yoy respectively. During this period, Investment Banking (IB) loans rose 11% (actual) and 14% (average), while Property Finance (PF) increased by 8% for both measures. Average deposits grew by 14%, reflecting sustained client activity and franchise strength.

NII decreased by 4% yoy, primarily as a result of a reduction in the NIM by 29 bps to 2.05%. This margin contraction reflects the ongoing decline in the interest rates liability margin compression, narrowing domestic credit spreads driven by intensified competition, and the fact that asset growth opportunities predominantly arose from lower-margin but better risk sectors. As a positive outcome, the lending risk profile has improved, evidenced by the reduction in RWA density to 47%, compared with 49% in H1 2024.

CIB posted a net recovery in **impairments** of R324m in the first half of 2025, which led to **credit loss ratio (CLR)** of -15 bps, down from 19 bps in H1 2024 and well below CIB's through-the-cycle (TTC) target range of 15–45 bps. Stage 3 exposures declined to 1.81% of total exposures from 2.55% in prior year, largely reflecting the resolution of 2 large client exposures and disciplined risk management. Improved asset quality facilitated a reduction in stage 3 reserves, even as stage 3 coverage increased to 23.6% compared with 20.2% in H1 2024. Nevertheless, this same factor contributed to an overall decline in the gross loans and advances coverage ratio, which decreased to 0.60% from 0.78% in the prior year. The CIB loan portfolio continues to demonstrate strong diversification.

CIB's **NIR** declined by 5% yoy with commission and fees income, representing 34% of NIR, decreasing by 7% due to delayed deal flow into the second half of the year. While fees from energy, mining, and resource sectors experienced a reduction, this was partially offset by growth in trade finance, energy and metals, and African infrastructure transaction fees. Additionally, positive fair-value adjustments on debt instruments in the banking book that benefited IB's NIR in the prior period, did not recur in H1 2025.

Markets, accounting for 54% of NIR, declined by 2% yoy. This performance balanced a 5% increase in trading income, offset by fair-value revaluations. Trading was driven by robust foreign exchange activity, moderate growth in debt security and commodity trading income but offset by weaker equity trading income. NIR from the equity investment portfolio grew 18% yoy, reflecting mixed performances in the growth of private and alternative equity valuations and strong dividend flow.

**Expenses** were well managed, increasing by 3% yoy. The cost-to-income ratio increased to 49.8%, remaining above the medium-to-long-term target of below 44% due to the pressure on the revenue lines detailed above.

# Strategic progress

In the first half of 2025, CIB continued to focus on embedding a client-centred approach, leveraging our sector and sustainability expertise, expanding transactional services, accelerating digital enablement, driving regional growth, and investing in talent.

- Our deep sector knowledge is a key market differentiator, contributing to asset growth and market share gains across core sectors and advancing our African expansion. Notably, we reinforced our leadership in gold financing through the AngloGold Ashanti Geita gold mine deal in Tanzania.
   Domestically, we served as lead arranger and partial underwriter for Africa Rainbow Capital's delisting.
- CIB maintained its position as the market leader in domestic property finance. Internationally, we structured a property deal in Senegal and continued supporting clients with their European expansion strategies.
- CIB continue to play a pivotal role in South Africa's energy transition and security through the Renewable Energy Independent Power Producers Procurement Programme (REIPPPP) and funding of Commercial & Industrial (C&I) and Aggregator offtake projects. In REIPPPP Round 7, we are mandated on 8 of the 14 preferred-bidder projects and on 7 additional projects under value-for-money discussions. Nedbank is also mandated on 7 of 8 Battery Energy Storage Systems Round 2 (BESS 2) projects, and on 4 of the 5 preferred-bidder projects in BESS Round 3. In the C&I space, we are advancing several Aggregator offtake projects targeting financial close within the next 12 months.
- CIB grew sustainable development finance to R117bn, representing 28% of gross banking loans and advances at the end of H1 2025. Key transactions included a R1.9bn sustainability-linked package for Motus and our first green trade

# Financial highlights

		Corporat	te and Inve Banking	estment	Prop	perty Fina	nce		e and Inve Banking, Property	
	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Headline earnings (Rm)	3	3807	3 701	7 428	828	617	1518	2 9 7 9	3 084	5 910
NII (Rm)	(4)	4 408	4570	8 898	1 414	1315	2 674	2994	3 255	6 2 2 4
Impairments charge (Rm)	>(100)	(324)	376	576	(19)	173	286	(305)	203	290
NIR (Rm)	(5)	4 475	4722	9600	513	465	1222	3 962	4 257	8 378
Gross operating income (Rm)	(4)	8 958	9 3 4 0	18 630	1927	1781	3 895	7 031	7 5 5 9	14 735
Operating expenses (Rm)	3	4 458	4309	8 643	796	739	1514	3 662	3 5 7 0	7129
ROE (%)		20.9	20.8	20.5	17.8	14.1	17.1			
ROA (%)		1.13	1.21	1.17	0.86	0.69	0.83			
CLR - banking advances (%)		(0.15)	0.19	0.14	(0.02)	0.20	0.16			
NIR to total operating expenses		100.4	109.6	111.1	64.4	63.0	80.7			
Cost-to-income ratio (%)		49.8	46.1	46.4	41.3	41.5	38.9			
Interest margin (%)		2.05	2.34	2.21	1.52	1.52	1.50			
Total assets (Rm)	10	684 431	623 537	671 666	199 384	184 853	195 397	485 047	438 684	476 269
Average total assets (Rm)	11	681 616	615 433	635 877	193 985	179 870	183 743	487 631	435 563	452134
Total advances (Rm)	10	476 322	433 811	462192	193 255	178 952	189 292	283 067	254 859	272 900
Average banking advances (Rm)	7	422 673	393 969	400 600	187 965	174 056	177 853	234708	219 913	222747
Total deposits (Rm)	16	546 811	472 446	502 964	139	108	221	546 672	472 338	502743
Average total deposits (Rm)	14	529108	462113	478 716	144	132	147	528 964	461 981	478 569
Average allocated capital (Rm)	3	36 713	35 770	36 277	9 363	8774	8 862	27350	26 996	27 415

finance facility for WBHO, proving our growing capability in delivering bespoke green funding solutions. The publication of our sectoral disclosures in the Climate Report further underscores our commitment to transparency.

- Markets launched a single-dealer FX platform and increased flow market share. We are well positioned to expand our African repo business.
- In a competitive market, Transactional Services successfully acquired 6 new primary banking clients and achieved notable trade wins, including supply chain finance agreements with Vodacom and Tiger Brands. Client satisfaction increased remains high at an average 80%, according to survey data measuring customer experience across service delivery and the online transacting.
- Ongoing investment in digital solutions ensured we met evolving client expectations. Our Nedbank Business Hub (NBH) achieved a 50% uptake in self-service capabilities.
- Our people are central to our success. Through continued investment in tailored training and development, we are building the expertise and future-fit skills needed to sustain our momentum. CIB's performance and innovation were recognised through multiple industry awards, including the following:
- Global Banking & Finance Awards Best Investment Bank South Africa – 2025
- Global Finance Awards Best Bank for Sustainable Finance (South Africa) – 2025.

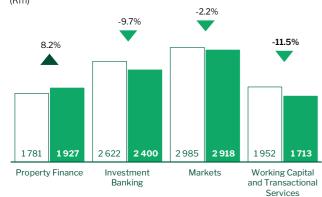
- Global Banking and Markets Local Currency Loan Deal of the Year – 2025.
- Global Banking and Markets ESG Bond Deal of the Year – 2025.
- Global Banking and Markets Real Estate Finance Deal of the Year – 2025.
- African Banker Awards Sustainable Bank of the Year 2025.
- ANSARADA Dealmakers Awards BEE Deal of the Year 2024.
- Spire Awards Best Sales Team: Bonds (Weighted Buy-Side) – 2024.
- Spire Awards Best Bond ETP Market-Maker 2024.
- Global Finance Awards Best Bank in South Africa 2025.
- Euromoney Awards Best Bank for Sustainable Finance Africa – 2025.
- Euromoney Awards Best Bank for Sustainable Finance South Africa – 2025.
- Euromoney Awards Best Bank for Public-Sector Clients – 2025.

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# Segmental performance

	Property Finance			Inves	tment Ba	nking		Markets		Working Capital and Transactional Services				
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024		
Gross operating income (Rm)	1927	1781	3 8 9 5	2400	2 622	5146	2918	2985	5 821	1713	1952	3768		
Average banking advances (Rm)	187 965	174 056	177 853	196 418	172 463	177 019	14883	23 715	22 556	23 407	23 735	23 172		

# Gross operating income by business unit



☐ Jun 2024 **■ Jun 2025** 

# Property Finance (PF)

Property Finance offers customised funding for development and operating assets, while selectively supporting clients through equity and mezzanine investments. The approach is under-pinned by disciplined risk-taking and backed by a diverse and high-quality portfolio.

GOI increased by 8% yoy, driven by an 8% rise in NII and a 10% increase in NIR. An 8% yoy growth in banking advances was underpinned by enhanced client activity in H2 2024 amid improved market sentiment. Meanwhile, NIR was also positively influenced by favourable equity revaluations within Property Partners.

PF reported a net impairment recovery of R19m, resulting in CLR of -2 bps, down from 20 bps in the H1 2024 and well below the TTC target range of 15–35 bps. Stage 3 exposures fell to 1.72% at the end of H1 2025, from 1.86% in the prior year, due to an ongoing focus on distressed exposures. Collateralisation remains strong, with an average LTV of 52%, supporting portfolio resilience.

The property sector showed improved performance in early 2025. Office rentals rose by 3.0% yoy as vacancy rates fell to 13.3% in Q2 2025. Retail rentals grew by 3.7%, though vacancies increased slightly to 4.9%. Listed sector valuations improved, with average LTVs at 34%, highlighting market strength.

The outlook for the second half of the year is balanced. We expect an improvement in loan growth, which has been impacted by a deteriorating investment climate and notable excess liquidity among major listed property funds, into H2 2025.

As a result, both NII and NIR are expected to improve, although overall growth may be tempered by margin compression due to the prevailing competitive environment. Expected credit losses are likely to remain at the lower end of the TTC range for the full year. Strategic initiatives focused on geographic diversification are progressing, and Africa remains a key priority.

## Investment Banking (IB)

IB supports advisory services, capital raising, private and alternative equity, and long-term and sustainable finance. It has strong expertise in sectors like mining, energy, infrastructure, telecoms, transport, logistics, and leisure.

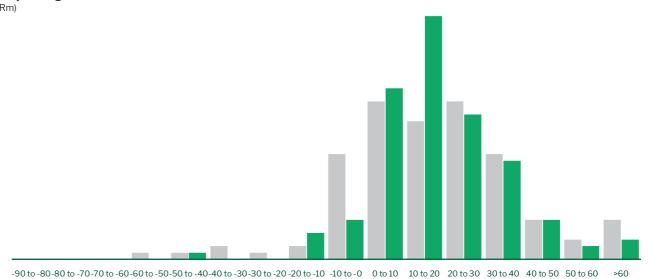
GOI declined by 9% yoy, attributable to a 1% reduction in NII and a 20% decrease in NIR. Although NII benefited from advances growth of 11% (actual) and 14% (average), this was driven primarily by opportunistic expansion in lower-margin sectors such as energy, mining and resources, and the public sector. NIMs were further compressed due to tighter credit spreads, the run-off of higher-margin assets, and a reduced endowment effect from prevailing interest rates. As a result, the NIM decreased by 21 bps when compared to H1 2024.

NIR underperformed as certain deal-related fees were deferred to the second half of the year; however, advisory services, energy and metals, and African infrastructure demonstrated relatively strong performance. Furthermore, positive fair-value adjustments on debt instruments in the banking book – which provided upside in the previous period – did not recur in H1 2025. The NIR component of IB's equity investment portfolio income declined by 9% yoy, balancing lower private equity revaluations when compared to the previous period with strong dividend income. Overall equity investment portfolio income increased 3% yoy as associate income growth outperformed the prior period.

IB saw a net impairment recovery of R132m, lowering the credit loss ratio to -13 bps from 23 bps in H1 2024 and well below IB's TTC target range of 20–50 bps. Stage 3 exposures improved to 2.13% of total, down from 3.39% in the prior year, following resolution of 2 large client exposures.

Looking to H2 2025, the pipeline remains solid, especially in energy and infrastructure, though conversions are slower than expected and advances are unlikely to match H1 2025 growth due to economic challenges. NII will likely remain subdued given ongoing rate, spread, and endowment pressures. However, we anticipate higher fees and commissions in H2 2025 – driven by arranging, structuring, and advisory activities – which should facilitate broader CIB cross-sell opportunities. Expected credit losses (ECL) are projected to remain below the lower end of the target range, with 1 large resolution expected in H2 2025. The private equity and investments income performance is also expected to improve as teams pursue new opportunities and realise value from current holdings where conditions permit.

#### Daily trading income distribution



Jun 2024 Jun 2025

#### Markets

The Markets business offers trading services in currencies, equities, commodities, and interest rates, as well as manages Treasury operations for the group.

GOI declined by 2% yoy, attributable to reductions of 2% in both NII and NIR over the period as a 5% increase in trading income was offset by fair-value adjustments. Trading income benefited from a strong foreign exchange performance up by 30%, moderate 1% growth in debt securities and 4% in commodity trading income. However, these trading gains were offset by 20% weaker equity trading income, which resulted mainly from a reduction in large deal closures within the equity options segment.

The global trade outlook remains uncertain, which typically slows down trading activity. However, ongoing volatility in rates, foreign exchange, and equity markets may create opportunities for improved trading performance and increased client hedging activity. We have also achieved success in implementing digitised solutions for our clients, enhancing both product delivery and client engagement. Moving forward, we remain focused on accelerating digitisation, diversifying revenue streams, and strengthening underrepresented business areas. Continued investment in targeted opportunities across Africa will support our long-term growth ambitions.

# Transactional Services (TS)

Transactional Services (TS) provides transactional banking solutions to corporate clients, including working capital, payments, trade finance, and liquidity management.

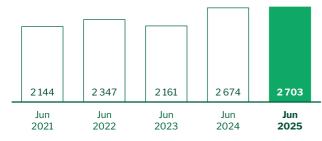
GOI decreased by 12% yoy, driven by a 17% reduction in NII over the period. The decline in NII resulted from margin compression and a yoy decrease in actual and average advances of 1% and 2%, respectively. TS also experienced tighter liability margins over the period, despite 17% yoy growth in average deposits. TS recorded a net impairment recovery of R164 million, reducing the credit loss ratio to -140 bps, which is significantly below the TTC target range of 10 to 25 bps. Stage 3 loans dropped to 0.60% at the end of H1 2025 from 2.61% in the prior period, following the resolution of 2 large client exposures.

TS is expanding its share in trade and payment products, focusing on growing non-interest revenue. Client demand for supply chain finance is increasing, investments in technology are improving digital services, and more clients are using the Nedbank Business Hub's self-service features. Ongoing updates to digital channels also support TS's role as a key growth driver for CIB.

Statement of financial Message from our 2025 interim results Financial Income statement

# **Nedbank Retail and Business Banking**

## **Headline earnings**



#### Return on equity

**4 62.5**%



**▲ 3.8**m

**▲ R2.7bn** 

**Headline earnings** (H1 2024: R2.7bn)

**▼13.8%** ROE (H1 2024: 14.6%)

Credit loss ratio (H1 2024: 183 bps)

**▼ 168** bps

Cost-to-income ratio Main-banked clients (H1 2024: R3.6m) (H1 2024: 59.7%)

▲ 3.2m Digitally active retail clients (H1 2024: R3.0m)

# **Financial performance**

RBB generated headline earnings (HE) of R2.7bn, up 1%, at an ROE of 13.8% (H1 2024: 14.6%). Financial results include the impact of the acquisition of Eqstra (fleet management business), which was consolidated from 1 June 2024.

NII remained flat at R13.2bn, largely due to lower endowment income and lower liability margins, offset by the positive impact of suspended interest in personal loans as well as higher product volumes. NIM decreased by 34 bps, mainly due to lower endowment on the back of reduced interest rates.

Average gross banking advances increased by 4% to R475bn, driven by solid growth in secured lending, resulting in market share gains in both MFC and Home Loans. Unsecured lending balances declined compared to the previous year owing to reduced sales volumes and a shift toward higher quality origination. Additionally, there was a R1bn decrease in balances related to extending the write-off point for Personal Loans, a change implemented in the second half of 2024. Total household advances market share increased to 17.8% in May 2025 from 17.7% in December 2024. New loan payouts increased by 10% to R64bn.

Average deposits increased by 7% to R470bn. Our market share in transactional deposits of 13.4% increased slightly from 13.3% in December 2024 and remains a core focus area. Household deposits have remained flat at a market share of 14.5% in May 2025 compared to December 2024, while Retail deposits increased to 17.0% in May 2025 from 16.8% in December 2024.

Impairments decreased by 4% to R4.0bn (H1 2024: R4.1bn) on the back of a more stable macroeconomic environment as well as ongoing credit risk and collections initiatives. The cluster CLR decreased to 168 bps (H1 2024: 183 bps), and is now within the TTC upper limit of 175 bps.

Stage 3 loans as a percentage of total loans decreased to 8.0% of total gross loans and advances (H1 2024: 8.4%), while stage 2 loans improved to 10,2% (H1 2024: 12.1%). Although total coverage reduced, it remains elevated at 5.12% (H1 2024: 5.39%), reflecting ongoing difficult macroeconomic conditions.

NIR increased by 14% to R8.3bn (excluding Eqstra, up by 4%), driven by double digit growth in Consumer transactional NIR, strong growth in maintenance fees (up by 9%) from selling additional bundled accounts, continued strong growth in value-added services (VAS) value that was up by 45%, and higher service fees (6%). This was offset by a decline in cash, insurance and electronic-banking-related NIR. In addition, NIR was negatively impacted by higher direct card-processing costs.

**Expenses** increased by 10% to R13.4bn (excluding Egstra up by 5%). The 5% underlying organic growth reflects judicious management of discretionary spend driven by good expense management through ongoing optimisation programmes and driving efficiency through enhanced digital capabilities. Headcount decreased by 528 to 14 655, achieved mostly through natural attrition. The cluster cost-to-income ratio increased to 62.5% (H1 2024: 59.7%).

# Strategic progress

RBB made strides in its strategic focus areas. Key highlights from the business performance up to June 2025 include the following:

- · Main-banked clients increased by 6% to 3.8 million and retail cross-sell remained flat at 2.00.
- · Digitally active clients increased by 8% to 3.2 million, with 2.8 million of those clients now using the Money app (up by 10%). Digital platform sales grew by 13% overall, with funded current accounts, personal loans and credit cards up by 32%, 28% and 15% respectively. Digital transactional and Money app volumes increased by 15% and 16% respectively.
- · Nedbank achieved a #1 Net Promoter Score in the 2024 Kantar study, based on survey feedback provided by a random sample of clients who bank with each of the 5 large SA retail banks. Also, as ranked by main-banked clients, we maintained our position in the top 3 for the third year in a row.
- · With the introduction of our enhanced Greenbacks 2.0 programme the number of registered clients increased to 1.9 million, up by 14%.
- · We continue to optimise our integrated physical distribution in response to clients' increasing preference for digital channels. Our new operating model, comprising 514 points of presence (from full-service locations to express and easy-access small branches), is scheduled for completion by the end of 2025. Additionally, 55% of these branches will occupy less than
- · Our continued focus on sales productivity has resulted in an 11% increase in branch sales, with servicing employees contributing 27% of overall sales. An external benchmark by Finalta confirmed Nedbank's leadership in the SA industry and on par with EU top-quartile best practice on key sales effectiveness measures such as sales/1k active clients, branch sales/branch FTE and branch FTE/10k active clients.
- · To accommodate client shifts in behaviour and ensure optimal ATM efficiency, we rightsized our ATM footprint by 77 devices. On average, 39% (R4.2bn) of cash dispensed through Nedbank ATMs is recycled.
- · We have significantly invested in self-service capabilities for our clients and have 574 self-service kiosks (SSK), which also contribute to sales due to their market-leading features and functionality. In addition, our chatbot Enbi now has 1.6 million engaged users (up by 56%) yoy and is assisting clients at scale, with over 23 million interactions recorded to date.
- · Insurance represents a significant growth opportunity. We have seen pleasing progress on the sales of MyCover Life, which increased by 35% yoy.
- · Avo SuperShop, which has been in the market for 5 years, continues to scale and innovate and has recently launched device trade-ins - making it the first platform to offer customers an end-to-end digital trade-in solution. This capability, together with AvoCare, strengthens the Apple device value proposition and positions Avo to become a leading distributor of Apple devices.

We have received the following awards in recognition of the services provided to our clients:

- Best Small and Medium Enterprises (SME) Bank in South Africa - 2025 Digital Banker Global SME Banking Innovation Awards.
- Best Bank for Transactional Banking Services in Africa and South Africa - 2025 Digital Banker Awards.
- Best Bank for Payments and Collections in Africa and South Africa – 2025 Digital Banker MEA Innovation Awards.
- Outstanding Achievement in Credit Risk Management in Middle East and Africa – 2025 Digital Banker MEA Innovation Awards.
- Outstanding Achievement in Operational Risk Management in Middle East and Africa – 2025 Digital Banker MEA Innovation Awards.





		Total Retail and Business Banking		Com	mercial Banki	ng¹		Consumer Bank	ing	Rela	ationship Bankin	g	Other <sup>2</sup>			
	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Headline earnings (Rm)	1	2703	2 674	6 413	1002	1076	2164	758	680	2 413	936	869	1888	7	49	(52)
NII (Rm)	-	13 207	13 236	26 816	2 689	2 851	5 644	8 199	8 110	16 548	2 2 9 6	2 2 6 0	4 594	23	15	30
Impairments charge (Rm)	(4)	3 951	4135	7 222	31	118	305	3 680	3 735	6 460	223	277	475	17	5	(18)
NIR (Rm)	14	8 266	7 271	15 541	1800	1 117	2 916	4 312	4108	8 432	978	909	1888	1176	1137	2 3 0 5
Operating expenses (Rm)	10	13 415	12 249	25 484	3 017	2 319	5 169	7 5 5 9	7 269	14 692	1723	1659	3 334	1116	1002	2 289
ROE (%)		13.8	14.6	17.1	20.1	26.1	24.1	6.6	6.0	10.8	38.2	39.2	40.8			
ROA (%)		1.05	1.11	1.29	1.00	1.13	1.11	0.5	0.49	0.86	1.33	1.36	1.43			
CLR - banking advances (%)		1.68	1.83	1.58	0.07	0.26	0.34	2.43	2.57	2.20	0.58	0.80	0.66			
NIR to total operating expenses (%)		61.6	59.4	61.0	59.7	48.2	56.4	57.0	56.5	57.4	56.8	54.8	56.6			
Cost-to-income ratio (%)		62.5	59.7	60.2	67.2	58.4	60.4	60.4	59.5	58.8	52.6	52.3	51.4			
Interest margin (%)		5.38	5.72	5.65	2.74	3.02	2.93	5.81	6.03	6.06	3.27	3.55	3.48			
Total advances (Rm)	5	462 360	440 289	449 006	90 523	92 853	88 742	292 888	275 943	284 848	77 508	70 084	74 145	1 441	1409	1 271
Average total advances (Rm)	5	449 497	429 076	433 789	87 503	89 036	88 898	284 792	270 589	273 179	75 755	68 054	70 273	1 4 4 7	1397	1439
Total deposits (Rm)	7	477 061	444 645	472 142	188 208	176 665	191 628	148 031	140 261	144 104	140 250	127 192	135 839	572	527	571
Average total deposits (Rm)	7	470 415	439 991	450 573	191 070	182 573	185 643	143 043	134 550	137 938	135 749	122 433	126 515	553	435	477
Average allocated capital (Rm)	7	39 493	36 858	37 487	10 026	8 285	8 995	23 151	. 22 653	22 400	4 943	4 458	4 627	1373	1 462	1465

- 1 RBB acquired Eqstra (fleet management) effective from 13 June 2024 and for practicability elected to consolidate the financial results from 1 June 2024.
- <sup>2</sup> 'Other' includes income, impairments and costs relating to Channel, Card Acquiring, Central and Shared Services.

## Commercial Banking

Nedbank Commercial Banking (NCB) provides relationship-based banking services to mid-sized and large commercial entities, including tailored banking and financial propositions for the agricultural sector, the retail services sector, manufacturing industries, and the public sector.

#### **Acquisition of Eqstra**

Eqstra enhances Nedbank's fleet management business and facilitates an integrated approach to fleet management aimed at providing better quality, cost, and scale to all clients. The acquisition in June 2024 provides Nedbank scale and expands its product and service offerings in Namibia, Eswatini and Botswana. Eqstra delivered headline earnings of R84m in H1 2025 (H1 2024: R3m) at an ROE of 15.2%.

#### **Business transfers**

During 2024, approximately 15 000 clients were transferred from Commercial Banking to Retail Relationship Banking, Consumer Banking and Nedbank Private Wealth, motivated by a need to align internal capabilities with servicing clients more appropriately. This resulted in a move of R1.4bn in average advances, R2.8bn in average deposits and R77m in revenue between the respective business areas, included in the results presented below for each business area

#### Financial performance (excluding Eqstra)

NCB headline earnings declined by 14% to R917m while maintaining an ROE of 20.8%. Gross operating income (GOI) declined due to a 26 bps reduction in NIM to 2.8%, driven largely by lower endowment income off the back of reduced interest rates, coupled with slightly lower NIR growth of -1%. Expenses increased by 8%, primarily as a result of continued investments in digital capability enhancements and the development of the mid-corporate segment offering.

Average deposits increased by 5%, driven mainly by growth in non-transactional deposits of 6%, while transactional deposits were marginally down by 3%. With net surplus funding of R98bn, the business remains a strong generator of deposits for the group. During the period, new loan disbursements increased by 1% to R12bn; while subdued client borrowing activity resulted in average advances declining slightly.

The CLR improved to 7 bps (H1 2024: 26 bps), remaining below the TTC target range of 50 to 70 bps. This improvement was primarily due to substantial releases from Stage 3 ECL, which were driven by client rehabilitations, reflective of the proactive risk management processes within the business, to identify risks early and effectively provide client support throughout the rehabilitation process.

In July 2025 the US announced a 30% tariff on exports from SA to the US, effective from 1 August 2025, which could impact our book. Consequently, we have raised an overlay of R64m in anticipation of these tariff increases.

#### **Business performance**

- All domestic and global electronic banking clients are now transacting on the Nedbank Business Hub as we continue to enhance our digital capabilities for self-service and lending further. Digital adoption remains on an upward trajectory, with self-service consistently above 60% throughout H1 2025.
- A recent customer satisfaction survey concluded by KPI research on the mid corporate offering launched during 2024 revealed that Nedbank achieved the highest Net Promoter Score (NPS) in its peer group, which, at 61%, was significantly higher than the others. The focus ahead incudes driving the full onboarding and deepening share of wallet to the 14 new-to-bank opportunities as well as converting a revenue pipeline in excess of R200m into realised growth in H2 2025.

- The manufacturing sector has been impacted by the challenging market conditions, resulting in muted revenue growth.
- After a notable uptick in Q1 2025, the Agbiz/IDC Agribusiness Confidence Index (ACI) fell by 5 points in Q2 2025 to 65.
   Despite the slight decline, the current level of the ACI (still above 50) implies that South African agribusinesses remain optimistic about business conditions in the country. Sluggish activity levels and a lower credit demand, particularly for capital expenditure, resulted in subdued lending activity and low-income growth during H1 2025.
- The retail services sector continues to demonstrate resilience and cautious optimism amid ongoing economic challenges.
   Financial performance of the portfolio remains subdued, primarily supported by growth in liability balances. Non-interest revenue (NIR) continues to face pressure due to intensified competition in cash solutions and aggressive pricing strategies.
- In the public sector, 10 tenders were successfully awarded to Nedbank, with 3 entities selecting NCB as their primary transactional banking partner. In addition, funding tenders were secured, with disbursements totalling R240m directed towards water, energy and waste projects aligned to sustainable development goals. While the sector retains a healthy net funding position of R19bn, it is facing increasing pressure as competitors aggressively target the sector to grow commercial deposits, intensifying the competition for our share of this market.
- NCB's climate resilience and sustainability initiatives continue to progress through a range of targeted activities. As at H1 2025, over R600m in finance has been extended that is associated with the United Nations Sustainable Development Goals (SDGs), covering clean water and sanitation (SDG 6), affordable and clean renewable energy (SDG 7), as well as responsible consumption and production (SDG 12). Avo Solar offerings are now fully operational in NCB's frontline channels, with Avo Water currently being tested on a proof-of-concept basis.

# Retail Relationship Banking

Retail Relationship Banking (RRB) provided tailored banking services to affluent individuals (salaried and self-employed) and their households, as well as to SMEs with an annual turnover of less than R30m. RRB also catered for non-resident and embassy clients through a dedicated unit with specialised exchange control knowledge.

The relationship banking offering is designed for clients seeking a personalised, flexible and proactive approach, and caters for more complex financial needs, typically associated with the above-mentioned client segments.

#### Financial performance

HE increased by 8% to R936m, with an ROE of 38%, in a declining-interest-rate environment, leveraging our strong relationship banking foundations built over many years.

Average advances increased by 11% following strong payouts, while average deposits also increased by 11%, resulting in an improvement in the net funding contribution to the group of R63bn. The CLR continued to decrease to 58 bps (H1 2024: 80 bps), currently in the middle of the TTC target range and indicative of both an improved operating environment and a measured approach to risk taking, while being open for business. NIR increased moderately by 8%, driven in part by robust performance within the affluent client segment, which helped to offset the impact of price reductions and the strategic shift towards lower-cost products and channels observed in the small-business sector.

#### **Business** performance

- The private-banking CVP, based on the promise of 'Digital when you want it; human when you need it', continues to resonate with the market as demonstrated by the 7% increase in main-banked client gains and generally positive client sentiment and satisfaction.
- Market share has remained stable in both segments despite the increased pressures coming from competitor banks and fin-techs.





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# **Product views, excluding Commercial Banking**

	Home I	oans	VA	F	Unsecure	d lending	Т	<b>Fransact</b>	tional	Card individu	ual Issuing	Card Accep Commerc		Forex investn	
	Jun 2025	Jun 2024	Jun 2025	Jun 2024	Jun 2025	Jun 2024		Jun 2025	Jun 2024	Jun 2025	Jun 2024	Jun 2025	Jun 2024	Jun 2025	Jun 2024
NII (Rm)	1928	1847	3 355	3 181	1869	1930	1:	. 822	1924	691	702	(21)	(31)	829	781
Consumer Banking and other Relationship Banking	1366 562	1 329 518	3 247 108	3 080 102	1732 137	1793 138		657 166	716 1 208	690 1	701 1	(21)	(31)	507 323	487 294
Impairments charge on financial instruments (Rm)	346	628	1764	1686	1 3 3 1	1 212		30	52	433	433	17	5	-	
Consumer Banking and other Relationship Banking	212 134	452 176	1716 48	1646 40	1 2 9 0 4 1	1151 61		30	52	433	433	17	5		
NIR (Rm)	163	158	362	363	407	432	3	557	3 265	640	630	1128	1130	152	160
Consumer Banking and other Relationship Banking	122 40	118 40	355 7	356 7	360 47	388 44		2757 800	2 541 725	630 10	618 12	1128	1130	79 73	78 81
Operating expenses (Rm)	982	960	1084	955	977	1029	40	696	4 525	772	689	1 018	897	771	779
Consumer Banking and other Relationship Banking	665 317	667 292	1 0 2 4 6 1	898 57	880 97	934 95		662 035	3 514 1 011	766 6	682 7	1018	897	562 208	583 196
Headline earnings (Rm)	537	285	612	586	(44)	68	;	388	365	62	129	37	128	136	101
Consumer Banking and other Relationship Banking	429 108	223 62	609 3	578 7	(75) 32	51 17		(270) 658	(287) 653	59 4	124 4	37	128	4 132	(25) 126
ROE (%) CLR – banking advances (%)	12.9 0.38	7.5 0.73	11.8 2.29	11.6 2.38	(2.0) 9.46	3.0 7.97		31.0 2.65	28.4 22.26	6.2 5.51	13.2 5.60	18.3 2.15	62.3 0.64	117.4	80.1
Cost-to-income ratio (%) Interest margin (%) Average total advances (Rm)	47.0 2.11 178 338	47.9 2.14 168 442	29.2 3.93 147 295	26.9 4.00 134 793	42.9 14.71 21 314	43.6 14.54 22 182	5	87.3 5.62 165	87.2 6.00 220	58.0 7.63 13 429	51.7 8.52 12.870	92.0 1 433	81.7 1 378	78.5 0.78 6	82.8 0.81 2

The table excludes CB HE of R1 002m (June 2024: R1 076m) and unallocated costs of -R27m (June 2024: -R64m) relating to Channel, Clients and Shared Services. Therefore, the table does not cross-cast.

- In H1 2025, innovation focused on digitising the Foreign Currency Account (FCA), making it fully accessible via the Money app and Online Banking for individuals, along with expanded Android POS range and functionality options for small businesses.
- · Our Beyond Banking offering SimplyBiz remains a differentiator, with more than 115 000 registered business owners able to make use of free Beyond Banking assistance in the form of advertising, coaching, access to relevant business support materials, and other strategic initiatives.

Over the past 24 months, we have taken conscious steps to unlock the small-business opportunity in new markets including townships and other locations with new business activity, and to grow our presence through increased marketing and banker presence, which is now contributing to our growth.

### Consumer Banking

Consumer Banking predominantly serves individuals earning less than R750 000 per year in 3 subsegments - middle market, entry-level banking and youth. Consumer Banking pursues an app-first operating model, whether clients use the Money app at

home, or while being helped by employees in a branch, through the Contact Centre, or at their place of work. We emphasise solutions that are easy for clients to understand, choose, and use.

HE increased by 12% to R758m, at an ROE of 6.6%. NIR increased by 5% with Consumer Transactional NIR increasing by a pleasing 10%, underpinned by a strong 6% growth in main-banked clients. Within Transactional NIR growth of 10% we also noted a strong 48% growth in Value-Added Services (VAS) NIR. VAS, Payshap and Pay-to-Cell grew NIR by a combined 56%, while prepaids, LOTTO and vouchers NIR went up by a combined 39%. VAS growth was underpinned by an 11% growth in active users of the Money app.

NII increased by 1%, with the main drag on NII growth being a decline in the Personal Loans (PL) book. This was due to both deliberate historic actions to rebalance origination to better quality business; as well as a R1bn impact from reducing the write-off point for PL, which occurred in H2 2024. We are now experiencing pleasing sales growth in PL in the right quality segments, resulting in our PL book being well positioned for better quality growth going forward. In addition, NIM contracted to 5.8% from 6.0% in the prior year as interest rates declined.

Average advances growth was solid at 5%, supporting overall market share gains in household advances. Growth was ahead of market in Vehicle Loans, Home Loans and Overdrafts, while being below market in Personal Loans and Credit Card. Deposits grew at 6%, enabling a slight improvement in the loan: deposit

The CLR decreased slightly to 243 bps, down 14 bps. Within this, Home Loans and Overdraft CLRs reduced significantly, demonstrating the benefits of selective origination strategies employed over the past 2 years. MFC and Card CLRs reduced marginally, as sales growth offset the impact of an improving macro environment. The Personal Loans CLR increased, partly due to robust growth in sales over the past year (within risk appetite) and a shrinking book. We expect the Personal Loans CLR to stabilise in future as book growth resumes, and sales growth stabilises.

Expenses growth was well managed at 4%, achieving a marginally higher CTI of 60.4% (H1 2024: 59.5%).

### **Business performance**

- · Consumer client metrics have shown pleasing growth with main-banked clients increasing by 6.5% to 3.5 million; Money app active clients grew 11% to reach 2.5 million; and total active clients grew 6% to 6.8 million.
- · Greenbacks clients grew 15% to 1.7 million, demonstrating increased entrenchment with Nedbank.

### Home Loans

Nedbank Home Loans provides residential home ownership solutions across all client segments.

HE increased by 88% to R537m (H1 2024: R285m) at an ROE of 12.9% (H1 2024: 7.5%) underpinned by a home loans origination tilt strategy towards quality business. The improvement in HE was driven by revenue growth of 4% and a 45% decrease in impairments, with the CLR declining to 38 bps (H1 2024: 73 bps).

Average advances grew by 6%, ahead of industry advances growth of 3%. New business market share improved, resulting in a 31 bps gain in the overall BA 900 market share. This was supported through deepened relationships and collaboration with our mortgage originator and business partners. These partnerships remain a critical growth lever into the future.

### MFC

MFC facilitates vehicle finance to consumer and juristic clients.

HE increased by 5% to R612m (H1 2024: R586m) at an ROE of 11.8% (H1 2024: 11.6%). The CLR marginally improved to 229 bps (H1 2024: 238 bps), with the expectation that this will further improve in H2 2025. Revenue grew by 5% supported by strong average advances growth of 9%, which was ahead of the market growth of 7%.

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MFC's new vehicle finance sales volumes grew by 12%, closely aligning to the broader market trend of a 12.5% increase in new domestic passenger and light commercial vehicle unit sales via dealerships. The new-to-used vehicle finance ratio shifted slightly to 39:61 in 2025 (H1 2024: 36:64), indicating a tilt toward new vehicle financing activity. MFC continues to maintain its position as a leading financier in the vehicle finance market, with its BA900 market share improving by 84 bps to 36.2%.

MFC remained focused on supporting its dealer partners and clients with new solutions such as step payment plans, payment holidays and finance for first-time buyers to assist client demand in a tough macroeconomic environment.

### **Unsecured Lending**

Nedbank Unsecured Lending provides personal loans, overdrafts, short-term loans and student loans across all client segments.

HE loss of R44m (H1 2024: profit of R68m), predominantly due to a decrease in size of the Personal Loans book, owing to deliberate historic actions taken to derisk the book and reduce Personal Loans sales, together with the impact of a change in write-off policy during H2 2024. Positively, new sales levels have lifted strongly in H1 2025, enabled by specific initiatives focused on originating better quality business. The CLR increased to 946 bps (H1 2024: 797 bps), partly because of sharp growth in sales over the past year (within risk appetite), while the average back-book declined.

During H1 2025, 69% of all personal loan disbursals were seamlessly originated via digital channels.

### Transactional Banking

Transactional Banking provides fully inclusive, affordable and meaningful banking to clients across all income levels, enabling financial inclusion and effective money management through our refreshed transactional suite of products, namely MiGoals.

HE increased by 6% to R388m (H1 2024: R365m) at an ROE of 31% (2024: 28.4%). NIR increased by 9%, enabled by the MiGoals product set as well as a 17% increase in VAS volumes across all products, including Bill payments and digital vouchers, with over 1.6 million clients buying products via our digital platforms. Our money transfer product, enabling clients to send money to any South African cellphone number, showed significant growth in 2025, increasing revenue by 67%.

Clients see value in not just the MiGoals Account but also in the MiGoals Plus and MiGoals Premium options, which have seen strong uptake of over 25% compared to 21% in the prior year.

Our value-added service offerings were enhanced to include vehicle quick-quote insurance, licence renewals, traffic fine payments as well as expanded assurance and funeral product functionality.

Since its launch in 2023, there has been strong growth in PayShap use across the industry, primarily driven by the migration away from legacy payment methods to PayShap. Across the industry, over 4.8 million consumers have registered for ShapIDs with over 374 million payments worth over R320bn being processed across all participating banks. In Nedbank we have seen more than a twofold increase in PayShap usage, driven by growing demand for instant payments among consumers and businesses. Through our API capabilities we have enabled greater access for our partners to embed PayShap in their ecosystems to allow them to request and make payments seamlessly.

### Card and Payments

Card and Payments provides card issuing (individual and commercial), card acceptance, and payment products across all client segments, extending beyond RBB into Nedbank Private Wealth, CIB and NAR. It is also responsible for the American Express® network in SA, offering global solutions for individuals and companies.

### Card Issuing (Individuals)

HE decreased by 52% to R62m (H1 2024: R129m), with an ROE of 6.2% (H1 2024: 13.2%) off the back of 4% growth in average advances and a 4% increase in turnover volumes. While impairments remained flat, expenses grew by 12% owing to higher association fees on international transactions as well as investment into enhanced digital capabilities.

We are seeing a significant shift in client payment behaviour from traditional POS transactions to digital payments. Token payments value increased by 75% compared to the same period last year, while virtual card values increased by 103%.

### **Card Acceptance and Commercial Issuing**

HE decreased by 71% to R37m (H1 2024: R128m), at an ROE of 18.3% (H1 2024: 62.3%) off the back of a 6% increase in card acceptance turnover, set off by higher processing costs owing to higher POS device fees. While impairments increased marginally yoy, expenses grew by 13%, partly owing to turnover growth and partly due to further investment into digital capabilities as well as future growth vectors.

E-commerce turnover growth was 32% as consumers continue to shift to buying online, with our market share continuing to grow and remaining above 50%.

In 2024 we launched our refreshed small-merchant acquiring offering that affords merchants a digital onboarding experience and device delivery within 48 hours. We have seen a 14% increase in merchants onboarded.

To support the card acceptance ecosystem, our support of independent sales operator (ISO) and payment facilitator (PF) partners continues to deliver strong results with turnover up 18%. We have partnered with Yoco, HelloPay, Ikhokha and Nightsbridge, who have enabled American Express acceptance on their merchant bases.

Commercial Issuing turnover has increased by 4%, despite headwinds due to competitive pressure in the online travel space. Nedbank Purchasing Card turnover surged by 44% and Small Business Credit Card new sales grew by an impressive 78%, reflecting strong market uptake and SME engagement.

The successful rollout of digital onboarding and client self-service capabilities has reduced turnaround times, minimized delivery-related noise through Track-My-Card visibility and enabled legacy system decommissioning, improving operational agility. The delivery of a key strategic platform, NedRecon, now provides our Flagship BTA product with automatic reconciliation capability. delivering >80% success rate already, to support growth and aid business efficiencies.

### Investments

The Nedbank Retail notice and term deposit book evidenced strong growth of 11% through enhanced digital capabilities and market-leading pricing strategies in key categories, supported by our significant targeted marketing presence.

Approximately 94% of all new investment accounts were opened digitally and 99% of all withdrawal notices were given via digital channels, which reduced our reliance on physical infrastructure and made positive contributions to our cost-to-income ratio.

# Retail and Business Banking: Key business statistics

		Jun 2025	Jun 2024	Dec 2024
Commercial Banking				
New client acquisitions – groups		166	186	445
Average product holding		4.70	4.65	4.83
Home Loans				
Number of applications received	thousands	79	74	149
Average loan-to-value percentage of new business registered	%	93	92	91
Average balance-to-original-value percentage of portfolio	%	83	82	83
Proportion of new business written through own channels	%	36	45	42
Owned-properties book	Rm	60	43	43
MFC				
Number of applications received	thousands	1139	1060	2193
Percentage of used vehicles financed	%	61	64	63
Personal Loans				
Number of applications received	thousands	729	452	1023
Average loan size	R000s	61.2	53.5	55.3
Average term	months	41.9	38.2	39.7
Retail deposits				
Total value of deposits taken in	rand billions	61	59	122
Total value of deposit withdrawals	rand billions	60	56	115
Number of clients at period-end				
Retail active clients	thousands	7 295	6 896	6 947
Retail main-banked clients	thousands	3 823	3 593	3 718
Retail cross-sell ratio <sup>1</sup>	ratio	2.00	2.00	1.99
Commercial Banking groups <sup>2</sup>		12 389	12 192	12 557
Small Business Services segment <sup>2</sup>	thousands	328	315	318
Home Loans	thousands	379	376	375
MFC	thousands	638	595	601
Personal Loans	thousands	356	382	360
Card issuing	thousands	1128	1113	1126
Investment products	thousands	1558	1546	1531
Distribution				
Number of retail outlets		546	549	543
Number of ATMs		4 028	4 157	4105
Number of ATMs with cash-accepting capabilities <sup>3</sup>		1 310	1338	1324
ATM withdrawal volumes <sup>4</sup>	thousands	73 848	72 590	151 772
Branch teller volumes <sup>5</sup>	thousands	2 3 3 0	2 852	5 647
Digitally active retail clients	thousands	3 231	2994	3 090
Money app clients	thousands	2823	2 5 5 7	2 651
POS devices	thousands	110	108	110

- <sup>1</sup> The number of needs met (products) per active client.
- <sup>2</sup> The June 2024 numbers for SBS and Commercial Banking have been restated to account for client migrations that took place in 2024.
- <sup>3</sup> Cash-accepting devices and interactive teller machines are included in the total number of ATMs.
- <sup>4</sup> ATM withdrawals includes withdrawals at intelligent devices.
- <sup>5</sup> Teller transactions include any cash-related transaction performed over the counter (e.g. deposits, withdrawals and transfers).

The launch of the new JustSave product in September 2024 has seen encouraging product adoption, resulting in positive book growth and client retention.

### Forex

The Forex business continues to enhance and deliver innovative. segment CVPs and optimised client-centred journeys by enabling clients to make payments, send money cross-border and invest in multiple foreign currencies digitally.

NIR was up 2%, driven mainly by increased volumes of incoming and outgoing cross-border payments. Digital adoption of key forex capabilities continued to increase significantly through digital payments and investing in currency via the Money app and Online Banking. Growth was aided by uplift in Western Union transactions and the launch of Foreign Currency Account (FCA) in February 2025, which enables clients to buy, sell and view their FCA at their convenience.





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# **Retail and Business Banking — advances and impairments**

# Balance sheet average advances and impairments

	Daily gro	ss average a Rm	dvances		Stage 1 %			Stage 2 %			Stage 3 %		to	% of otal advances	6	Cr	edit loss ratio	)
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Home loans	183 406	172 627	175 497	81.6	78.8	81.4	10.1	13.2	10.5	8.2	8.0	8.1	38.2	37.7	38.3	0.38	0.73	0.66
VAF	155 533	142 541	145 280	83.9	82.4	84.6	10.6	11.8	10.2	5.4	5.8	5.2	33.4	32.0	33.1	2.29	2.38	2.01
Personal loans	23 580	26 214	25 264	65.0	55.9	62.4	13.3	17.0	13.3	21.7	27.1	24.3	4.8	5.4	5.0	10.62	8.08	8.25
Card	17 362	17 079	17 058	78.0	76.9	78.0	7.8	8.4	7.3	14.2	14.7	14.7	3.6	3.6	3.5	5.23	5.16	2.13
Other loans	5 365	4 914	4 999	69.4	69.3	69.0	9.0	8.6	9.6	21.6	22.1	21.3	1.0	1.0	1.0	4.44	8.63	8.08
Total Retail	385 246	363 375	368 098	81.3	78.5	81.2	10.4	12.6	10.4	8.3	8.9	8.4	81.0	79.6	80.8	2.05	2.22	1.88
Commercial Banking	89 609	91 209	91 048	83.9	83.8	83.9	9.2	9.8	9.5	6.9	6.4	6.5	19.0	20.4	19.2	0.07	0.26	0.34
Total RBB	474 855	454 584	459 146	81.8	79.6	81.8	10.2	12.1	10.2	 8.0	8.4	8.0	100.0	100.0	100.0	1.68	1.83	1.58

# Balance sheet impairment as a percentage of book

		% of total			Stage 1			Stage 2 %		Perf	orming stage	3	Non-pe	erforming sta	age 3	1	otal stage 3 %	
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Home loans	2.75	2.55	2.69	0.21	0.24	0.22	4.22	3.43	4.13	14.15	15.46	14.25	28.88	25.46	28.15	26.11	23.76	25.54
VAF	5.13	5.21	5.09	1.35	1.47	1.31	11.51	10.85	11.58	23.59	21.19	24.50	68.97	66.46	71.13	50.93	47.08	54.25
Personal loans	24.36	27.50	25.44	6.50	6.44	6.30	24.21	20.51	22.58	62.13	60.18	59.63	80.31	77.94	79.17	77.85	75.31	76.24
Card	14.58	16.39	14.48	4.00	4.22	3.88	38.55	43.15	38.43	15.89	17.86	15.38	61.67	66.81	61.18	59.67	64.60	58.77
Other loans	24.27	24.00	24.21	5.21	5.44	4.88	33.56	29.23	36.48	37.50	30.00	37.50	81.94	80.73	81.48	81.61	80.22	81.13
Total Retail	5.79	6.19	5.85	1.21	1.29	1.17	10.24	9.18	10.01	23.37	24.68	24.61	51.22	50.99	51.82	45.11	45.24	46.14
Commercial Banking	2.24	2.25	2.25	0.36	0.41	0.33	2.65	2.79	2.59				24.79	25.59	26.42	24.79	25.59	26.42
Total RBB	5.12	5.39	5.16	1.04	1.10	1.01	8.93	8.12	8.68	23.37	24.68	24.61	45.97	46.14	46.99	41.81	42.18	43.05

# Balance sheet actual advances

	То	otal advance Rm	es		Stage 1 Rm			Stage 2 Rm		Perf	orming stag Rm	e 3	Non-pe	erforming st Rm	age 3	1	Total stage 3 Rm	
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Home loans	186 378	175 300	181 175	152146	138 059	147 468	18 869	23 174	18 966	2884	2 393	2764	12 479	11 674	11 977	15 363	14 067	14 741
VAF	162 803	148 731	156 475	136 666	122 561	132 409	17 277	17 593	16 007	3 523	3 672	2 918	5 3 3 7	4 9 0 5	5 141	8 860	8 577	8 059
Personal loans	23 234	24 934	23 510	15 097	13 929	14 669	3 090	4 2 4 6	3 135	684	1002	857	4 363	5 757	4 849	5 047	6 759	5 706
Card	17 342	16 864	16 770	13 533	12 962	13 078	1349	1 416	1223	107	112	130	2 3 5 3	2 374	2 3 3 9	2 4 6 0	2 486	2 469
Other loans	4 953	4 533	4 717	3 438	3 142	3 255	444	390	455	8	10	8	1063	991	999	1071	1001	1007
Total Retail	394710	370 362	382 647	320 880	290 653	310 879	41 029	46 819	39 786	7206	7 189	6 677	25 595	25 701	25 305	32 801	32 890	31 982
Commercial Banking	92 599	94 995	90 788	77 712	79 614	76 205	8 542	9 316	8 647				6 3 4 5	6 065	5 936	6 345	6 0 6 5	5 936
Total RBB	487 309	465 357	473 435	398 592	370 267	387 084	49 571	56 135	48 433	7206	7189	6 677	31 940	31766	31 241	39 146	38 955	37 918





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# Balance sheet actual impairments

	Tota	Total impairments Rm  Jun Jun Dec			Stage 1 Rm			Stage 2 Rm		Performing	stage 3 imp Rm	airments		erforming st mpairments Rm	_	Total st	age 3 impair Rm	ments
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Home loans	5133	4 464	4 870	325	328	321	796	794	784	408	370	394	3 604	2 972	3 371	4 012	3 342	3 765
VAF	8 350	7 752	7 960	1849	1805	1735	1989	1909	1853	831	778	715	3 681	3 260	3 657	4 512	4 038	4 372
Personal loans	5 659	6 858	5 982	982	897	924	748	871	708	425	603	511	3504	4 487	3 839	3 929	5 090	4 350
Card	2 5 2 9	2764	2 429	541	547	508	520	611	470	17	20	20	1 451	1586	1431	1468	1606	1 451
Other loans	1202	1088	1142	179	171	159	149	114	166	3	3	3	871	800	814	874	803	817
Total Retail	22 873	22 926	22 383	3 876	3 748	3 647	4 202	4 299	3 981	1684	1774	1643	13 111	13 105	13 112	14 795	14 879	14 755
Commercial Banking	2 076	2142	2 046	277	330	254	226	260	224				1573	1552	1568	1573	1552	1568
Total RBB	24 949	25 068	24 429	4 153	4 078	3 901	4 428	4 559	4 205	1684	1774	1643	14 684	14 657	14 680	16 368	16 431	16 323

# Income statement impairments

	Income sta	Income statement impairments charge¹ Rm  Jun Jun Dec			Stage 1 Rm			Stage 2 Rm			Stage 3 <sup>2</sup> Rm		Interest or	n impaired ac Rm	Ivances <sup>2</sup>	Post-wi	rite-off recov Rm	veries
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Home loans	346	628	1150	18	10	77	27	128	112	553	709	1 419	(218)	(189)	(396)	(34)	(30)	(62)
VAF	1763	1686	2 916	130	166	153	145	5	(55)	1983	2008	3798	(329)	(308)	(619)	(166)	(185)	(361)
Personal loans	1242	1054	2 0 8 4	61	(62)	126	63	(49)	(280)	1702	1867	3 5 6 6	(446)	(573)	(1064)	(138)	(129)	(264)
Card	451	438	363	34	(35)	(73)	50	2	(140)	566	700	1074	4	4	7	(203)	(233)	(505)
Other loans	118	211	404	13	42	45	(21)	(8)	46	215	253	476	(72)	(65)	(135)	(17)	(11)	(28)
Total Retail	3 920	4 017	6 917	256	121	328	264	78	(317)	5 019	5 537	10 333	(1 061)	(1 131)	(2 207)	(558)	(588)	(1 220)
Commercial Banking	31	118	305	21	60	1	3	30	(8)	154	164	592	(84)	(95)	(187)	(63)	(41)	(93)
Total RBB	3 951	4 135	7 222	277	181	329	267	108	(325)	5 173	5 701	10 925	(1145)	(1 226)	(2 394)	(621)	(629)	(1 313)

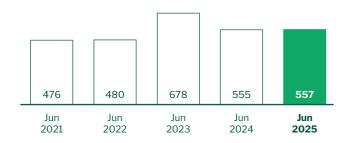
The income statement charge includes the charge associated with unutilised balances.
 During 2024 the group identified that the prior-year 'Interest in suspense' and 'Amounts written off' reconciling items were incorrectly overstated and understated by R1.0bn respectively. As a result, the June 2024 information was restated. This error had no impact on the balance at the end of the year.

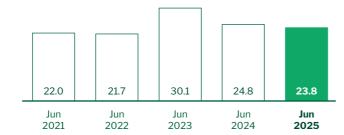
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### **Nedbank Wealth**

### **Headline earnings**

# Return on equity





**▶ R0.6**bn

**Headline earnings** (H1 2024: R0.6bn)

**23.8%** ROE (H1 2024: 24.8%)

**▼ 2 bps Credit loss ratio** (H1 2024: 17 bps)

Cost-to-income ratio (H1 2024: 67.6%)

**4** 69.2%

**Gross earned** premiums (H1 2024: R2.0bn)

▲ R2.1bn

▲ R496bn **AUM** (H1 2024: R463bn)

# Financial performance

Against the backdrop of a challenging operating environment, Nedbank Wealth's headline earnings (HE) remained flat at R557m, with return on equity (ROE) at 23.8%, above the group's cost of equity.

NII increased by 1% to R892m, driven by growth in deposit balances in Wealth Management (SA). This was offset by lower margins in Wealth Management (International) due to a decrease in interest rates. NII was further affected by the weakening US dollar against the pound, which led to lower dollar-denominated deposit balances and impacted the income conversion to the reporting currency. Loans and advances grew marginally in Wealth Management (SA and International) as new business was largely offset by clients' continuing to pay down debt. NIM widened from 3.05% to 3.22%.

Impairments decreased by 88% to R3m due to credit model enhancements implemented in H2 2024 and higher stage 1 asset quality in the Nedbank Private Wealth (SA) portfolio. This resulted in a CLR of 2 bps (H1 2024: 17 bps), which remained below the TTC target range of 20 bps to 40 bps.

NIR increased by 6% to R1 609m, due to an improved non-life claims experience and growth in premiums and policies in the MyCover suite. In addition, a 7% increase in AUM balances, and higher equity brokerage, advice and estates fees, further improved NIR.

**Expenses** increased by 7% to R1 731m due to ongoing investment in people, product and service enhancements, as well as data and digital initiatives. The cost-to-income ratio increased to 69.2% (H1 2024: 67.6%) as revenue growth was impacted by lower interest rates, the challenging macroeconomic environment, and sizeable positive actuarial basis changes in the prior year.

# **Financial highlights**

# for the period ended

	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Headline earnings				4.057
(Rm)	1	557	555	1257
NII (Rm) Impairments charge	1	892	883	1725
(Rm)	(88)	3	24	(5)
NIR (Rm)	6	1609	1521	3 283
Operating expenses (Rm)	7	1731	1624	3 337
ROE (%)		23.8	24.8	27.6
ROA (%)		1.41	1.39	1.59
CLR – banking advances (%)		0.02	0.17	(0.02)
NIR to total operating expenses		93.0	93.7	98.4
Cost-to-income ratio (%)		69.2	67.6	66.6
Interest margin (%)		3.22	3.05	3.02
Assets under management (Rm)	7	496 007	463 355	473 675
Net life insurance contractual service margin (Rm)		956	959	1057
Life assurance value	00		450	0.07
of new business (Rm)	88 4	286 82182	152 78 703	367 78 699
Total assets (Rm) Average total assets	4	82182	78 703	78 699
(Rm)	(1)	79 579	80 359	79 277
Total advances (Rm)	2	29 375	28 866	28105
Average total advances (Rm)		28 841	28 836	28 842
Total deposits (Rm)	3	48743	47 511	47 397
Average total deposits (Rm)		47 426	47 496	47 289
Average allocated capital (Rm)	5	4713	4 492	4 5 5 4

# **Strategic progress**

Key highlights from the businesses' performance in H1 2025 include the following:

### Insurance

- · The MyCover suite, offering flexible and comprehensive insurance solutions, recorded a 25% increase in gross earned
- MvCover Funeral reported a 13% increase in GEP and continues to benefit from improved self-service functionality and sales through digital channels.
- MyCover Personal Lines GEP increased by 48% due to a continued strong sales performance, an improved claims experience, and insourcing of claims handling for buildings insurance.
- · MyCover Life GEP increased by 47% as a result of continued visibility on digital channels and improved sales in branches.
- Nedbank Insurance's ongoing investment in digital functionality and enablement has significantly enhanced client experience, resulting in a 39% growth in digitally active clients.
- The new 'Offers for you' feature on the Nedbank Money app provides personalised offers tailored to the life stages of existing Retail clients. This, together with the inclusion of credit life APIs in the Retail journey, resulted in a 40% increase in digital sales.

# Asset Management

- Nedgroup Investments' Best of Breed<sup>™</sup> fund range continued to perform well relative to peers, with more than 80% of assets invested in Best of Breed™ funds achieving first- or second-quartile performance over 5.7 and 10 years, as measured by Morningstar data.
- Nedgroup Investments' low-cost Core fund range delivered exceptional performance over both the short and long term, reporting strong net inflows. In recognition of its strong investment performance, Nedgroup Investments was named Runner-up Fund Manager of the Year at the 2025 Raging Bull Awards.
- · According to Q1 2025 ASISA stats, Nedgroup Investments remains the third-largest offshore manager, and is the seventh-largest South African manager.
- · Nedgroup Investments' first UK-based fixed-income boutique fund, the Global Strategic Bond Fund, has delivered strong performance since its launch in January 2024, attracting assets of over US\$125m (R2bn).
- · Nedgroup Investments published its fifth Responsible Investment Report and launched its multi-managed Future Focus Equity Fund, which aims to maximise long-term capital growth while prioritising transformation and sustainability.

# Wealth Management (SA)

- · Nedbank Private Wealth (SA) achieved a 17% yoy increase in client acquisition, driven by proactive collaboration with group segments and supported by a refreshed Connected Wealth™ campaign.
- · Nedbank Private Wealth (SA) funds and houseview portfolios have consistently delivered strong investment performance and rank in the top 20% of the peer group over the past 3 years. In recognition of its excellence in investment management and research, Nedbank Private Wealth (SA) was named Best Private Bank for Discretionary Portfolio Management and Investment Research in South Africa and Africa at the 2025 Euromonev Awards.
- · Nedbank Private Wealth (SA) has partnered with Saxo Bank's multi-asset investment platform to deliver seamless offshore trading capabilities, significantly enhancing the overall client experience.
- · Wealth management and financial planning practices under the enhanced advice model are starting to contribute significantly towards AUA growth.

### Wealth Management (International)

- · Nedbank Private Wealth (International) continued to deliver an enhanced high-net-worth proposition, capitalising on advice-led capabilities and leveraging collaborative efforts with the South African business. These efforts have supported an increase in client acquisition of 7% yoy.
- · Amid market volatility, due to increased geopolitical tension and US trade tariff announcements, Nedbank Private Wealth (International) navigated client uncertainty through increased engagement and relevant advice.
- The replacement of the business's core wealth management platform remains a priority, with implementation replanned





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### Headline earnings

(Rm)



☐ Jun 2024 ■ Jun 2025

# Segmental performance

### Insurance

The South African insurance industry has shown earnings resilience despite subdued economic growth and persistent affordability constraints. The industry is experiencing an increased appetite for integrated financial services, presenting banks with an opportunity to broaden their insurance offerings and tap into underpenetrated markets. Digital distribution channels with the ability to offer personalised solutions are gaining traction. The non-life insurance industry has benefited from a favourable claims experience.

Nedbank Insurance celebrated its 10-year anniversary in June 2025, a testament to its ongoing commitment to innovation, client-driven solutions, and stringent risk management. Nedbank Insurance's HE increased by 2% to R272m, driven largely by a favourable non-life claims experience and strong growth in the MyCover suite, offset by sizeable positive actuarial basis changes in the prior year. The integration of the insurance offering into the Retail journey, supported by personalised client offers, has increased penetration into the credit life book, enhancing traditional bancassurance volumes.

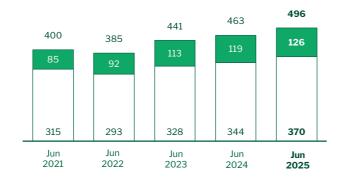
The contractual service margin (CSM) represents unrecognised shareholder's future profit on long-term products. The CSM remained flat at R956m, as growth from new business in MyCover Funeral was offset by a reduced Personal Loans policy base impacting the credit life book. The value of new business (VNB) increased by 88% to R286m due to higher new business sales in credit life, and improved margins from higher average coverage amounts. Premium allocation approach gross earned premium (PAA GEP), which represents book size for short-term products, increased by 9% with continued strong growth in MyCover Personal Lines and Vehicle Debt Protector (VDP).

### Asset Management

The South African asset management industry continues to face headwinds due to geopolitical uncertainty, subdued economic growth, the impact of high-net-worth clients' externalising funds, and increased competition from international businesses. In addition, asset managers continue to face pressure on fees due to industry consolidation and vertical integration. These challenges were partially offset by strong investment performance, particularly in local markets, which increased AUM. The introduction of the 2-pot retirement system, which has led to significant industry outflows, has had limited impact on Nedgroup Investments.

### Assets under management

(RDII



□ Local ■ International

Nedgroup Investments reported large inflows into its Cash range, which typically experiences greater volatility during quarter-end periods. This was supported by good inflows into the low-cost Core and multi-managed Select ranges, resulting in overall net inflows of R8.8bn. Positive net flows and solid market growth contributed to a 7% increase in AUM to R496bn.

Nedgroup Investments' HE remained largely flat at R175m as investment in expanding international distribution capabilities outpaced NIR growth of 3%. While an increase in AUM balances contributed to revenue growth, this was partially offset by lower margins as clients continued to favour low-risk Cash funds and the low-cost Core range.

### Wealth Management

The wealth management industry has faced margin pressure due to reduced local and international interest rates. Currency volatility and geopolitical uncertainty have continued to see clients adopt a defensive stance and opt for safer fixed-term deposits. This impacted lending demand, which remained low as clients continued to prioritise fixed-term investments while withdrawing investment funds to pay down debt.

Overall, Wealth Management's HE declined by 3% to R110m, due mainly to a decline in earnings internationally as a result of reduced interest rates.

Wealth Management (SA) benefited from higher NIR due to strong performance in Estates revenue, good growth in equity brokerage fees in Stockbroking, and improved average planner productivity in Financial Planning. In addition, earnings benefited from lower credit impairments due to higher stage 1 asset quality. NII remained flat as strong growth in average deposit balances was offset by reduced interest rates.

Wealth Management (International) HE was adversely impacted by lower interest rates and the weakening of the US dollar against the pound, which impacted dollar-denominated deposits and the subsequent income conversion into the reporting currency. Lending balances increased by 3% yoy, driven by key initiatives aimed at generating lending activity. This was offset by clients' continuing to pay down debt. The business reported a 2% and 4% yoy increase in AUA and AUM, respectively. In early H1 2025, asset balances were negatively impacted by volatile market movements due to increased geopolitical tensions and the announcement of US trade tariffs, which recovered towards the end of H1 2025.

# Assets under management

Rm	Jun 2025	Jun 2024	Dec 2024
Fair value of funds under management – by type			
Unit trusts	433 993	406 967	414 517
Third parties	1173	1182	1147
Private clients	60 841	55 206	58 011
	496 007	463 355	473 675
Fair value of funds under management – by geography			
SA	370 067	344 493	348 466
Rest of the world	125 940	118 862	125 209
	496 007	463 355	473 675

Rm	Unit trusts	Third parties	Private clients	Total
Reconciliation of movement in funds under management – by type				
Opening balance at 31 December 2024	414 517	1147	58 011	473 675
Inflows	344 098	1	4 124	348 223
Outflows	(335 936)	(20)	(3 461)	(339 417)
Mark-to-market value adjustment	16 800	5	1800	18 605
Foreign currency translation differences	(5 486)	40	367	(5 079)
Closing balance – 30 June 2025	433 993	1173	60 841	496 007

SA	Rest of the world	Total
348 466	125 209	473 675
339 952	8 271	348 223
(328 797)	(10 620)	(339 417)
10 446	8 159	18 605
	(5 079)	(5 079)
370 067	125 940	496 007
	348 466 339 952 (328 797) 10 446	348 466 125 209 339 952 8 271 (328 797) (10 620) 10 446 8 159 (5 079)

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# **Nedbank Africa Regions**

### Headline earnings

(H1 2024: R0.7bn)

(Rm)



(H1 2024: 91 bps)

Return on equity

(H1 2024: 62.0%)

### Financial performance

Nedbank Africa Regions (NAR) HE increased by 63% to R1 183m, generating an ROE of 28.6% (H1 2024: 18.2%), which remains well above the group's cost of equity (COE). This performance was driven by a 104% increase in HE from our ETI financial investment, partially offset by a 5% decrease in Southern African Development Community (SADC) HE. This performance includes accounting for the change in classification of our ETI financial investment, from a financial investment to a non-current asset held for sale, resulting in the inclusion of Nedbank's share of ETI's Q2 2025 attributable earnings. NAR HE increased by 24% when excluding this accounting adjustment.

(H1 2024: 18.2%)

**NII** increased by 20% to R1 402m, driven by a widening NIM to 6.89% (H1 2024: 6.11%) and an 11% increase in average loans and advances to R23bn

**NIR** decreased by 4% to R857m, driven mainly by a decrease in commission and fees resulting from regulatory directives in Zimbabwe, partially offset by 10% growth in NIR across the other countries.

**Impairments** increased by 77% to R184m, driven mainly by higher charges in Namibia, Mozambique and Eswatini.

**Expenses** increased marginally by 2% to R1 620m due to cost-saving initiatives and increased efficiencies. Headcount remained flat at 2 216 (H1 2024: 2 206). The focus remains on transforming and streamlining the business by automating manual processes and leveraging the group's capabilities. The cluster's cost-to-income ratio decreased to 49.9% from 62.0%.

Associate income relating to the group's 21.2% shareholding in ETI increased by 94% to R986m (H1 2024: R509). This accounts for our share of attributable earnings from ETI's Q4 2024 and H1 2025 results, as well as a true-up adjustment in the previous quarter-in-arrear approach, in line with the change in classification. Associate income increased by 39% to R705m when excluding ETI's Q2 2025 attributable earnings and accounting for our share of ETI's Q4 2024 and Q1 2025 results.

# **Strategic progress**

Our strategy on the continent is to own and manage banking operations in the SADC region, achieve scale where we have existing operations, and explore opportunities in East Africa by leveraging our corporate and investment banking expertise.

Our focus for the SADC operations is to transform the business by converging our technology infrastructure, executing our digital growth strategy, and unlocking additional value in key markets such as Mozambique and Namibia. We aim to achieve scale and actively explore portfolio expansion opportunities as they arise.

(H1 2024: R0.3bn)

(H1 2024: R0.5bn)

Our technology harmonisation journey (Managed Evolution), aimed at converging into the group's technology infrastructure and an important component of integrating the business into the enterprise ecosystem, is progressing in Eswatini where foundational elements of multi-enablement have been in pilot since March 2025. Roll-out across the remaining subsidiaries is planned for 2025 and 2026, with Mozambique planned for after 2026. This initiative will enable the business to leverage group capabilities, unlock greater efficiencies, and provide a more consistent brand experience to clients across these regions.

Innovations and improvements launched in H1 2025, as part of our digital growth strategy, include the following:

- Piloted foundational elements of our technology harmonisation in Eswatini, including improved client onboarding, enhanced teller functionality, the MiGoals offering, and new capabilities on the Money App (Africa).
- Extended the roll-out of Intelligent Depositor devices with cash recycling across Eswatini, Lesotho, Namibia and Zimbabwe.
- Commenced our payments modernisation journey, enabling seamless integration with local payment switches in Lesotho, Eswatini and Namibia.
- Added Nedbank's USSD banking channel in Zimbabwe, replacing the local vendor solution over time to improve efficiencies and simplify technical complexities in support of our technology convergence journey.
- Improved our functionality and security standards for payments on the Money App (Africa) and Online Banking
- Implemented robotic process automation for service-level agreements, accelerating credit application turnaround times and enhancing client experiences.

# Financial highlights

		Nedba	nk Africa F	Regions		SADC			ETI	
	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Headline earnings (Rm)	63	1183	725	1 619	257	271	582	926	454	1037
NII (Rm)	20	1402	1169	2573	1428	1245	2690	(26)	(76)	(117)
Impairments charge (Rm)	77	184	104	315	184	104	315			
NIR (Rm)	(4)	857	896	1757	857	896	1757			
Operating expenses (Rm)	2	1620	1595	3 141	1620	1595	3141			
Associate income	94	986	509	1139				986	509	1139
ROE (%)1		28.6	18.2	20.5	6.7	7.3	7.8	294.9	164.7	223.5
ROA (%)		4.72	3.06	3.31	1.18	1.32	1.37	27.84	14.27	16.43
CLR (%)		1.54	0.91	1.26	1.54	0.91	1.26			
NIR to total operating expenses		52.9	56.2	55.9	52.9	56.2	55.9			
Cost-to-income ratio (%)		49.9	62.0	57.4	70.9	74.5	70.6			
Interest margin (%)		6.89	6.11	6.46	8.08	7.58	7.87			
Total assets (Rm)	5	50 959	48 512	50 034	49189	47 906	49 368	1770	606	666
Average total assets (Rm)	7	45 249	42 430	42 897	43 945	41 512	42 227	1304	918	670
Total advances (Rm)	10	23 474	21 280	22 185	23 474	21 280	22 185			
Average total advances (Rm)	11	23 012	20 823	20 934	23 012	20 823	20 934			
Total deposits (Rm)	6	41 048	38 611	40 440	41 048	38 611	40 440			
Average total deposits (Rm)	6	40 652	38 233	39 479	40 652	38 233	39 479			
Average allocated capital (Rm)	4	8 343	8 020	7 9 0 4	7709	7 466	7 4 4 0	634	554	464

 $<sup>^{\,1}</sup>$   $\,$  June 2025 ROE on subsidiary in-country statutory capital was 12.7%.

Nedbank is the market leader in client experience (NPS) in Mozambique and Lesotho, as well as the leader in brand sentiment scores in Eswatini, Lesotho, Zimbabwe and Mozambique. In recognition of the progress made to date, Nedbank received the following awards:

- The Most Innovative Bank Africa 2025 (Mozambique) Global Finance.
- Best Digital Bank 2025 (Mozambique) Global Banking & Finance Review.
- Best Bank for Corporate Investment Management Services 2025 (Lesotho) – Global Banking & Finance Review.
- Best SME Bank 2025 (Lesotho) Global Banking & Finance Review

# Segmental overview

# SADC operations

The macroeconomic environment across the SADC countries where we operate remained challenging, with geopolitical developments related to trade and tariffs playing a key role in economic growth. In Lesotho, which faces a threat of high tariffs on textile exports to the USA, the economic impact has been significant, resulting in job losses among factory workers. Despite recent political instability post the October 2024 general elections, optimism has been revived around the resumption of liquefied natural gas (LNG) projects in Mozambique following the re-approval of the USD5bn loan from US Export-Import Bank.

Our SADC operations delivered HE of R257m, down by 5% (H1 2024: R271m), and ROE of 6.7% (H1 2024: 7.3%), driven mainly by higher impairments and lower unrealised forex gains in Zimbabwe.

NII increased by 15% to R1 428m, driven by a widening in NIM to 8.08% (H1 2024: 7.58%) and an 11% growth in average loans and advances. NIR for SADC operations decreased by 4% to R857m, driven mainly by regulatory directives issued on fees and the dollarisation of the economy in Zimbabwe. This was partially offset by NIR growth across the other countries.

The impairment charge increased by 77% to R184m, driven by write-offs in Namibia's retail home loan portfolio, adequacy reviews of impairments in Eswatini, and a sovereign credit rating downgrade in Mozambique. The SADC CLR increased to 154 bps from 91 bps, exceeding the cluster's TTC target range of 85 bps to 120 bps.

Expenses increased by 2% to R1 620m, contained through cost-saving initiatives and improved efficiencies. The cost-to-income ratio for SADC operations decreased to 70.9% from 74.5%.

 $\begin{tabular}{ll} \textbf{Clients} - The overall number of clients increased by $11\%$ to $419\,132, with the most growth evident in entry-level banking and the youth and SME segments. This aligns with our focus on increasing client primacy and driving growth within the SME segment. \\ \end{tabular}$ 

**Distribution** – Our focus remains on transforming the business for overall efficiency while driving growth to achieve scale. In line with this objective, our distribution strategy continues to prioritise an efficient, optimally staffed, and fit-for-purpose network. Our physical points of presence increased slightly to 81 (H1 2024: 80). ATMs increased marginally to 192 (H1 2024: 188), while cash-accepting ATMs increased to 31 (H1 2024: 23), in line with the conversion of existing devices to support cash acceptance.

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# **Nedbank Africa Regions: Key business statistics**

	Jun 2025	Jun 2024	Dec 2024
Client			
Number of clients	419 132	379 060	396 733
Main-banked clients %	39	40	42
Cross-sell ratio ratio	1.50	1.41	1.46
Digital			
Digitally active clients %	69	67	72
Mobile app users <sup>1</sup>	150 356	128 495	141 168
MobiMoney wallets	82 200	57 677	73 950
Distribution			
Number of branches <sup>2</sup>	81	80	80
Number of ATMs <sup>3</sup>	192	188	192
Number of cash-accepting ATMs	31	23	31
POS devices	9 232	7 484	8 602

### Notes:

- <sup>1</sup> Money App (Africa) used in 3 countries (Lesotho, Namibia and Eswatini). The other 2 countries (Zimbabwe and Mozambique) use different versions.
- <sup>2</sup> The total number includes agencies (4 agencies across the regions).
- <sup>3</sup> June 2024 ATMs number aligned with separate reporting of ATMs and cash-accepting ATMs.

**Digital** – The percentage of digitally active clients increased to 69% (H1 2024: 67%) of the total client base despite a slowdown in investments as we focus on converging our technology infrastructure with that of the group.

### ETI associate investment

From 30 June 2025, in line with the board and management's strategic review of our financial investment in ETI, we now account for ETI as a non-current asset held for sale. Our associate income of R986m is recognised for H1 2025, up to the point of the change in classification. This reclassification required a true-up adjustment in the previous quarter-in-arrear approach. Associate income increased by 39% when excluding ETI's Q2 2025 attributable earnings and accounting for our share of ETI's Q4 2024 and Q1 2025 results. This generated HE of R926m, up by 104% (H1 2024: R454m).

# **Notes**

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# **Geographical segmental reporting**

for the period ended

		Nedbank Group			South Africa <sup>1</sup> Nedbank Africa Regi		ınk Africa Regio	ons <sup>2</sup>	Re	st of the world	ı	
Rm	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Summary of consolidated statement of financial position												
Assets												
Cash and cash equivalents	60 398	45 247	55 146	50 537	34 567	43 499	8 998	9 978	10 791	863	702	856
Other short-term securities	75 807	82 450	82 896	51 577	56 920	58 587	6 248	6 046	5 871	17 982	19 484	18 43
Derivative financial instruments	21149	16 009	17 072	21120	15 941	17 008	14	21	3	15	47	6
Government and other securities	231142	173 698	198 522	227 686	170 999	195 719	3 456	2 699	2803	13	47	O
Loans and advances	992 719	924 116	962184	900 152	839 579	876 826	23 474	21 280	22 185	69 093	63 257	63 17
Other assets	112 760	113 290	102 717	100 566	104 168	92 668	4 479	2813	3 331	7715	6309	6 718
Intergroup assets	112 700	113 2 3 0	102 /1/	(4 290)		(5 050)	4 290	5 675	5 050	7713	0303	0710
Total assets	1493 975	1 354 810	1 418 537	1347348	1 216 499	1 279 257	50 959	48 512	50 034	95 668	89 799	89 246
Equity and liabilities												
Total equity	127 034	118 549	126 086	101 809	93 018	99 927	8 3 4 3	8 021	7904	16 882	17 510	18 25
Derivative financial instruments	13 517	13 679	11 623	13 448	13 631	11 591	15	21	15	54	27	1
Amounts owed to depositors	1231947	1119539	1174 691	1135 238	1 016 328	1 078 151	41 048	38 611	40 440	55 661	64 600	56 100
Provisions and other liabilities	69 055	58 700	56 356	66 081	56 195	53 413	1278	1 429	1349	1696	1076	1594
Long-term debt instruments	52 422	44 343	49 781	52147	43 913	49 455	275	430	326			
Intergroup liabilities	-	-	-	(21 375)	(6 586)	(13 280)				21 375	6 586	13 280
Total equity and liabilities	1 493 975	1 354 810	1 418 537	1347348	1 216 499	1 279 257	50 959	48 512	50 034	95 668	89 799	89 246
Summary of consolidated statement of comprehensive income												
NII	21 181	20 784	41 806	18 898	18 808	37 646	1402	1169	2 573	881	807	1587
NIR	15 225	14 375	30 412	13 629	12 701	27 205	857	896	1757	739	778	1450
Share of income of associate companies	1059	578	1290	73	69	151	986	509	1139			
Total net income before impairment charge on financial instruments	37 465	35 737	73 508	32 600	31 578	65 002	3 2 4 5	2 574	5 469	1620	1585	3 03
Impairments charge on financial instruments	3 818	4 662	7 9 9 7	3 607	4 405	7 533	184	104	315	27	153	149
Total net income	33 647	31 075	65 511	28 993	27 173	57 469	3 061	2 470	5 1 5 4	1593	1432	2 888
Total operating expenses	21 492	19 775	41 074	19 085	17 448	36 616	1620	1595	3 141	787	732	131
Indirect taxation	691	520	1084	627	459	960	50	41	93	14	20	3
Profit before direct taxation	11 464	10 780	23 353	9 281	9 266	19 893	1 3 9 1	834	1920	792	680	1540
Direct taxation	2 266	2 120	4 781	1931	1937	4 364	1591	43	143	185	140	274
Profit after taxation	9198	8 660	18 572	7 350	7 329	15 529	1241	791	1777	607	540	126
Profit attributable to non-controlling interest	799	749	1638	7330	683	1480	58	66	158	007	340	1200
										207	F 40	1.00
Headline earnings	8 3 9 9	7 911	16 934	6 609	6 646	14 049	1183	725	1 619	607	540	126

<sup>1</sup> Includes all group eliminations

<sup>2</sup> The NAR geographical segmental income statement and balance sheet consist of the SADC banking subsidiaries and the investment in ETI. These statements exclude transactions concluded with clients resident in the rest of Africa by other group entities within CIB and transactional-banking revenues. For example, CIB has credit exposure of R58.1bn (June 2024: R57.5bn; December 2024: R60.7bn) to clients resident in the Africa regions.

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for the period ended

	N	edbank Group			Corporate and estment Banki	ng	_	usiness an mercial Bar		-	ersonal and vate Banki			Nedbank rica Regio	าร		Centre	
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Summary of consolidated statement of financial position (Rm)																		
Assets																		
Cash and cash equivalents	60 398	45 247	55 146	2 230	1556	913	11	33	22	4 462	5 074	5 995	8 9 9 8	9 978	10 791	44 697	28 606	37 425
Other short-term securities	75 807	82 450	82 896	41 813	47 548	49 456				25 778	26 159	25 591	6 2 4 8	6 046	5 871	1968	2 697	1978
Derivative financial instruments	21149	16 009	17 072	21 131	15 975	17 016				3	12	42	14	21	3	1	1	11
Government and other securities	231142	173 698	198 522	103 462	80 677	101 654				228	214	225	3 456	2 699	2803	123 996	90 108	93 840
Banking loans and advances	939 623	883 120	914 833	423 226	392 812	414 841	95 234	96 139	93 137	396 501	372 937	383 974	23 474	21148	22 185	1188	84	696
Trading loans and advances	53 096	40 996	47 351	53 096	40 996	47 351												
Other assets	112 760	113 290	102 717	40 231	44 750	40 883	4 380	4 409	4 548	37190	33 413	32 079	4 479	2 945	3 331	26 480	27 773	21 876
Intergroup assets	-	-	-				124 772	104 609	128 018				4 290	5 675	5 050	(129 062)	(110 284)	(133 068)
Total assets	1493975	1 354 810	1 418 537	685 189	624 314	672 114	224 397	205 190	225 725	464 162	437 809	447 906	50 959	48 512	50 034	69 268	38 985	22 758
Equity and liabilities																		
Total equity <sup>1</sup>	127 034	118 549	126 086	37130	36 129	36 671	11 049	9 231	9 961	32 740	31 759	31 686	8 343	8 021	7 9 0 4	37 772	33 409	39 864
Derivative financial instruments	13 517	13 679	11 623	13 452	13 655	11 602				50	3	6	15	21	15			
Banking amounts owed to depositors	1171695	1062740	1118 555	486 559	415 647	446 828	211 103	194 011	213 678	314 701	298 145	305 861	41 048	38 611	40 440	118 284	116 326	111 748
Trading amounts owed to depositors	60 252	56 799	56 136	60 252	56 799	56 136												
Provisions and other liabilities	69 055	58 700	56 356	26 772	15 666	20 053	2 2 4 5	1948	2 086	29 331	27 121	24 831	1278	1 429	1349	9 429	12 536	8 037
Long-term debt instruments	52 422	44 343	49 781							520	1241	521	275	430	326	51 627	42 672	48 934
Intergroup liabilities	-	_	-	61 024	86 418	100 824				86 820	79 540	85 001				(147 844)	(165 958)	(185 825)
Total equity and liabilities	1493975	1 354 810	1 418 537	685 189	624 314	672 114	224 397	205 190	225 725	464 162	437 809	447 906	50 959	48 512	50 034	69 268	38 985	22 758

Total equity includes non-controlling interests in the Centre. Total equity of the client-facing clusters is based on average allocated capital while the group's equity is based on actual equity. The difference between average allocated capital and actual equity resides in the Centre.

The above numbers reflect the pro forma operational segmental reporting post the group's strategic reorganisation, including assumptions regarding internal transfer pricing and business unit splits, which will be refined in H2 2025.

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(continued)

for the period ended

	N	edbank Group		Corporate and Investment Banking			usiness and nercial Ban			ersonal and vate Banki		Nedbank Africa Regions				Centre		
	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Summary of consolidated statement of comprehensive income (Rm)																		
NII	21 181	20 784	41 806	4 445	4 600	8 965	3 058	3 128	6 267	11 006	10 961	22 207	1402	1169	2 573	1270	926	1794
NIR	15 225	14 375	30 412	5 002	5 235	10 651	3 072	2348	5 477	6 277	5 932	12 296	857	896	1757	17	(36)	231
Share of income of associate companies	1059	578	1290	75	48	132							986	509	1139	(2)	21	19
Total net income before impairment charge on																		
financial instruments	37 465	35 737	73 508	9 522	9 883	19 748	6130	5 476	11 744	17 283	16 893	34 503	3 2 4 5	2 574	5 469	1285	911	2 044
Impairments charge on financial instruments	3 818	4 662	7 997	(324)	376	576	54	129	300	3 900	4 031	6 917	184	104	315	4	22	(111)
Total net income	33 647	31 075	65 511	9 846	9 507	19 172	6 076	5 347	11 444	13 383	12 862	27 586	3 061	2 470	5 154	1281	889	2155
Total operating expenses	21 492	19 775	41 074	4 787	4 618	9 246	4 314	3 429	7 588	10 504	10 135	20 631	1620	1595	3 141	267	(2)	468
Indirect taxation	691	520	1084	164	147	273	86	75	152	362	342	580	50	41	93	29	(85)	(14)
Profit before direct taxation	11 464	10 780	23 353	4 895	4 742	9 653	1676	1843	3704	2 517	2 385	6 375	1391	834	1920	985	976	1701
Direct taxation	2 2 6 6	2120	4 781	911	865	1833	457	501	1 010	598	625	1637	150	43	143	150	86	158
Profit after taxation	9198	8 660	18 572	3 984	3 877	7 820	1 219	1342	2 694	1 919	1760	4 738	1241	791	1777	835	890	1543
Profit attributable to:																		
- Non-controlling interest - ordinary shareholders	61	63	151										58	66	158	3	(3)	(7)
- Holders of preference shares	53	50	153							53	50	153						
- Holders of additional tier 1 capital instruments	685	636	1334													685	636	1334
Headline earnings	8 3 9 9	7 911	16 934	3 984	3 877	7 820	1 219	1342	2 694	1866	1710	4 585	1183	725	1 619	147	257	216
Selected ratios																		
ROA (%)	1.16	1.20	1.24	1.18	1.27	1.23	1.09	1.28	1.25	0.83	0.80	1.05	4.72	3.06	3.31			
ROE (%)	15.2	15.0	15.8	21.6	21.6	21.3	22.2	29.2	27.0	11.5	10.8	14.5	28.6	18.2	20.5			
Interest margin (%) <sup>1</sup>	3.87	4.13	4.05	2.06	2.35	2.23	2.79	3.02	2.95	5.38	5.61	5.60	6.89	6.11	6.46			
NIR to total income (%)	40.6	40.2	41.4	52.5	53.0	53.9	50.1	42.9	46.6	36.3	35.1	35.6	26.4	34.8	32.1			
NIR to total operating expenses (%)	70.8	72.7	74.0	104.5	113.4	115.2	71.2	68.5	72.2	59.8	58.5	59.6	52.9	56.2	55.9			
CLR – banking advances (%)	0.81	1.04	0.87	(0.15)	0.19	0.14	0.11	0.27	0.31	1.92	2.09	1.76	1.54	0.91	1.26			
Cost-to-income ratio (%)	57.4	55.3	55.9	50.3	46.7	46.8	 70.4	62.6	64.6	60.8	60.0	59.8	49.9	62.0	57.4			

The above numbers reflect the pro forma operational segmental reporting post the group's strategic reorganisation, including assumptions regarding internal transfer pricing and business unit splits, which will be refined in H2 2025.







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# Outlook



# Nedbank Corporate and Investment Banking

CIB is confident in its ability to sustain long-term ROE above the targeted 19% threshold for the second half of 2025, despite the subdued economic growth and heightened global uncertainty.

Energy and infrastructure investments continue to offer a solid pipeline of bankable projects anticipated to reach financial close in the second half of the year, including clean energy financing initiatives that underscore CIB's dedication to sustainable finance and responsible investment. The Property Finance pipeline continues to demonstrate strength, with the anticipation that surplus liquidity especially among large, listed property funds - which has recently moderated activity, will be more effectively deployed. However, overall advances growth is projected to moderate in the second half of 2025 when compared to the first, as economic uncertainty weighs on business confidence. The deal pipeline is anticipated to drive higher advisory, hedging, and structuring flows, thereby supporting an increase in fees and commissions and narrowing the NIR gap relative to previous periods. In addition, potential upward adjustments in private and alternative equity valuations within the IB may further enhance NIR performance.

NIM compression is likely to persist, as endowment effects, liability margin compression, and loan growth concentrated in lower-risk sectors continue, although it is expected to be less pronounced than in H1 2025. Asset growth momentum will help offset rate-related drag, supporting improved NII performance in H2 2025.

Maintaining cost discipline remains a key strategic priority. The digital enablement strategy continues to underpin efforts to drive long-term efficiency and scalability across all product lines. Despite persistent challenges, cost growth is anticipated to remain constrained at current levels.

Although the macroeconomic environment remains challenging, there is no significant stress evident within the loan portfolio. Consequently, year-end impairments are anticipated to be below the TTC target range.

The recent gazetting of Basel III capital reforms in South Africa introduces minimum capital floors, creating a more stringent capital environment and potentially putting pressure on returns

Effective 1 July 2025, Nedgroup Investments (NGI) will be integrated into CIB. No fundamental restructure or reorganisation initiatives are envisaged in the short term, aside from a change in reporting line. The business continues to perform well against its strategic and financial objectives.

Over the longer term, strategic expansion into East Africa aligns with long-term revenue diversification goals, and work is underway to determine the optimal model for growing our presence in the region.



### Business and Commercial Banking

BCB represents a strategic growth opportunity for Nedbank aimed at unlocking value across the SME, Commercial and Mid-Corp segments. The elevation of BCB to Group Exco level reflects its importance in driving differentiated growth and deepening juristic client relationships.

The reorganisation has created a focused platform to build out sector expertise, expand into Mid-Corp and SME, and develop compelling client value propositions.

Key focus areas for H2 2025 include:

- Growth enablement: Advancing pipeline conversion and credit enablement to unlock growth across juristic segments.
- Strategic execution: Strengthening execution rigour across the value chain, with emphasis on origination quality and client service.
- Sector expansion: Building out sector-specific capabilities and solutions to support SME, Mid-Corp and Commercial clients.
- Innovation and integration: Leveraging ecosystem partnerships and digital innovation to deliver relevant, future-fit solutions.
- Sustainable financing: Driving adoption of green lending, ESG-aligned products and inclusive financing solutions that support business clients' sustainability transitions while aligning with Nedbank's purpose-led strategy.
- Talent and wellbeing: Onboarding of new leadership and continuing to develop and grow our talent while prioritising employee wellness support.

BCB's strong ROE profile (greater than 20%) underscores its potential to drive shareholder value. The business remains focused on navigating the transition with agility, embedding the new operating model, and positioning the cluster for long-term competitiveness and relevance.



# Personal and Private Banking

Following the successful reorganisation and integration of Nedbank Insurance and Wealth Management into PPB, the cluster is now positioned to scale strategic initiatives that deepen client engagement, improve origination quality, and enhance cross-sell across the value chain. The focus for H2 2025 will be on:

**Revenue growth:** Accelerating execution of strategic initiatives to deliver leading client experiences and drive growth across personal banking, insurance, and wealth.

**Risk management:** Enhancing credit and collections practices to improve asset quality and maintain CLR within target ranges.

**Efficiency and people:** Optimising the operating model to align with PPB's strategic ambitions, while investing in talent, culture, and productivity.

**Digital transformation:** Scaling digital capabilities to deliver seamless, integrated experiences across channels and segments.

Market innovation and disruption: Reimagining client journeys through data-driven personalisation, embedded finance, expanded partnerships and payment platforms, and ecosystem partnerships; launching next-gen insurance and wealth offerings to meet evolving client needs.

PPB's newly appointed leadership team is focused on embedding the outcomes of the reorganisation and driving sustainable growth, while continuing to deliver on the ambition to play to win as one Nedbank.



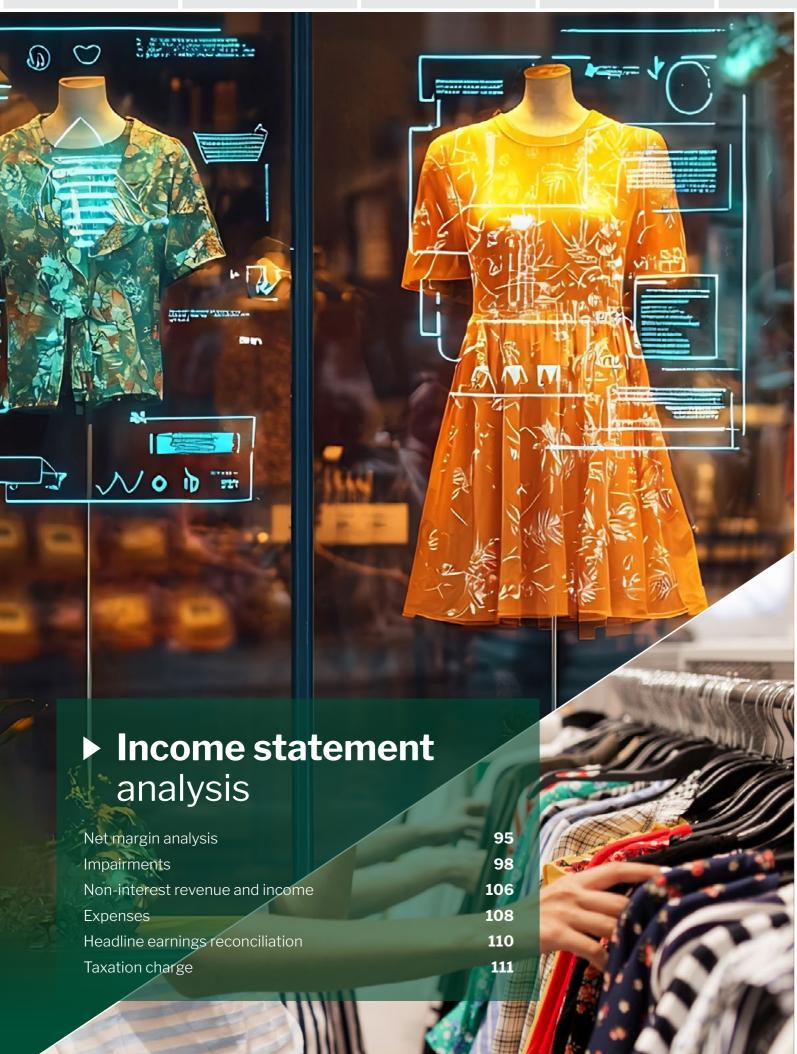
### Nedbank Africa Regions

The macroeconomic environment in sub-Saharan Africa is negatively affected by external factors, most notably the tariff measures imposed by the USA, which have increased levels of uncertainty. The International Monetary Fund (IMF) forecasts that economic growth in the region will slow to 3.8% in 2025 (revised in April 2025), down from 4.2% as reported in September 2024. The impact of the political instability in Mozambique following the October 2024 general elections remains a concern, and we continue to monitor the situation and its effect on business operations. Meanwhile, the recent re-approval of the loan from the USA-based Export-Import Bank for the LNG project brings renewed optimism for growth. Namibia continues to attract investment, particularly in green hydrogen and industries associated with oil and gas.

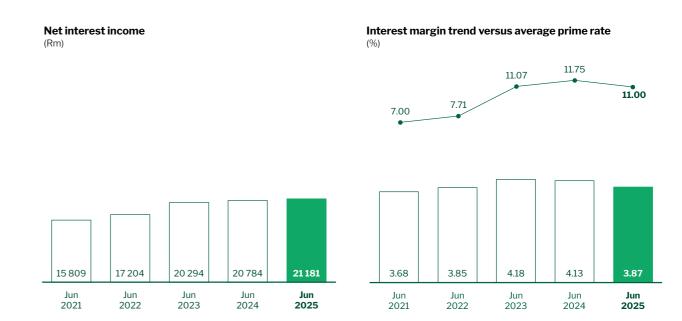
Our key focus areas for the rest of 2025 include the following:

- Executing our technology harmonisation journey, converging into the group's technology infrastructure as a key component of business transformation.
- Unlocking further value in Mozambique and Namibia, identified as growth vectors.
- Accelerating growth efforts across existing markets to achieve scale and increase RoE from SADC operations to above the group's COE.
- Exploring inorganic growth opportunities that play to the strengths of Nedbank and contribute to our strategic intent
- Overseeing a smooth divestment from our investment in ETI as we finalise the transaction.

In the short to medium term, we will continue collaborating with the broader group to build on the strong foundation and achieve scale through both organic and inorganic growth opportunities. We remain committed to increasing the contribution of NAR to total group earnings.



# 1 Net margin analysis



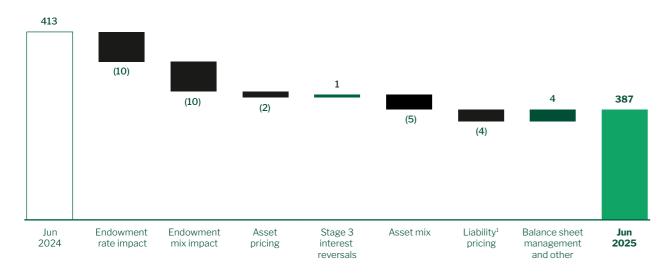
Interest margin —— Average prime rate

	Jun 2	025	Jun 2	2024	Dec 2	2024
Nedbank Group	Bps	Rm	Bps	Rm	Bps	Rm
Closing average interest-earning banking assets (year-to-date average)		1103 410		1 012 296		1 032 731
Opening Net interest margin (NIM)/Net interest income (NII)	413	20 784	418	20 294	421	41 470
Growth in banking assets		1867		762		1963
Endowment	(20)	(1 119)	8	377	(4)	(440)
Endowment rate impact	(10)	(580)	2	87	4	331
Endowment volume impact	(10)	(539)	6	290	(8)	(771)
Asset margin pricing and mix	(6)	(324)	(5)	(265)	(6)	(554)
Impact due to pricing	(2)	(136)	(7)	(363)	(6)	(572)
Stage 3 interest reversals	1	81		11	2	181
Impact due to mix change	(5)	(269)	2	87	(2)	(163)
Liability margin pricing and mix	(4)	(223)	(4)	(205)	(5)	(540)
Deposits pricing and mix	(5)	(258)	(6)	(291)	(6)	(603)
Impact due to pricing	(4)	(243)	(5)	(233)	(5)	(500)
Deposit insurance levies and premiums	(1)	(45)	(1)	(66)	(2)	(186)
Impact due to mix change		30		8	1	83
Impact of changes in the funding profile	1	35	2	86	1	63
Impact due to pricing	1	62	2	88	2	141
Impact due to mix change		(27)		(2)	(1)	(78)
Balance sheet management and other	4	196	(4)	(179)	(1)	(93)
Closing NIM/NII for the period	387	21 181	413	20 784	405	41 806

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### Net interest margin

(Bps



<sup>&</sup>lt;sup>1</sup> The impact of the Deposit Insurance Scheme (DIS) premium and levy is included in the liability pricing.

### Key drivers

- A negative endowment mix impact due to slower growth of net capital and CASA balances relative to the growth in interest-earning assets and a negative endowment rate impact due to interest rate decreases in H2 2024 and H1 2025.
- Negative asset pricing due to increased levels of competition for good-quality assets, partly offset by lower stage 3 interest reversals.
- Negative asset mix, largely as a result of slower growth in higher-yielding retail unsecured loans and faster growth in lower-yielding investment banking term loans and secured retail loans.
- · Negative liability pricing due to a squeeze in deposit spreads and the impact of the DIS.
- Balance sheet management and other impacted by higher yields in Nedbank Africa Regions and the positive impact of NII
  optimisation strategies, and a lower funding cost on banking book HQLA portfolios, partly offset by the negative impact of a higher
  mix of lower-yielding HQLA assets relative to other higher-yielding advances.

# NII and EVE sensitivity analysis

- At 30 June 2025, the net interest income (NII) sensitivity of the group's banking book to a 1% parallel decrease in interest rates, measured over 12 months, was 0.94% of total group ordinary shareholders' equity, which is below the board's approved risk limit of 2.25%
- This exposes the group to a decrease in NII of approximately R1 072m before tax, should interest rates decrease by 1% across the yield curve, measured over a 12-month period. Nedbank London Branch and Wealth International NII sensitivities are measured at a 0.5% parallel decrease in interest rates and Nedbank Zimbabwe is measured at a 3% parallel decrease in interest rates.
- The group's NII sensitivity exhibits very little convexity and will therefore also result in an increase in pre-tax NII of approximately a similar amount, should interest rates increase by 1%.
- The group's NII sensitivity is actively managed through on- and off-balance-sheet interest rate risk management strategies based on the group's assessment of the correlation between interest rate sensitivity and impairment sensitivity over the cycle. In certain low correlation portfolios, endowment income will be structurally hedged over time as opportunities arise through interest rate cycles.
- At 30 June 2025, Nedbank's economic-value-of-equity (EVE) sensitivity measured for a 1% parallel decrease in interest rates was R1 050m, representing 1.27% of ordinary shareholders' equity, which is below the board's approved risk limit of 3%.
- The yoy decline in the Group's NII sensitivity and increase in EVE sensitivity to a 1% parallel decrease in interest rates primarily reflect
  the strategic initiative to extend the duration of equity, for a lower interest rate environment.

# Average banking statement of financial position and related interest

		Jun 2025			Jun 2024		Dec 2024			
	Average balance	Margin sta		Average balance	Margin sta		Average balance	Margin sta		
Rm	Assets	Received	%	Assets	Received	%	Assets	Received	%	
Average prime rate			11.00			11.75			11.65	
Assets										
Listed corporate bonds	31 624	1 413	9.01	29 932	1456	9.78	30 675	2 968	9.68	
Home loans (including properties										
in possession)	211 793	10 652	10.14	202 403	11 009	10.94	204 511	22 203	10.86	
Commercial mortgages	204 700	10 284	10.13	195 873	10 629	10.91	198 292	21 418	10.80	
Instalment debtors	176 806	10 716	12.22	162 431	10 404	12.88	165 410	21 178	12.80	
Credit card balances	17748	1333	15.15	17 474	1367	15.73	17 457	2709	15.52	
Overdrafts	27 004	1 417	10.58	25 622	1455	11.42	25 881	2 947	11.39	
Term loans and other <sup>1</sup>	253 429	15 702	12.49	236 511	16 108	13.70	240 064	33 048	13.77	
Personal loans	27 251	2 6 3 5	19.50	28 879	2704	18.83	28 214	5 3 2 6	18.88	
Gross banking loans and advances	950 355	54152	11.49	899 125	55 132	12.33	910 504	111 797	12.28	
Impairment of loans and advances	(30 105)			(30 719)			(30 377)			
Government and other securities	124 735	5893	9.53	91534	4 279	9.40	94 262	8 879	9.42	
Short-term funds and securities	58 425	2 001	6.91	52 356	1 911	7.34	58 342	4 339	7.44	
Interest-earning banking assets	1103 410	62 046	11.34	1 012 296	61 322	12.18	1 032 731	125 015	12.11	
Other <sup>2</sup>	254726			230 813			244107			
Total assets	1358136	62 046	9.21	1243109	61 322	9.92	1276 838	125 015	9.79	

	Liabil- ities	Paid	%	Liabil- ities	Paid	%	Liabil- ities	Paid	%
Equity and liabilities									
Deposit and loan accounts	689 467	25 212	7.37	611 899	24 541	8.07	634 916	50 649	7.98
Current and savings accounts	138 891	989	1.44	138 006	1293	1.88	138 312	2 5 2 5	1.83
Negotiable certificates of deposit	118 946	4998	8.47	122 806	5 546	9.08	122 721	11 132	9.07
Other interest-bearing liabilities	196 749	7 413	7.60	176 104	6 845	7.82	181 877	14 200	7.81
Long-term debt instruments	48 180	2 2 5 3	9.43	45 778	2 313	10.16	46 805	4703	10.05
Interest-bearing banking liabilities Revaluation of FVTPL-designated	1192 233	40 865	6.91	1094593	40 538	7.45	1124631	83 209	7.40
liabilities	3 3 3 3 2			(1 410)			753		
Ordinary and minority shareholders' equity	121 572			114 397			115 277		
Other <sup>3</sup>	40 999			35 529			36 177		
Total shareholders' equity and liabilities	1358136	40 865	6.07	1243109	40 538	6.56	1276 838	83 209	6.52
Interest margin on average interest-earning banking assets	1103 410	21 181	3.87	1 012 296	20 784	4.13	1 032 731	41 806	4.05

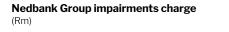
Includes term loans, preference shares, factoring debtors, foreign lending, loans to banks, other lending-related instruments and net interest on banking book derivatives.

Includes cash and banknotes, derivative financial instruments, insurance assets, associates and investments, property and equipment, mandatory reserve deposits with central banks, intangible assets and other assets.

<sup>&</sup>lt;sup>3</sup> Includes derivative financial instruments, investment contract liabilities, other liabilities, equity and elimination entries

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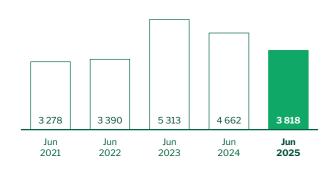
# 2 Impairments

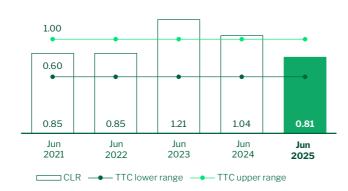


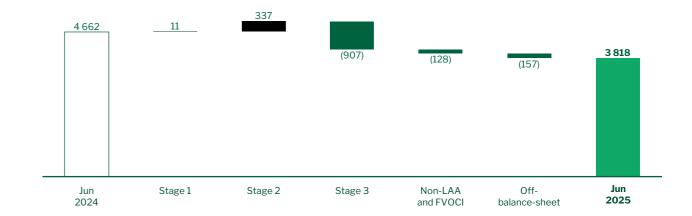
# Nedbank Group credit loss ratio trends

### Nedbank Group impairment drivers

(Rm)







# Nedbank Group income statement impairment charge and credit loss ratio

	Stage 1	Stage 2	Stage 3	Non-LAA and FVOCI	Off- balance-sheet	Impairment charge, net of recoveries	Mix of average banking advances	CLR	Target CLR TTC range
June 2025 (Rm)	Rm	Rm	Rm	Rm	Rm	Rm	%	%	%
Corporate and Investment Banking (CIB)	(50)	36	(219)	18	(109)	(324)	44.5	(0.15)	0.15-0.45
CIB, excluding Property Finance	(41)	8	(181)	18	(109)	(305)	24.6	(0.26)	0.20-0.50
Property Finance	(9)	28	(38)			(19)	19.9	(0.02)	0.15-0.35
Retail and Business Banking (RBB)	272	262	3 404	(4)	17	3 951	49.8	1.68	1.20-1.75
Commercial Banking	23	2	7	1	(2)	31	9.4	0.07	0.50-0.70
Retail	249	260	3 397	(5)	19	3 920	40.4	2.06	1,30-2,00
Wealth	(2)	(10)	15			3	3.1	0.02	0.20-0.40
Nedbank Africa Regions	48	9	127	(3)	3	184	2.6	1.54	0.85-1.20
Centre			4			4			
Nedbank Group	268	297	3 331	11	(89)	3 818	100.0	0.81	0.60-1.00

Supplementary

information

# Nedbank Group credit loss ratio per cluster



### Key drivers

- The group's impairment charge decreased by 18% to R3 818m and CLR improved further to 81 bps, down from 104 bps reported in 2024. The reduction was primarily the result of an improving macroeconomic environment, decisive management actions over the past 2 years regarding loan origination and collections efforts within RBB and CIB, and lower levels of stage 2 and stage
- · CIB impairments decreased by more than 100%, resulting in a recovery of R324m. Its CLR of -15 bps ended the period well below its TTC target range of 15 to 45 bps.
- · RBB impairments decreased by 4% to R3 951m, supported by a more stable macroeconomic environment, as well as ongoing credit risk and collections initiatives. The cluster CLR decreased to 168 bps (H1 2024: 183 bps), now within its TTC upper limit of 175 bps. Home loans and Nedbank Commercial Banking reported improvements in CLR, while MFC and personal loan CLRs remained elevated.
- · Nedbank Wealth reported a CLR of 2 bps, below its TTC target range of 20 to 40 bps, due to credit model enhancements implemented in H2 2024 and higher stage 1 asset quality in the Nedbank Private Wealth (SA) portfolio.
- · NAR reported a CLR of 154 bps, above its TTC target range of 85 to 120 bps, driven largely by expected credit loss (ECL) model reviews in Mozambique given political unrest and instability in the country, higher impairments in Namibia's retail home loans portfolio, as well as adequacy updates in Eswatini.
- Total overlays increased to R879m (December 2024: R806m), including additional provisions for the potential impact of 30% US tariffs imposed on South African exports to the US, effective 1 August 2025.

	Stage 1	Stage 2	Stage 3	Non-LAA and FVOCI	Off- balance-sheet	Impairment charge, net of recoveries	Mix of average banking advances	CLR	Target CLR TTC range
December 2024 (Rm)	Rm	Rm	Rm	Rm	Rm	Rm	%	%	%
Corporate and Investment Banking (CIB)	-	(184)	533	157	70	576	44.1	0.14	0.15-0.45
CIB, excluding Property Finance	(1)	(171)	235	157	70	290	24.5	0.13	0.20-0.50
Property Finance	1	(13)	298			286	19.6	0.16	0.15-0.35
Retail and Business Banking (RBB)	308	(325)	7 229	(13)	23	7 222	50.3	1.58	1.20-1.75
Commercial Banking	2	(6)	311	(1)	(1)	305	10.0	0.33	0.50-0.70
Retail	306	(319)	6 918	(12)	24	6 917	40.3	1.88	1.30-2.00
Wealth	(2)	(4)	1			(5)	3.2	(0.02)	0.20-0.40
Nedbank Africa Regions	53	13	220	35	(6)	315	2.4	1.26	0.85-1.20
Centre		(152)	39	2		(111)			
Nedbank Group	359	(652)	8 022	181	87	7 997	100.0	0.87	0.60-1.00

	Stage 1	Stage 2	Stage 3	Non-LAA and FVOCI	Off- balance-sheet	Impairment charge, net of recoveries	Mix of average banking advances	CLR	Target CLR TTC range
June 2024 (Rm)	Rm	Rm	Rm	Rm	Rm	Rm	%	%	%
Corporate and Investment Banking (CIB)	63	(152)	299	131	35	376	43.9	0.19	0.15-0.45
CIB, excluding Property Finance	53	(153)	137	131	35	203	24.5	0.19	0.20-0.50
Property Finance	10	1	162			173	19.4	0.20	0.15-0.35
Retail and Business Banking (RBB)	181	107	3 846	-	1	4135	50.4	1.83	1.20-1.75
Commercial Banking	59	30	29			118	10.1	0.26	0.50-0.70
Retail	122	77	3 817		1	4 017	40.3	2.22	1.60-2.40
Wealth	6		18			24	3.2	0.17	0.20-0.40
Nedbank Africa Regions	7	7	54	4	32	104	2.5	0.91	0.85-1.20
Centre		(2)	21	4		23			
Nedbank Group	257	(40)	4 2 3 8	139	68	4 662	100.0	1.04	0.60-1.00

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# Impairments charge on financial instruments

June 2025	Nedbank Group	Corporate and Investment Banking	Retail and Business Banking	Wealth	Nedbank Africa Regions	Centre <sup>1</sup>
Balance at the beginning of the year	29 523	3 199	24 586	307	1404	27
Stage 1 ECL allowance	4 821	509	4 0 3 2	38	242	
Stage 2 ECL allowance	4 589	259	4 220	27	82	1
Stage 3 ECL allowance	20 113	2 431	16 334	242	1080	26
Statement of comprehensive income charge net of recoveries	3 818	(324)	3 951	3	184	4
Stage 1 ECL allowance	268	(50)	272	(2)	48	
Stage 2 ECL allowance	297	36	262	(10)	9	
Stage 3 ECL allowance	3 331	(219)	3 404	15	127	4
Off-balance-sheet allowance	(89)	(109)	17		3	
Non-loans and advances	(7)		(4)		(3)	
FVOCI loan impairment charge	18	18				
Adjusted for:	(3 697)	(173)	(3 415)	(2)	(99)	(8)
Recoveries	724	81	621		22	
Interest in suspense	1300	101	1145	12	42	
Amounts written off	(5 603)	(329)	(5 168)	(11)	(95)	
Foreign exchange and other transfers	(109)	(10)	(17)	(3)	(71)	(8)
Non-LAA	7		4		3	
FVOCI loan impairment charge	(16)	(16)				
ECL allowance – closing balance	29 644	2702	25 122	308	1489	23
Stage 1	5 029	431	4 290	34	274	
Stage 2	4 855	300	4 447	20	88	
Stage 3	19 760	1971	16 385	254	1127	23
Split by measurement category	29 644	2702	25 122	308	1489	23
	20.022	2177	24.040	200	1.470	22
LAA LAA in FVOCI	28 933 416	2177 416	24 949	308	1476	23
Off-balance-sheet allowance	295	109	173		13	

<sup>&</sup>lt;sup>1</sup> Centre includes consolidation and other adjustments.

December 2024	Nedbank Group	Corporate and Investment Banking	Retail and Business Banking	Wealth	Nedbank Africa Regions	Centre
Balance at the beginning of the year	30 386	4 250	24 344	348	1284	160
Stage 1 ECL allowance	4 674	484	3 962	40	188	
Stage 2 ECL allowance	5 337	500	4 571	31	72	163
Stage 3 ECL allowance	20 375	3 266	15 811	277	1 024	(3)
Statement of comprehensive income charge net of recoveries	7 997	576	7 222	(5)	315	(111)
Stage 1 ECL allowance	359		308	(2)	53	
Stage 2 ECL allowance	(652)	(184)	(325)	(4)	13	(152)
Stage 3 ECL allowance	8 022	533	7 229	1	220	39
Off-balance-sheet allowance	87	70	23		(6)	
Non-loans and advances	24		(13)		35	2
FVOCI loan impairment charge	157	157				
Adjusted for:	(8 860)	(1 627)	(6 980)	(36)	(195)	(22)
Recoveries	1359	4	1 313		42	
Interest in suspense	2 675	183	2 394	26	72	
Amounts written off	(11 664)	(962)	(10 454)	(56)	(192)	
Foreign exchange and other transfers	(933)	(579)	(246)	(6)	(82)	(20)
Non-LAA	(24)		13		(35)	(2)
FVOCI loan impairment charge	(273)	(273)				
ECL allowance – closing balance	29 523	3199	24 586	307	1404	27
Stage 1	4 821	509	4 032	38	242	
Stage 2	4 589	259	4 220	27	82	1
Stage 3	20 113	2 431	16 334	242	1080	26
Split by measurement category	29 523	3 199	24 586	307	1404	27
LAA	28 721	2568	24 429	307	1390	27
LAA in FVOCI	414	414				
Off-balance-sheet allowance	388	217	157		14	

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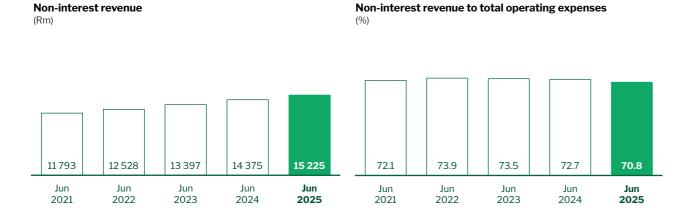
June 2024	Nedbank Group	Corporate and Investment Banking	Retail and Business Banking	Wealth	Nedbank Africa Regions	Centre
Balance at the beginning of the year	30 386	4 250	24 344	348	1284	160
Stage 1 ECL allowance	4 674	484	3 962	40	188	
Stage 2 ECL allowance	5 3 3 7	500	4 571	31	72	163
Stage 3 ECL allowance	20 375	3 266	15 811	277	1024	(3)
Statement of comprehensive income charge net of recoveries	4 662	376	4135	24	104	23
Stage 1 ECL allowance	257	63	181	6	7	
Stage 2 ECL allowance	(40)	(152)	107		7	(2)
Stage 3 ECL allowance	4 238	299	3 846	18	54	21
Off-balance-sheet allowance	68	35	1		32	
Non-loans and advances	8				4	4
FVOCI loan impairment charge	131	131				
Adjusted for:	(4 823)	(1 455)	(3 320)	(3)	(32)	(13)
Recoveries	653	3	629		21	
Interest in suspense <sup>1</sup>	1 391	101	1227		63	
Amounts written off <sup>1</sup>	(5 902)	(771)	(5 109)		(22)	
Foreign exchange and other transfers	(759)	(590)	(67)	(3)	(90)	(9)
Non-LAA	(8)				(4)	(4)
FVOCI loan impairment charge	(198)	(198)				
ECL allowance – closing balance	30 225	3 171	25 159	369	1356	170
Stage 1	4 988	588	4145	46	209	
Stage 2	5164	319	4 574	31	89	151
Stage 3	20 073	2 264	16 440	292	1058	19
Split by measurement category	30 225	3 171	25 159	369	1356	170
LAA	29 470	2 527	25 068	369	1336	170
LAA in FVOCI	463	463				
Off-balance-sheet allowance	292	181	91		20	

During 2024 the group identified that the prior-year 'Interest in suspense' and 'Amounts written off' reconciling items were incorrectly understated by R562m respectively. As a result, the prior-year information (June 2024) has been restated. This restatement has no impact on the balance at the end of the year.

# **Notes**

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# 3 Non-interest revenue and income



### Key drivers

- Commission and fees income was supported by the acquisition of Eqstra, which was not fully included in the prior year base (1 month), and continued strong growth in VAS revenues and higher maintenance fees from selling more bundled accounts. Within RRB, consumer transactional NIR increased by 9%, reflecting good traction in strengthening the franchise. Growth was offset by delayed CIB deal flow into H2 2025 and reduced cash volumes in RBB.
- Insurance income declined due to lower NIR from personal loan credit life policies as a result of stricter lending practices that led
  to a reduced personal loan policy base and sizeable positive actuarial basis changes in the prior year. The decline was partially
  offset by an improved non-life claims experience and strong growth in premiums and policies within the MyCover suite.
- Fair-value adjustments were negative as the positive fair-value adjustments on debt instruments in the CIB banking book seen in the prior period did not recur in H1 2025.
- Trading income was driven by a good performance in FX and modest debt security and commodity trading income growth, partially offset by weaker equity trading income.
- Equity investment income and investment income increased, balancing a mixed performance in private equity valuations with strong dividend flow.

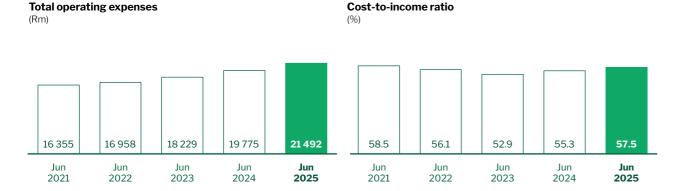
		N	edbank Grou	р		orporate and stment Bank			Retail and iness Bankii	ng		Wealth		Nedba	nk Africa Reg	gions	(	Centre	
Rm	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Commission and fees income	11	11 057	9 985	21 361	1532	1654	3 557	7 819	6 681	14 604	1101	1058	2165	635	637	1158	(30)	(45)	(123)
Administration fees	6	874	826	1721	29	15	40	291	272	590	490	487	980	57	46	97	7	6	14
Card income	3	1885	1823	3 754	15	14	30	1787	1739	3 569				83	70	154			1
Cash-handling fees	2	613	602	1227	98	97	192	482	472	969	1	1	1	32	32	65			
Exchange commission	4	420	404	754	116	103	249	149	150	307	57	48	101	98	103	96			1
Guarantees income	(2)	109	111	240	77	75	169	20	19	40				12	17	31			
Insurance commission	9	139	127	291				133	135	280		(13)		6	5	11			
Other commission	5	2 298	2183	4 355	784	875	1635	1404	1 213	2 589	(30)	(59)	(116)	155	149	266	(15)	5	(19)
Other fees	47	2 112	1432	3 958	384	447	1187	1196	474	1747	548	563	1136	6	4	8	(22)	(56)	(120)
Service charges	5	2607	2 477	5 061	29	28	55	2 357	2 207	4 513	35	31	63	186	211	430			
Insurance income	(6)	720	764	1572				256	279	546	450	456	984	13	29	40	1		2
Fair-value adjustments	>(100)	(55)	424	541	49	359	628	_	-	(146)	-	_	-	7	(17)	5	(111)	82	54
Fair-value adjustments	(84)	54	343	496	49	359	628			(146)				7	(17)	5	(2)	1	9
Hedge-accounted portfolios	>(100)	(109)	81	45													(109)	81	45
Trading income	6	2 513	2 371	4 620	2 3 5 2	2 236	4 319	82	77	164	-	-	-	79	58	137	-	-	_
Commodities	4	25	24	63	25	24	63												
Debt securities	1	1 219	1207	2 2 6 8	1 219	1207	2 268												
Equities	(20)	321	402	677	321	402	677												
Foreign exchange	28	948	738	1 612	787	603	1 311	82	77	164				79	58	137			
Equity investment income/(losses)	27	402	317	693	363	354	766	27	(10)	(29)	_	_	-	1	-	-	11	(27)	(44)
Realised gains, dividends, interest and other income	>(100)	(433)	151	549	(404)	176	609							1			(30)	(25)	(60)
Unrealised gains/(losses) <sup>1</sup>	>100)	835	166	144	767	178	157	27	(10)	(29)				1			(30)	(25)	16
Investment income	77	143	81	196	118	55	155	10	8	17	2	5	7				13	13	17
Sundry income/(expenses) <sup>2</sup>	3	445	433	1 429	61	64	175	72	236	385	56	2	127	122	189	417	134	(58)	325
Total non-interest revenue	6	15 225	14 375	30 412	4 475	4722	9 600	8 266	7 271	15 541	1609	1521	3 283	857	896	1757	18	(35)	231

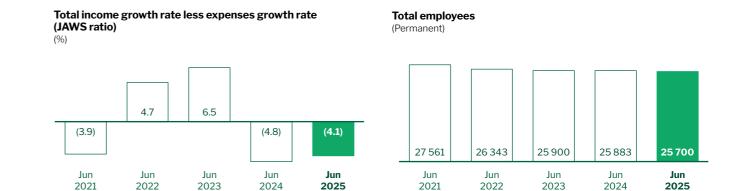
Unrealised gains/(losses) relate to equity investments in associates and joint ventures, which are estimated and converted to realised gains/(losses) or dividends once earned.

<sup>&</sup>lt;sup>2</sup> Sundry income comprises mainly security dealings, rental income, fair-value movements on non-trading investments, and forex gains and losses.

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		Ne	edbank Grou	р		rporate an tment Ban			Retail and iness Banki	ing		Wealth		Nedba	nk Africa Re	egions		Centre	
Rm	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Staff costs	7	11 789	10 997	22 638	2 181	2 056	4 185	4 502	4 380	8 952	909	866	1801	723	742	1449	3 474	2 953	6 251
Salaries and wages	7	9 985	9 343	18 980															
Total incentives	1	1945	1925	4 185															
Short-term incentives	(2)	1450	1480	3 394															
Long-term incentives	11	495	445	791															
Other staff costs	48	(141)	(271)	(527)															
Computer processing	5	3788	3 598	7 307	202	218	437	971	1030	2 094	119	125	240	184	185	315	2 312	2 040	4 221
Depreciation of computer equipment	(6)	315	335	664															
Depreciation of right-of-use assets: computer equipment	(9)	61	67	116															
Amortisation of intangible assets	(3)	907	933	1875															
Operating lease charges for computer processing	11	154	139	304															
Other computer-processing expenses	11	2 351	2 124	4 348															
Fees and insurances	12	2 435	2 182	4 716	284	264	567	1568	1386	2 949	34	33	86	137	162	357	412	337	757
Occupation and accommodation <sup>1,2</sup>	(3)	1067	1095	2165	89	90	183	751	778	1518	59	55	104	115	110	220	53	62	140
Marketing and public relations	1	769	765	1607	43	44	90	267	330	737	50	50	88	41	28	62	368	313	630
Communication and travel	43	773	540	1325	175	186	367	504	259	751	24	21	42	43	51	104	27	23	61
Other operating expenses <sup>3</sup>	46	871	598	1 316	28	45	61	508	302	731	5	4	23	62	51	92	268	196	409
Activity-justified transfer pricing		-	-	_	1456	1406	2 753	 4 344	3784	7 752	531	470	953	315	266	542	(6 646)	(5 926)	(12 000)
Total operating expenses	9	21 492	19 775	41 074	4 458	4 309	8 643	13 415	12 249	25 484	1731	1624	3 337	1620	1595	3 141	268	(2)	469

Analysis of total IT-related function spend included in total expenses	Yoy % change	Jun 2025	Jun 2024	Dec 2024
IT staff-related costs within Group Technology	19	2 204	1859	3 793
Depreciation and amortisation of computer equipment, software and intangibles	(4)	1283	1335	2 655
Other IT costs (including licensing, development, maintenance and processing charges) <sup>4</sup>	11	2 566	2 311	4 791
Total IT-related functional spend	10	6 053	5 505	11 239

- <sup>1</sup> Includes the depreciation of right-of-use assets of R383m (June 2024: R401m; December 2024: R810m).
- <sup>2</sup> Includes a building depreciation charge of R196m (June 2024: R195m; December 2024: R398m).
- Includes a furniture depreciation charge of R162m (June 2024: R163m; December 2024: R329m), consumables and sundry expenses.
- Includes consulting and professional fees (included in fees and insurance), communication and travel, and other IT-related spend (included in computer processing).

### Key drivers

- Employee-related costs were driven by annual average salary increases of around 6%, the Eqstra acquisition, and additional costs to retain key talent and scarce skills.
- · Incentives declined, aligned with profitability metrics and vesting probabilities related to corporate performance targets.
- Computer-processing costs increased, reflecting our commitment to enhancing efficiency and investments in digital, data, and cloud solutions, as well as higher IT volumes. Amortisation growth slowed as our ME technology IT build reached completion.
- · Communication and travel costs increased, primarily as a result of the Eqstra acquisition.
- Occupation and accommodation costs decreased by 3% to R1 067m as we continue to benefit from the group's real estate optimisation initiatives across both the campus and branch environments, while marketing costs were well contained.





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# 5 Headline earnings reconciliation

		Ju 20	ın 25	Jւ 20	ın 24	De 20	ec <b>24</b>
Rm	Yoy % change	Gross	Net of taxation	Gross	Net of taxation	Gross	Net of taxation
Profit attributable to ordinary shareholders	(7)		7 331		7 914		16 834
Impairments charge on non-financial instruments and other (gains)/losses	>100	1097	1077	23	17	158	123
IAS 16 – loss on disposal of property and equipment		7	7	2	2	20	17
IAS 28 – impairment of investment in associate		4	4			27	27
IAS 36 – impairment of property and equipment						23	20
IAS 36 – impairment of intangible assets		76	56	21	15	100	74
IAS 40 – loss on revaluation of investment properties						12	12
IFRS 3 – gain on bargain purchase						(36)	(36)
IFRS 5 – loss on transfer to non-current assets held for sale		1 010	1 010				
IFRS 16 – impairment of right-of-use assets						12	9
Share of associate (ETI) impairments charge on non-financial instruments and other (gains)/losses		(9)	(9)	(20)	(20)	(23)	(23)
Headline earnings	6		8 399		7 911		16 934

# 6 Taxation charge

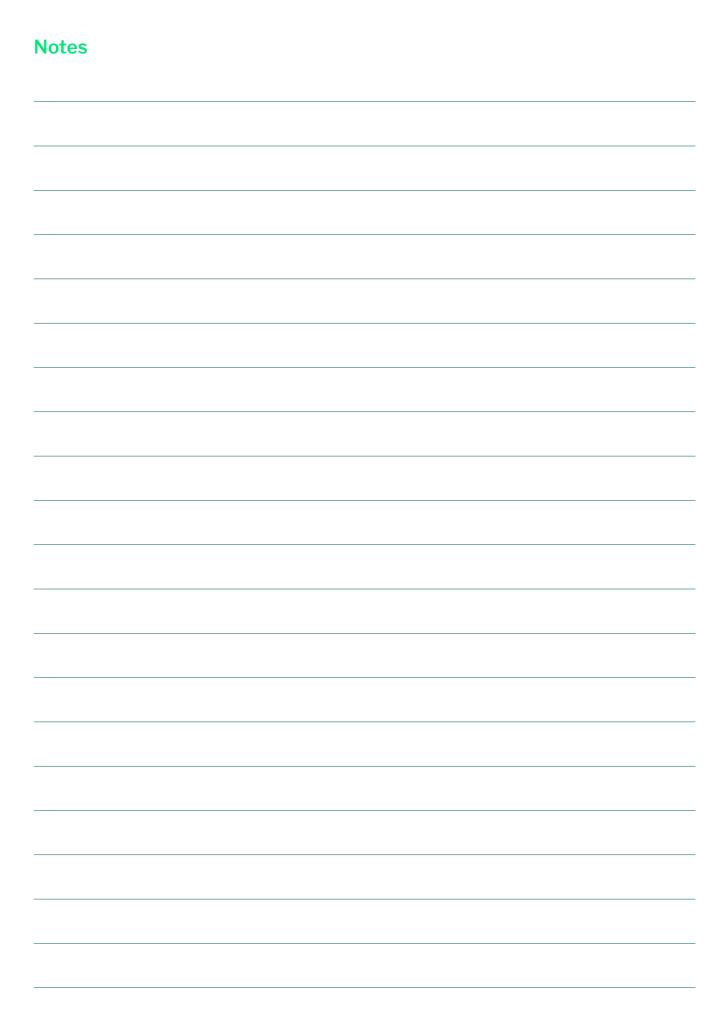
	Jun 2025	Jun 2024	Dec 2024
Direct taxation	2 266	2120	4 781
Taxation rate reconciliation (excluding non-trading and capital items) (%)			
Standard rate of South African normal taxation	27.0	27.0	27.0
Reduction of taxation rate:			
- Dividend income	(2.2)	(2.5)	(2.5)
- Share of profits of associate companies	(2.4)	(1.4)	(1.5)
- Capital items	(0.3)	(0.1)	(0.2)
- Effects of profits taxed in different jurisdictions <sup>1</sup>	(0.5)	(0.9)	(0.8)
- Additional tier 1 capital instruments	(1.6)	(1.6)	(1.6)
- Assessed losses not subject to deferred tax	0.2	0.1	0.4
- Non-deductible expenses <sup>2</sup>	0.7	0.1	0.4
- Prior-period adjustments and other	(1.2)	(1.1)	(0.9)
– Pillar 2 taxation³	0.1	0.1	0.2
Total taxation on income as a percentage of profit before taxation	19.8	19.7	20.5
Effective tax rate, excluding associate headline earnings	21.8	20.8	21.7

This consists mainly of the effects of the lower tax charge in Nedbank Zimbabwe, Nedbank Namibia, Nedbank Private Wealth Isle of Man (IOM) and Nedgroup Investments IOM. The corporate tax rate in respect of banking operations in IOM, which form part of an MNE group subject to Pillar 2 taxes, increased from 10% to 15%, resulting in R8m in additional corporate tax raised in Nedbank Private Wealth IOM. It also includes the impact of the following corporate tax rate changes: The tax rate in Namibia was reduced from 31% to 30%, effective 1 January 2025, and the tax rate in Eswatini was reduced from 27.5% to 25%, effective 1 January 2025.

Non-deductible expenses include the impact of share-based payments and other non-deductible expenses.

<sup>3</sup> Nedbank Group Limited has provided R13m in relation to the constituent entities in IOM, Jersey and Namibia. No provisions are currently required for any other jurisdictions in the group, as the transitional safe harbours apply to all other jurisdictions in which the group operates.

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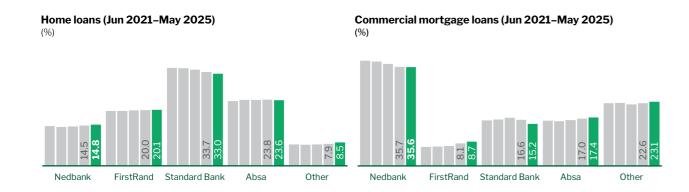


# Loans and advances segmental breakdown

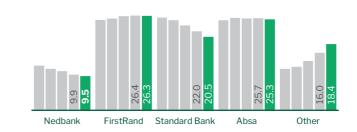
		Ne	edbank Grou	ір		orporate and stment Bank			Retail and siness Bank	king		Wealth		Nedban	k Africa Re	egions		Centre <sup>1</sup>	
Rm	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Home loans	5	214 970	204 261	209 267	14	18	16	191112	181 062	185 892	16 808	15 990	16 284	7036	7 191	7 075			
Commercial mortgages	5	209 074	199 585	206 367	171 619	160 690	168 709	27 969	29 323	28 045	7 431	7 486	7 511	2 019	2 022	2 048	36	64	54
Properties in possession	(100)	-	215			3			65			14			133				
Credit cards	3	17 663	17 224	17 082				17 518	17 072	16 932				145	152	150			
Overdrafts	4	30 973	29 896	28 559	4 336	3 799	3 922	22 934	22 639	21 404	162	161	165	3 541	3 297	3 0 6 8			
Personal loans	(2)	27 022	27 678	27 010				23 896	25 745	24 248		2		3126	1931	2 762			
Term and other loans	12	206 356	184 942	202 026	180 698	160 040	178 355	15 268	14 414	14 376	4839	5 228	4 046	5 3 6 9	5 024	5 044	182	236	205
Overnight loans	2	13 031	12 816	10 270	11 666	11 519	8 861	1128	1083	1172				237	214	237			
Foreign client lending	(37)	8 203	13 043	8 745	7 111	12 174	7 755	513	407	364				579	462	626			
Instalment debtors	9	186 610	171 033	179 394	3 303	3169	3 185	180 339	165 624	173 602	71	53	54	2897	2187	2 553			
Preference shares and debentures	18	14 429	12 201	13 978	14 057	11 900	13 626				372	301	352						
Factoring accounts	(16)	6 633	7 926	7 412				6 632	7 923	7 400				1	3	12			
Listed corporate bonds	2	32 599	32 030	32 980	32 599	32 030	32 980												
Fair-value hedge-accounted portfolios	>100	993	(260)	464													993	(260)	464
Gross banking loans and advances	6	968 556	912 590	943 554	425 403	395 342	417 409	487 309	465 357	473 435	29 683	29 235	28 412	24 950	22 616	23 575	1 211	40	723
Impairment of advances	2	(28 933)	(29 470)	(28 721)	(2 177)	(2 527)	(2 568)	(24 949)	(25 068)	(24 429)	(308)	(369)	(307)	(1476)	(1336)	(1390)	(23)	(170)	(27)
Net banking loans and advances	6	939 623	883120	914 833	423 226	392 815	414 841	462 360	440 289	449 006	29 375	28 866	28 105	23 474	21 280	22 185	1188	(130)	696
Trading loans and advances	30	53 096	40 996	47 351	53 096	40 996	47 351												
Loans and advances	7	992 719	924 116	962 184	476 322	433 811	462 192	462 360	440 289	449 006	29 375	28 866	28 105	23 474	21 280	22 185	1188	(130)	696
Banking loans and advances to banks	(31)	10 521	15 277	10 665	7 779	12 398	8 557	2			2273	2 626	1666	467	253	442			

Centre includes the group's centrally managed macro fair-value hedge-accounting adjustment, a central impairment provision and an impairment on other assets.

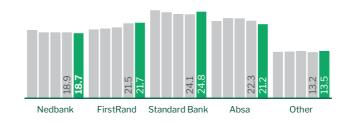
# Market share according to BA900



### Credit cards (Jun 2021–May 2025)

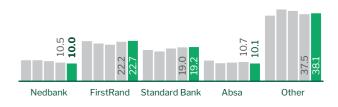


# Core corporate loans (Jun 2021–May 2025)

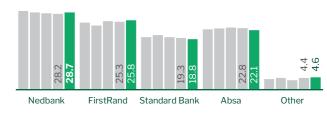


# Personal loans (Jun 2021–May 2025)



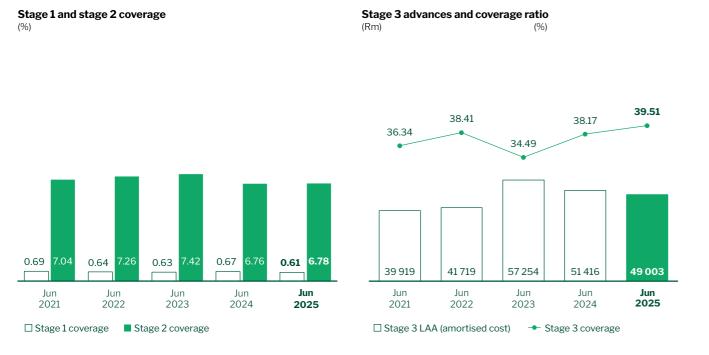


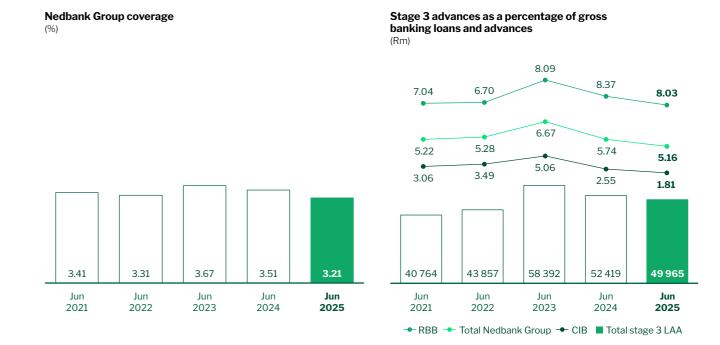
### Instalment sales and leases (Jun 2021–May 2025)



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# Summary of loans and advances and coverage ratios





# GLAA, ECL and coverage ratios by cluster and stage

		Stage 1			Stage 2			Stage 3			TOTAL			
	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA excluding trading book	Stage 3 GLAA as a % of GLAA excluding trading book
June 2025	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	%
Corporate and Investment Banking (CIB)	337 385	316	0.09	17 816	272	1.53	6748	1589	23.55	361 949	2177	0.60	425 403	1.81
CIB, excluding Property Finance	156 602	211	0.13	9 877	205	2.08	3 401	649	19.08	169 880	1065	0.63	231 036	1.89
Property Finance	180 783	105	0.06	7 939	67	0.84	3 347	940	28.08	192 069	1112	0.58	194 367	1.72
Retail and Business Banking (RBB)	398 592	4 153	1.04	49 571	4 428	8.93	39 146	16 368	41.81	487 309	24 949	5.12	487 309	8.03
Commercial Banking	77 712	277	0.36	8 542	226	2.65	6 345	1573	24.79	92 599	2 076	2.24	92 599	6.85
Retail	320 880	3 876	1.21	41 029	4 202	10.24	32 801	14 795	45.11	394 710	22 873	5.79	394710	8.31
Wealth	23 624	34	0.14	2 221	20	0.90	1200	254	21.17	27 045	308	1.14	29 683	4.04
Nedbank Africa Regions	21804	263	1.20	1237	87	7.03	1909	1126	58.98	24 950	1476	5.92	24 950	7.65
Centre	209		0.00	9				23		218	23		1 211	
GLAA/ECL held at amortised cost	781 614	4766	0.61	70 854	4807	6.78	49 003	19 360	39.51	901 471	28 933	3.21	968 556	5.16
GLAA/ECL for assets held at FVOCI	50 111	49		1260	16		962	351		52 333	416			
Trading GLAA held at FVTPL	53 096									53 096			53 096	
Banking book GLAA held at FVTPL	13 759									13 759				
GLAA for fair-value hedge-accounted portfolios	993									993				
Off-balance-sheet ECL		214			32			49			295			
Total GLAA/ECL	899 573	5 029		72 114	4 855		49 965	19 760		1 021 652	29 644		1 021 652	

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		0. 4						0. 0						
		Stage 1			Stage 2			Stage 3			TOTAL			
	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA, excluding trading book	Stage 3 GLAA as a % of total GLAA
December 2024	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	%
Corporate and Investment Banking (CIB)	317 524	369	0.12	17 904	235	1.32	7 388	1964	26.58	342 816	2 568	0.75	417 409	2.03
CIB, excluding Property Finance	139 090	253	0.18	11 482	195	1.70	4 017	954	23.74	154 589	1402	0.91	226 951	2.25
Property Finance	178 434	116	0.07	6 422	40	0.62	3 371	1 010	29.96	188 227	1166	0.62	190 458	1.77
Retail and Business Banking (RBB)	387 084	3 901	1.01	48 433	4 205	8.68	37 918	16 323	43.05	473 435	24 429	5.16	473 435	8.01
Commercial Banking	76 205	254	0.33	8 647	224	2.59	5 936	1568	26.42	90 788	2 046	2.25	90 788	6.54
Retail	310 879	3 647	1.17	39 786	3 981	10.01	31 982	14 755	46.14	382 647	22 383	5.85	382 647	8.36
Wealth	22 850	38	0.17	2 191	27	1.23	1248	242	19.42	26 289	307	1.17	28 412	4.39
Nedbank Africa Regions	20 535	230	1.12	1107	80	7.23	1933	1080	55.87	23 575	1390	5.90	23 575	8.20
Centre	246	_		13	1			26		259	27		723	
GLAA/ECL held at amortised cost	748 239	4 538	0.61	69 648	4 548	6.53	48 487	19 635	40.50	866 374	28 721	3.32	943 554	5.26
GLAA/ECL for assets held at FVOCI	59 114	54		2 541	15		1098	345		62 753	414			
Trading GLAA held at FVTPL	47 351									47 351			47 351	
Banking book GLAA held at FVTPL GLAA for fair-value hedge-accounted portfolios	13 963 464									13 963 464				
Off-balance-sheet ECL	404	229			26			133		404	388			
Total GLAA/ECL	869 131	4 821	_	72 189	4 589		49 585	20 113	_	990 905	29 523		990 905	
			_						_					
								0. 0						
		Stage 1			Stage 2			Stage 3			TOTAL			
	GLAA	Stage 1	Coverage	GLAA	Stage 2	Coverage	GLAA	Stage 3	Coverage	GLAA	TOTAL	Coverage	GLAA, excluding trading book	Stage 3 GLAA as a % of total GLAA
June 2024	GLAA Rm		Coverage %	GLAA Rm		Coverage %	GLAA Rm		Coverage %	GLAA Rm		Coverage %		GLAA as a %
June 2024  Corporate and Investment Banking (CIB)		ECL			ECL			ECL			ECL		trading book	GLAA as a % of total GLAA
	Rm	ECL Rm	%	Rm	ECL Rm	%	Rm	ECL Rm	%	Rm	ECL Rm	%	trading book Rm	GLAA as a % of total GLAA
Corporate and Investment Banking (CIB)	<b>Rm</b> 301 409	ECL Rm 427	0.14	Rm 13 855	<b>ECL Rm</b> 270	% 1.95	<b>Rm</b> 9 067	ECL Rm 1830	% 20.18	Rm 324 331	ECL Rm 2 527	0.78	trading book Rm 395 342	GLAA as a % of total GLAA %
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance	Rm 301 409 131 468	ECL Rm 427 304	% 0.14 0.23	Rm 13 855 7 195	ECL Rm 270 216	% 1.95 3.00	9 067 5 715	ECL Rm 1830 1006	% 20.18 17.60	Rm 324 331 144 378	ECL Rm 2 527 1 526	% 0.78 1.06	trading book  Rm  395 342  215 389	GLAA as a % of total GLAA % 2.55
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance  Property Finance	301 409 131 468 169 941	ECL Rm 427 304 123	0.14 0.23 0.07	Rm 13 855 7 195 6 660	ECL Rm 270 216 54	% 1.95 3.00 0.81	9 067 5 715 3 352	ECL Rm 1830 1006 824	% 20.18 17.60 24.58	324 331 144 378 179 953	ECL Rm 2 527 1 526 1 001	% 0.78 1.06 0.56	trading book  Rm  395 342  215 389 179 953	GLAA as a % of total GLAA
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)	Rm 301 409 131 468 169 941 370 267	ECL Rm 427 304 123 4 078	% 0.14 0.23 0.07 1.10	Rm 13 855 7 195 6 660 56 135	ECL Rm 270 216 54 4 559	% 1.95 3.00 0.81 8.12	Rm 9 067 5 715 3 352 38 955	ECL Rm 1830 1006 824 16 431	% 20.18 17.60 24.58 42.18	Rm 324 331 144 378 179 953 465 357	ECL Rm 2 527 1 526 1 001 25 068	% 0.78 1.06 0.56 5.39	trading book  Rm  395 342  215 389 179 953  465 357	GLAA as a % of total GLAA  %  2.55  3.12 1.86  8.37
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking	Rm 301 409 131 468 169 941 370 267 79 614	ECL Rm 427 304 123 4 078 330	% 0.14 0.23 0.07 1.10 0.41	Rm 13 855 7 195 6 660 56 135 9 316	ECL Rm 270 216 54 4 559 260	% 1.95 3.00 0.81 8.12 2.79	Rm 9 067 5 715 3 352 38 955 6 065	ECL Rm 1830 1006 824 16 431 1552	% 20.18 17.60 24.58 42.18 25.59	Rm 324 331 144 378 179 953 465 357 94 995	ECL Rm 2 527 1 526 1 001 25 068	% 0.78 1.06 0.56 5.39 2.25	trading book  Rm  395 342  215 389 179 953  465 357  94 995	GLAA as a % of total GLAA  %  2.55  3.12 1.86  8.37  6.38
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail	Rm 301 409 131 468 169 941 370 267 79 614 290 653	ECL Rm 427 304 123 4078 330 3748	% 0.14 0.23 0.07 1.10 0.41 1.29	Rm  13 855  7 195 6 660  56 135  9 316 46 819	ECL Rm 270 216 54 4 559 260 4 299	% 1.95 3.00 0.81 8.12 2.79 9.18	Rm  9 067  5 715 3 352 38 955 6 065 32 890	ECL Rm 1830 1006 824 16 431 1552 14 879	% 20.18 17.60 24.58 42.18 25.59 45.24	Rm  324 331  144 378  179 953  465 357  94 995  370 362	ECL Rm 2 527 1 526 1 001 25 068 2 142 22 926	% 0.78 1.06 0.56 5.39 2.25 6.19	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362	GLAA as a % of total GLAA  %  2.55  3.12 1.86  8.37  6.38 8.88
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth	Rm 301 409 131 468 169 941 370 267 79 614 290 653 23 200	ECL Rm 427 304 123 4 078 330 3 748 46	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20	Rm  13 855  7 195 6 660  56 135  9 316 46 819 2 488	ECL Rm 270 216 54 4 559 260 4 299 31	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25	Rm  9 067  5 715 3 352  38 955  6 065 32 890 1 480	ECL Rm  1830 1006 824 16 431 1552 14 879 292	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73	Rm  324 331  144 378 179 953  465 357  94 995 370 362  27 168	ECL Rm 2 527 1 526 1 001 25 068 2 142 22 926 369	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235	GLAA as a % of total GLAA  %  2.55  3.12 1.86  8.37  6.38 8.88  5.06
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth Nedbank Africa Regions	Rm 301 409 131 468 169 941 370 267 79 614 290 653 23 200 19 816	ECL Rm 427 304 123 4 078 330 3 748 46	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20	Rm  13 855  7 195 6 660  56 135 9 316 46 819  2 488 886	ECL Rm 270 216 54 4559 260 4299 31 87	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25	Rm  9 067  5 715 3 352  38 955  6 065 32 890 1 480	ECL Rm  1830 1006 824 16 431 1552 14 879 292 1055	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73	Rm  324 331  144 378  179 953  465 357  94 995  370 362  27 168  22 616	ECL Rm 2 527 1 526 1 001 25 068 2 142 22 926 369 1 336	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235 22 616	GLAA as a % of total GLAA  %  2.55  3.12 1.86  8.37  6.38 8.88  5.06
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth Nedbank Africa Regions Centre  GLAA/ECL held at amortised cost  GLAA/ECL for assets held at FVOCI	Rm  301 409  131 468 169 941  370 267  79 614 290 653  23 200 19 816 (1 743)  712 949  59 107	ECL Rm 427 304 123 4 078 330 3 748 46 194	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20 0.98	Rm  13 855  7 195 6 660  56 135  9 316 46 819  2 488 886 2 043	ECL Rm 270 216 54 4559 260 4299 31 87 151	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25 9.82	Rm  9 067  5 715 3 352  38 955  6 065 32 890  1 480 1 914	ECL Rm  1830 1006 824 16 431 1552 14 879 292 1055 19	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73 55.12	Rm  324 331  144 378  179 953  465 357  94 995  370 362  27 168  22 616  300  839 772  61 104	ECL Rm 2 527 1 526 1 001 25 068 2 142 22 926 369 1 336 170	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36 5.91	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235 22 616 40  912 590	GLAA as a % of total GLAA  %  2.55  3.12  1.86  8.37  6.38  8.88  5.06  8.46
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth Nedbank Africa Regions Centre  GLAA/ECL held at amortised cost  GLAA/ECL for assets held at FVOCI Trading GLAA held at FVTPL	Rm  301 409  131 468 169 941  370 267  79 614 290 653  23 200 19 816 (1 743)  712 949  59 107 40 996	ECL Rm 427 304 123 4 078 330 3 748 46 194	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20 0.98	Rm  13 855  7 195 6 660  56 135  9 316 46 819  2 488 886 2 043  75 407	ECL Rm 270 216 54 4 559 260 4 299 31 87 151 5 098	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25 9.82	Rm  9 067  5 715 3 352 38 955 6 065 32 890 1 480 1 914  51 416	ECL Rm  1830 1006 824 16 431 1552 14 879 292 1 055 19 19 627	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73 55.12	Rm  324 331  144 378  179 953  465 357  94 995  370 362  27 168  22 616  300  839 772  61 104  40 996	ECL Rm  2 527  1 526 1 001  25 068  2 142 22 926  369 1 336 170 29 470	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36 5.91	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235 22 616 40	GLAA as a % of total GLAA  %  2.55  3.12  1.86  8.37  6.38  8.88  5.06  8.46
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth  Nedbank Africa Regions  Centre  GLAA/ECL held at amortised cost  GLAA/ECL for assets held at FVOCI  Trading GLAA held at FVTPL  Banking book GLAA held at FVTPL	Rm  301 409  131 468 169 941  370 267  79 614 290 653  23 200 19 816 (1 743)  712 949  59 107 40 996 11 974	ECL Rm 427 304 123 4 078 330 3 748 46 194	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20 0.98	Rm  13 855  7 195 6 660  56 135  9 316 46 819  2 488 886 2 043  75 407	ECL Rm 270 216 54 4 559 260 4 299 31 87 151 5 098	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25 9.82	Rm  9 067  5 715 3 352 38 955 6 065 32 890 1 480 1 914  51 416	ECL Rm  1830 1006 824 16 431 1552 14 879 292 1 055 19 19 627	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73 55.12	Rm  324 331  144 378 179 953  465 357  94 995 370 362  27 168 22 616 300  839 772  61 104 40 996 11 974	ECL Rm  2 527  1 526 1 001  25 068  2 142 22 926  369 1 336 170 29 470	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36 5.91	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235 22 616 40  912 590	GLAA as a % of total GLAA  %  2.55  3.12  1.86  8.37  6.38  8.88  5.06  8.46
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth Nedbank Africa Regions Centre  GLAA/ECL held at amortised cost  GLAA/ECL for assets held at FVOCI Trading GLAA held at FVTPL Banking book GLAA held at FVTPL GLAA for fair-value hedge-accounted portfolios	Rm  301 409  131 468 169 941  370 267  79 614 290 653  23 200 19 816 (1 743)  712 949  59 107 40 996	ECL Rm  427 304 123 4 078 330 3 748 46 194 4 745 62	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20 0.98	Rm  13 855  7 195 6 660  56 135  9 316 46 819  2 488 886 2 043  75 407	ECL Rm 270 216 54 4559 260 4299 31 87 151 5 098	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25 9.82	Rm  9 067  5 715 3 352 38 955 6 065 32 890 1 480 1 914  51 416	ECL Rm  1830 1006 824 16 431 1552 14 879 292 1055 19 19 627 366	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73 55.12	Rm  324 331  144 378  179 953  465 357  94 995  370 362  27 168  22 616  300  839 772  61 104  40 996	ECL Rm  2 527  1 526 1 001  25 068  2 142 22 926  369 1 336 170 29 470 463	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36 5.91	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235 22 616 40  912 590	GLAA as a % of total GLAA  %  2.55  3.12  1.86  8.37  6.38  8.88  5.06  8.46
Corporate and Investment Banking (CIB)  CIB, excluding Property Finance Property Finance  Retail and Business Banking (RBB)  Commercial Banking Retail  Wealth  Nedbank Africa Regions  Centre  GLAA/ECL held at amortised cost  GLAA/ECL for assets held at FVOCI  Trading GLAA held at FVTPL  Banking book GLAA held at FVTPL	Rm  301 409  131 468 169 941  370 267  79 614 290 653  23 200 19 816 (1 743)  712 949  59 107 40 996 11 974	ECL Rm 427 304 123 4 078 330 3 748 46 194	% 0.14 0.23 0.07 1.10 0.41 1.29 0.20 0.98	Rm  13 855  7 195 6 660  56 135  9 316 46 819  2 488 886 2 043  75 407	ECL Rm 270 216 54 4 559 260 4 299 31 87 151 5 098	% 1.95 3.00 0.81 8.12 2.79 9.18 1.25 9.82	Rm  9 067  5 715 3 352 38 955 6 065 32 890 1 480 1 914  51 416	ECL Rm  1830 1006 824 16 431 1552 14 879 292 1 055 19 19 627	% 20.18 17.60 24.58 42.18 25.59 45.24 19.73 55.12	Rm  324 331  144 378 179 953  465 357  94 995 370 362  27 168 22 616 300  839 772  61 104 40 996 11 974	ECL Rm  2 527  1 526 1 001  25 068  2 142 22 926  369 1 336 170 29 470	% 0.78 1.06 0.56 5.39 2.25 6.19 1.36 5.91	trading book  Rm  395 342  215 389 179 953  465 357  94 995 370 362  29 235 22 616 40  912 590	GLAA as a % of total GLAA  %  2.55  3.12  1.86  8.37  6.38  8.88  5.06  8.46

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# GLAA, ECL and coverage, by product

		Stage 1			Stage 2			Stage 3			TOTAL	
	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage
June 2025	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%
Residential mortgages	174 735	406	0.23	20 604	835	4.05	17 313	4723	27.28	212 652	5 964	2.80
Commercial mortgages	188 847	182	0.10	11 276	123	1.09	6 597	1625	24.63	206 720	1930	0.93
Instalment debtors	159 076	1 918	1.21	17 984	1999	11.12	9 550	4752	49.76	186 610	8 669	4.65
Credit cards and overdrafts	28 366	946	3.33	6 452	805	12.48	5 660	3 071	54.26	40 478	4 822	11.91
Term loans	143 737	1196	0.83	12 532	956	7.63	8 898	4709	52.92	165 167	6 861	4.15
Other client loans	78 578	234	0.30	1964	104	5.30	959	489	50.99	81 501	827	1.01
Other, including credit and zero balances	8 275	(116)		42	(15)		26	(9)		8 343	(140)	
GLAA/ECL held at amortised cost	781 614	4 766	0.61	70 854	4807	6.78	49 003	19 360	39.51	901 471	28 933	3.21

		Stage 1			Stage 2			Stage 3			TOTAL	
	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage
December 2024	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%
Residential mortgages	169 748	399	0.24	20 949	828	3.95	16 664	4 436	26.62	207 361	5 663	2.73
Commercial mortgages	187 076	199	0.11	10 070	115	1.14	6 937	1785	25.73	204 083	2 099	1.03
Instalment debtors	153 909	1799	1.17	16 810	1863	11.08	8 675	4 572	52.70	179 394	8 234	4.59
Credit cards and overdrafts	27 200	891	3.28	5 048	748	14.82	5 379	2 979	55.38	37 627	4 618	12.27
Term loans	140 097	1131	0.81	12 304	906	7.36	9 753	5 350	54.85	162 154	7 387	4.56
Other client loans	62 071	235	0.38	4 425	101	2.28	1055	514	48.72	67 551	850	1.26
Other, including credit and zero balances	8 138	(116)		42	(13)		24	(1)		8 204	(130)	
GLAA/ECL held at amortised cost	748 239	4 538	0.61	69 648	4 548	6.53	48 487	19 635	40.50	866 374	28 721	3.32

		Stage 1			Stage 2			Stage 3			TOTAL	
	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage	GLAA	ECL	Coverage
June 2024	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%	Rm	Rm	%
Residential mortgages	160 772	378	24.00%	25 532	843	3.30	16 208	4 054	25.01	202 512	5 275	2.60
Commercial mortgages	181 741	215	12.00%	10 849	140	1.29	6 940	1588	22.88	199 530	1943	0.97
Instalment debtors	141 592	1863	1.32	20 202	1 925	9.53	9 239	4 317	46.73	171 033	8 10 5	4.74
Credit cards and overdrafts	28 857	925	3.21	5 059	838	16.56	5 368	3 124	58.20	39 284	4 887	12.44
Term loans	110 760	1153	1.04	11 398	1078	9.46	11 689	6 025	51.54	133 847	8 256	6.17
Other client loans	81 295	269	0.33	2 320	284	12.24	1936	521	26.91	85 551	1074	1.26
Other, including credit and zero balances	7 932	(58)		47	(10)		36	(2)		8 015	(70)	
GLAA/ECL held at amortised cost	712 949	4745	0.67	75 407	5 098	6.76	51 416	19 627	38.17	839 772	29 470	3.51

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# **Economic scenarios**

					June 2025			
	Durkak Wa		Diff	Percentage difference		Econoi	nic forecast¹ (	%)
Scenario	Probability weighting (%)	Total ECL allowance	Difference to weighted scenarios	to weighted scenarios (%)	Economic measures	2026	2027	2028
					GDP	1.5	1.6	1.5
Base case	50	29 565	(79)	(0.3)	Prime	10.5	10.5	10.5
				_	HPI	3.4	3.5	3.4
					GDP	0.9	1.2	1.3
Mild stress	21	29 928	284	1.0	Prime	11.8	11.8	11.5
					HPI	2.7	2.8	2.8
					GDP	1.9	2.0	2.3
Positive outcome	21	29 299	(345)	(1.2)	Prime	10.0	10.0	10.0
					HPI	4.3	4.8	4.7
					GDP	0.3	1.0	1.2
High stress	8	30 289	645	2.2	Prime	11.8	12.3	12.3
					HPI	2.0	2.1	2.1
Weighted scenarios	100	29 644						

<sup>&</sup>lt;sup>1</sup> Forecast at 30 June 2025.

				Dec	cember 2024			
						Econo	mic forecast	1 (%)
Scenario	Probability weighting (%)	Total ECL allowance	Difference to weighted scenarios	Percentage difference to weighted scenarios (%)	Economic measures	2025	2026	2027
					GDP	1.5	1.8	1.5
Base case	50	29 478	(45)	(0.2)	Prime	10.5	10.5	10.5
					HPI	5.0	5.3	4.8
					GDP	0.5	1.2	0.7
Mild stress	21	29 684	161	0.6	Prime	11.5	11.5	11.3
					HPI	3.7	4.1	4.1
					GDP	2.0	2.4	2.0
Positive outcome	21	29 346	(177)	(0.6)	Prime	10.0	9.5	9.5
					HPI	5.7	6.4	6.3
					GDP	(0.1)	0.8	0.2
High stress	8	29 841	318	1.1	Prime	11.5	12.0	12.0
					HPI	2.3	2.9	3.3

Weighted		
scenarios	100	29 523

<sup>&</sup>lt;sup>1</sup> Forecast at 31 December 2024.

# **Climate-related disclosures**

		Rm	1			% of GLAA	
	June 2025	June 2024	Dec 2024	Ytd change	June 2025	June 2024	Dec 2024
Thermal coal <sup>1</sup>							
Limit <sup>2</sup>	2306	2109	2153	153	0.2	0.2	0.2
Drawn exposure	1489	643	920	569	0.2	0.1	0.1
Upstream oil <sup>3</sup>							
Limit <sup>2</sup>	19 477	16 735	18 881	596	2.0	1.8	2.0
Drawn exposure	12 759	10 285	12 244	515	1.3	1.1	1.3
Upstream gas <sup>3</sup>							
Limit <sup>2</sup>	6 024	6 295	6 575	(551)	0.6	0.7	0.7
Drawn exposure	2137	2 311	2 233	(96)	0.2	0.3	0.2
Non-renewable power generation							
Limit <sup>2</sup>	6 900	7 391	7132	(232)	0.7	0.8	0.8
Drawn exposure	3 047	3 390	3 258	(211)	0.3	0.4	0.3
Renewable Energy Independent Power Producers Procurement Programme							
Limit <sup>2</sup>	40 439	40 346	39 940	499	4.2	4.4	4.2
Drawn exposure	31 009	27 507	28 922	2 087	3.2	3.0	3.1
Private power generation – CIB							
Limit <sup>2</sup>	25 362	16 176	15 705	9 657	2.6	1.8	1.7
Drawn exposure	14 629	7 158	9 609	5 020	1.5	0.8	1.0
Private power generation – RBB							
Limit <sup>2</sup>	1 212	853	745	467	0.1	0.1	0.1
Drawn exposure	1 212	853	745	467	0.1	0.1	0.1
Private power generation – NAR							
Limit <sup>2</sup>	169	69	63	106	0.0	0.0	0.0
Drawn exposure	151	52	46	105	0.0	0.0	0.0
African renewable energy projects							
Limit <sup>2</sup>	289	318	296	(7)	0.0	0.0	0.0
Drawn exposure	179	211	191	(12)	0.0	0.0	0.0
Total renewable energy							
Limit <sup>2</sup>	67 471	57 762	56 749	10 722	7.0	6.3	6.0
Drawn exposure	47 180	35 781	39 513	7 667	4.9	3.9	4.2

Excludes derivative products and environmental guarantees.

<sup>&</sup>lt;sup>2</sup> Current limits include all committed facilities approved to clients in respective portfolios, aligned with the Nedbank Energy Policy.

<sup>&</sup>lt;sup>3</sup> Includes all limits and exposures, including all products and derivatives, aligned with the Nedbank Energy Policy.

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Reconciliation of loss allowance relating to financial assets measured at amortised cost and FVOCI because changes in the associated ECL are recognised in impairment charges. The reconciliation excludes loans measured at FVTPL and fair-value hedge-accounted portfolios because changes in fair values are recognised in NIR.

		Stage 1			Stage 2			Stage 3			Total	
Loans and advances (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	740 101	4 767	735 334	69 606	4 574	65 032	48 463	19 768	28 695	858170	29 109	829 061
New loans and advances originated	210 154	1768	208 386			-			-	210 154	1768	208 386
Loans and advances written off			-			-	(5 603)	(5 603)	-	(5 603)	(5 603)	-
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(160 637)	3144	(163 781)	(6 817)	430	(7 247)	(3 640)	247	(3 887)	(171 094)	3 821	(174 915)
Transfers to stage 1	22 225	(103)	22 328	(20 941)	(304)	(20 637)	(1 284)	407	(1 691)	-	-	-
Transfers to stage 2	(32 544)	(2 420)	(30 124)	38 271	2 9 5 6	35 315	(5 727)	(536)	(5 191)	-	-	-
Transfers to stage 3	(7 235)	(2 206)	(5 029)	(9 425)	(2 823)	(6 602)	16 660	5 029	11 631	-	-	-
Foreign exchange and other movements	1275	30	1245	118	6	112	108	97	11	1501	133	1368
Net balances	773 339	4 980	768 359	70 812	4 839	65 973	48 977	19 409	29 568	893 128	29 228	863 900
Total credit and zero balances	8 275		8 275	42		42	26		26	8 343	-	8 343
Balance at 30 June 2025	781 614	4 980	776 634	70 854	4 839	66 015	49 003	19 409	29 594	901 471	29 228	872 243
GLAA for assets held at FVOCI	50 111	49	50 062	1260	16	1244	962	351	611	52 333	416	51 917
Trading book GLAA held at FVTPL	53 096		53 096			-			-	53 096	-	53 096
Banking book GLAA held at FVTPL	13 759		13 759			-			-	13 759	-	13 759
GLAA for fair-value hedge-accounted portfolios	993		993			-			-	993	-	993
Total GLAA/ECL	899 573	5 029	894 544	72114	4 855	67 259	49 965	19 760	30 205	1 021 652	29 644	992 008
ECL on loans at FVOCI		(49)	49		(16)	16		(351)	351	-	(416)	416
Off-balance-sheet ECL		(214)	214		(32)	32		(49)	49	-	(295)	295
Loans and advances at 30 June 2025	899 573	4 766	894 807	72114	4 807	67 307	49 965	19 360	30 605	1 021 652	28 933	992719

### Key drivers

- The group's balance sheet ECL decreased slightly to R29.6bn (June 2024: R30.2bn), reflecting prudent provisioning in the current economic environment. The decrease was driven by the lower impairment charge of R3.8bn, which includes a 10.9% improvement
- $\cdot \ \, \text{The group's overall ECL coverage ratio decreased to 3.20\% (2024: 3.51\%), driven mainly by the decrease in stage 3 loans to a supply of the decrease of the supply of the supp$ R49,0bn (June 2024: R51.4 bn), with stage 3 loans attracting a higher coverage ratio.
- $\cdot \ \, \text{The stage 1 coverage ratio decreased slightly to 0.61\% (June 2024: 0.67\%), driven by a 10\% increase in stage 1 loans.}$
- The stage 2 coverage ratio remained flat at 6.8% (June 2024: 6.8%).
- The stage 3 coverage ratio increased to 39.5% (June 2024: 38.2%), with a 5% decrease in stage 3 loans, due to the aging of the RBB stage 3 bucket and a decline of more than R2.3bn in CIB stage 3 loans since June 2024.







		Stage 1			Stage 2			Stage 3			Total	
CIB, excluding Property Finance (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	139 090	339	138 751	11 482	204	11 278	4 017	1076	2 941	154 589	1 619	152 970
New loans and advances originated	120 271	595	119 676			-			-	120 271	595	119 676
Loans and advances written off			-			-	(168)	(168)	-	(168)	(168)	-
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(103 165)	(313)	(102 852)	(920)	3	(923)	(1 334)	(561)	(773)	(105 419)	(871)	(104 548)
Transfers to stage 1	7 2 9 2	27	7 265	(7 287)	(28)	(7 259)	(5)	1	(6)	-	-	-
Transfers to stage 2	(6 563)	(40)	(6 523)	6 991	46	6 945	(428)	(6)	(422)	-	-	-
Transfers to stage 3	(913)	(325)	(588)	(417)	(9)	(408)	1330	334	996	-	-	-
Foreign exchange and other movements	588	(6)	594	28	1	27	(11)	4	(15)	605	(1)	606
Net balances	156 600	277	156 323	9 877	217	9 660	3 401	680	2 721	169 878	1174	168 704
Total credit and zero balances	2		2			-			-	2	-	2
Balance at 30 June 2025	156 602	277	156 325	9 877	217	9 660	3 401	680	2 721	169 880	1174	168 706
GLAA for assets held at FVOCI	50 111	49	50 062	1260	16	1244	962	351	611	52 333	416	51 917
Trading book GLAA held at FVTPL	53 096		53 096			-			-	53 096	-	53 096
Banking book GLAA held at FVTPL	8 823		8 823			-			-	8 823	-	8 823
GLAA for fair-value hedge-accounted portfolios			-			-			-	-	-	-
Total GLAA/ECL	268 632	326	268 306	11 137	233	10 904	4 363	1 031	3 332	284 132	1590	282 542
ECL on loans at FVOCI		(49)	49		(16)	16		(351)	351	-	(416)	416
Off-balance-sheet ECL		(66)	66		(12)	12		(31)	31	-	(109)	109
Loans and advances at 30 June 2025	268 632	211	268 421	11 137	205	10 932	4 363	649	3 714	284 132	1065	283 067

		Stage 1			Stage 2			Stage 3			Total	
Property Finance (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	178 434	116	178 318	6 422	40	6 382	3 371	1 010	2 361	188 227	1166	187 061
New loans and advances originated	22 458	24	22 434			-			-	22 458	24	22 434
Loans and advances written off			-			-	(161)	(161)	-	(161)	(161)	-
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(18 152)	(27)	(18 125)	(221)	35	(256)	(82)	75	(157)	(18 455)	83	(18 538)
Transfers to stage 1	1458	10	1448	(1 440)	(10)	(1 430)	(18)		(18)	-	-	_
Transfers to stage 2	(3 358)	(4)	(3 354)	3 401	5	3 396	(43)	(1)	(42)	-	-	_
Transfers to stage 3	(57)	(14)	(43)	(223)	(3)	(220)	280	17	263	-	-	_
Foreign exchange and other movements			-			-			-	-	-	-
Net balances	180 783	105	180 678	7 939	67	7 872	3 347	940	2 407	192 069	1112	190 957
Banking book GLAA held at FVTPL	2 298		2 298			-			-	2 298	-	2 298
Loans and advances at 30 June 2025	183 081	105	182 976	7 939	67	7 872	3 347	940	2 407	194 367	1112	193 255

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		Stage 1		:	Stage 2			Stage 3			Total	
Commercial Banking (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	76 205	269	75 936	8 647	226	8 421	5 936	1578	4 358	90 788	2 073	88 715
New loans and advances originated	12 256	95	12 161			-			_	12 256	95	12 161
Loans and advances written off			-			-	(176)	(176)	_	(176)	(176)	-
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(8 352)	(65)	(8 287)	(1727)	(121)	(1606)	(190)	294	(484)	(10 269)	108	(10 377)
Transfers to stage 1	1608	68	1540	(1 451)	(40)	(1 411)	(157)	(28)	(129)	-	-	-
Transfers to stage 2	(3 044)	(21)	(3 023)	3 773	188	3 585	(729)	(167)	(562)	-	-	-
Transfers to stage 3	(961)	(56)	(905)	(700)	(24)	(676)	1661	80	1581	-	-	-
Balance at 30 June 2025	77 712	290	77 422	8 542	229	8 313	6 345	1581	4764	92 599	2100	90 499
Off-balance-sheet impairment allowance		(13)	13		(3)	3		(8)	8	-	(24)	24
Loans and advances at 30 June 2025	77 712	277	77 435	8 542	226	8 316	6 345	1573	4 772	92 599	2 076	90 523

		Stage 1			Stage 2			Stage 3			Total	
Retail — Mortgage Ioans (Rm)	GLAA	ECL	Amortised cost	GLA	A ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	147 288	321	146 967	18 96	4 784	18 180	14734	3 765	10 969	180 986	4870	176 116
New loans and advances originated	12 131	19	12 112			_			-	12 131	19	12 112
Loans and advances written off			-			_	(303)	(303)	-	(303)	(303)	_
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(5 657)	384	(6 041)	(6:	1) 220	(831)	(353)	(57)	(296)	(6 621)	547	(7 168)
Transfers to stage 1	4 634	19	4 615	(4 27	4) (15)	(4 259)	(360)	(4)	(356)	-	-	_
Transfers to stage 2	(5 388)	(247)	(5 141)	8 02	2 360	7 662	(2 634)	(113)	(2 521)	-	-	_
Transfers to stage 3	(1038)	(171)	(867)	(3 23	3) (553)	(2 680)	4 271	724	3 5 4 7	-	-	-
Balance at 30 June 2025	151 970	325	151 645	18 86	8 796	18 072	15 355	4 012	11 343	186 193	5133	181 060

		Stage 1			Stage 2			Stage 3			Total	
Retail — Instalment debtors (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	132 409	1735	130 674	16 007	1853	14 154	8 059	4 372	3 687	156 475	7 960	148 515
New loans and advances originated	29 569	460	29 109			-			-	29 569	460	29 109
Loans and advances written off			-			-	(1846)	(1846)	-	(1846)	(1846)	_
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(17 289)	1473	(18 762)	(2 628)	58	(2 686)	(1 478)	245	(1723)	(21 395)	1776	(23 171)
Transfers to stage 1	4 813	137	4 676	(4 344)	(122)	(4 222)	(469)	(15)	(454)	-	-	_
Transfers to stage 2	(10 029)	(1 215)	(8 814)	11 454	1359	10 095	(1 425)	(144)	(1 281)	-	-	_
Transfers to stage 3	(2 807)	(741)	(2 066)	(3 212)	(1159)	(2 053)	6 019	1900	4 119	-	-	-
Balance at 30 June 2025	136 666	1849	134 817	17 277	1989	15 288	8 860	4 512	4 3 4 8	162 803	8 350	154 453



		Stage 1			Stage 2			Stage 3			Total	
Wealth (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	22 850	38	22 812	2191	27	2164	1248	242	1006	26 289	307	25 982
New loans and advances originated	4 020	24	3 9 9 6			-			-	4 020	24	3 996
Loans and advances written off			-			-	(11)	(11)	-	(11)	(11)	_
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(3 176)	(5)	(3 171)	(207)	(14)	(193)	(126)	10	(136)	(3 509)	(9)	(3 500)
Transfers to stage 1	1014	1	1 013	(893)	(1)	(892)	(121)		(121)	-	-	_
Transfers to stage 2	(1 256)	(14)	(1 242)	1289	16	1273	(33)	(2)	(31)	-	-	_
Transfers to stage 3	(77)	(8)	(69)	(162)	(7)	(155)	239	15	224	-	-	_
Foreign exchange and other movements	249	(2)	251	3	(1)	4	4		4	256	(3)	259
Net balances	23 624	34	23 590	2 221	20	2 201	1200	254	946	27 045	308	26 737
Banking book GLAA held at FVTPL	2638		2 638			-			-	2 638	-	2638
Loans and advances at 30 June 2025	26 262	34	26 228	2 221	20	2 201	1200	254	946	29 683	308	29 375

		Stage 1			Stage 2			Stage 3			Total	
Nedbank Africa Regions (Rm)	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost	GLAA	ECL	Amortised cost
Net balance at 31 December 2024	20 535	242	20 293	1107	82	1025	1933	1080	853	23 575	1404	22 171
New loans and advances originated	2 506	59	2 447			-			-	2506	59	2 447
Loans and advances written off			-			-	(95)	(95)	-	(95)	(95)	-
Repayments net of readvances, capitalised interest, fees and ECL remeasurements	(1 469)	379	(1848)	(83)	2	(85)	(138)	(397)	259	(1690)	(16)	(1 674)
Transfers to stage 1	89	(456)	545	(46)	(4)	(42)	(43)	460	(503)	-	-	-
Transfers to stage 2	(212)	(9)	(203)	214	22	192	(2)	(13)	11	-	-	-
Transfers to stage 3	(93)	21	(114)	(46)	(20)	(26)	139	(1)	140	-	-	-
Foreign exchange and other movements	448	38	410	91	6	85	115	93	22	654	137	517
Net balances	21804	274	21 530	1237	88	1149	1909	1127	782	24 950	1489	23 461
Banking book GLAA held at FVTPL		(11)	11		(1)	1		(1)	1	-	(13)	13
Loans and advances at 30 June 2025	21804	263	21 541	1237	87	1150	1909	1126	783	24 950	1476	23 474

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### 8 Investment securities

Rm	Jun 2025	Jun 2024	Dec 2024
Equity investments	7 777	6 221	7 458
Associates - Property Partners	2 544	2 074	2 342
Associates - Investment Banking	1335	455	1006
Unlisted investments - Property Partners	1044	1369	1268
Unlisted investments – Investment Banking	2 854	2 323	2842
Listed investments	994	36	35
Unlisted investments	3738	3 785	3747
Taquanta Asset Managers portfolio	616	583	620
Strate Limited	210	163	180
Other	2 912	3 039	2 947
Total listed and unlisted investments	12 509	10 042	11 240
Listed policyholder investments at market value	16145	13 611	14 560
Unlisted policyholder investments at directors' valuation	2 5 5 6	2 545	2 372
Total policyholder investments	18 701	16 156	16 932
Total investment securities	31 210	26 198	28 172

# **Equity risk in the banking book**

		Jun 2025	Jun 2024	Dec 2024
Total equity portfolio	Rm	15 692	11 934	13 759
Disclosed at fair value	Rm	12 509	10 042	11 273
Equity-accounted investments (including ETI, now presented as a non-current asset held for sale)	Rm	3 183	1892	2 486
Percentage of total assets	%	1.1	0.9	1.0
Percentage of group minimum economic-capital requirement	%	6.4	5.7	6.4

### Kev drivers

- Equity risk in the banking book is primarily assumed in CIB, which actively makes investments with clearly defined strategies.
- · Additional investments are made to address operational requirements or placed in low-volatility funds.
- The equity portfolio measured at fair value increased by R2 467m from the previous year due to new investments. Risk
  associated with the listed equity that was acquired is mitigated through a derivative structure. For accounting purposes, the
  listed equity and related derivatives are recorded as separate items. Capital requirements are reported on a consolidated
  basis.
- The value of the equity-accounted portfolio increased by R1 289m to R3 183m as at June 2025 (June 2024: R1 892m), primarily driven by a higher carrying value of ETI, reflecting its improved financial performance. The ETI board continues to make good progress on the key strategic focus areas.
- The board sets the overall risk appetite and strategy of the group for equity risk, and business develops portfolio objectives and investment strategies for its investment activities. These address the types of investment, expected business returns, desired holding periods, diversification parameters and other elements of sound equity investment risk management.

# 9 Investments in associate companies

	Equity-a	Equity-accounted earnings Rm Carrying amount associates Rm Rm						associates <sup>1</sup>	,
Name of company and nature of business	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Associates									
Listed									
ETI <sup>2</sup>	995	529	1162		606	666		(30)	(334)
Unlisted									
Equity investments: Tracker Technology Holdings Proprietary Limited	34	23	50	631	588	597	730	1 491	842
Other equity investments	45	25	82	411	206	654	583	524	559
Other strategic investments	(6)	21	19	563	492	569	129	106	
Total	1068	598	1 313	1605	1892	2 486	1442	2 091	1067

Includes on-balance-sheet and off-balance-sheet exposure.

The percentage holding in ETI at 30 June 2025 remains unchanged at 21.2%. As of 30 June 2025, the carrying value of the investment in ETI has been transferred to non-current assets held for sale.

# **Accounting recognition of ETI**

Rm	Jun 2025	Jun 2024	Dec 2024
Opening carrying value	2 416	2 998	2 998
Share of associate earnings	995	529	1162
Share of other comprehensive income/(losses)	1208	(1176)	(1770)
Foreign currency translation	(89)	5	26
Closing carrying value pre-impairment provision	4 530	2 3 5 6	2 416
Impairment provision and loss on transfer to non-current assets held for sale	(2 760)	(1750)	(1750)
Closing carrying value	1770	606	666

The associate income includes our share of ETI's earnings from 1 October 2024 to 31 March 2025, in line with our policy of accounting for our share of ETI's attributable earnings a quarter in arrear, adjusted for any significant transactions or events that occurred between 1 April and 30 June 2025.

As of 30 June 2025, the carrying value of the investment in ETI has been transferred to non-current assets held for sale.

The market value of the group's investment in ETI, based on its quoted share price, was R1.9bn on 30 June 2025 and R2.3bn on 31 July 2025.

<sup>&</sup>lt;sup>2</sup> ETI is a pan-African bank and its shares are listed on the stock exchanges of Nigeria, Ghana and the Ivory Coast.

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Rm	Jun 2025	Jun 2024	Dec 2024
Computer software and capitalised development costs	8 157	7 859	8 412
Goodwill	4 013	4 008	4 011
Client relationships, contractual rights and other	346	77	229
	12 516	11 944	12 652

# Computer software and capitalised development costs – Carrying amount

Rm	Amortisation periods	Jun 2025	Jun 2024	Dec 2024
Computer software	2-10 years	6 352	6 298	6 340
Core product and client systems		2 500	1930	2304
Support systems		1826	1894	1768
Digital systems		1432	1918	1713
Payment systems		594	556	555
Development costs not yet commissioned	none	1805	1561	2 072
Core product and client systems		1032	808	1182
Support systems		192	255	311
Digital systems		573	353	460
Payment systems		8	145	119
		8 157	7 859	8 412
Computer software				
Opening balance		6 340	6 578	6 578
Additions		145	138	723
Commissioned during period		868	515	962
Foreign exchange and other moves		(19)	(1)	
Amortisation charge for the period		(907)	(932)	(1875)
Impairments		(75)		(48)
Closing balance		6 352	6 298	6 340
Development costs not yet commissioned				
Opening balance		2 072	1366	1366
Additions		583	730	1 717
Commissioned during period		(868)	(515)	(962)
Foreign exchange and other moves		19	1	3
Impairments		(1)	(21)	(52)
Closing balance		1805	1561	2 072

Notes	

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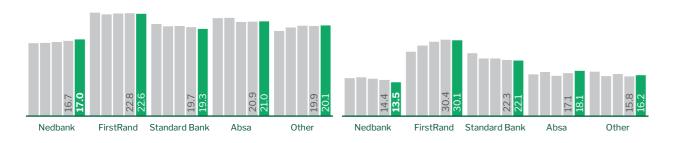
# Segmental breakdown

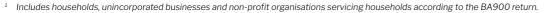
		Ne	dbank Grou	р		orporate an stment Ban				Retail and siness Bank	ing		Wealth		Nedban	ık Africa R	egions		Centre	
Rm	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024		Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Current accounts	1	112 770	111 796	116 209	8 021	9 739	10 141	1	88 005	86 795	89 709	2 286	2 426	2 285	14108	12 556	13 799	350	280	275
Savings accounts	2	34765	34 034	33 523					15 170	14 688	14 736	18 635	18 387	17 883	960	959	904			
Other deposits and loan accounts	12	898 951	802 452	854 885	484 916	421 053	447 646	3	363 727	332 576	357 024	27 757	26 656	27 187	22119	21 371	22 404	432	796	624
Call and term deposits	12	503 623	448 542	473 653	186 589	159 708	166 571	2	281 299	254 626	272 377	23 802	23 148	23 319	11 926	11 041	11 379	7	19	7
Fixed deposits	5	80 515	76 319	81797	10 766	10 836	11 913		62709	58 475	61 821	2 4 3 6	2 113	2 492	4604	4 895	5 571			
Cash management deposits	36	115 165	84 709	109 576	103 235	73 175	97 321		9 3 6 4	8 767	9 709	315	246	229	2185	2 337	2143	66	184	174
Other deposits	4	199 648	192 882	189 859	184 326	177 334	171 841		10 355	10 708	13 117	1204	1149	1147	3 404	3 098	3 311	359	593	443
Foreign currency liabilities	6	40 281	38 043	37 171	29 713	27 336	26 343		10159	10 586	10 673	65	42	42	344	79	113			
Negotiable certificates of deposit	1	119 966	118 766	113 348											3 517	3 646	3 220	116 449	115 120	110 128
Macro fair-value hedge-accounting adjustment	>100	1053	130	721														1053	130	721
Deposits received under repurchase agreements	69	24 161	14 318	18 834	24161	14 318	18 834													
Total amounts owed to depositors	10	1231947	1119539	1174 691	546 811	472 446	502 964	4	477 061	444 645	472 142	48743	47 511	47 397	41048	38 611	40 440	118 284	116 326	111 748
Comprises:																				
- Banking book amounts owed to depositors	10	1171695	1062740	1118 555	486 559	415 647	446 828	4	477 061	444 645	472 142	48743	47 511	47 397	41048	38 611	40 440	118 284	116 326	111 748
- Trading book amounts owed to depositors	6	60 252	56 799	56 136	60 252	56 799	56 136													
Total amounts owed to depositors	10	1 231 947	1119539	1174 691	546 811	472 446	502 964	4	477 061	444 645	472 142	48743	47 511	47 397	41048	38 611	40 440	118 284	116 326	111 748

# Market share according to BA900

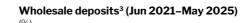


Private non-financial corporate sector<sup>2</sup> (Jun 2021–May 2025)

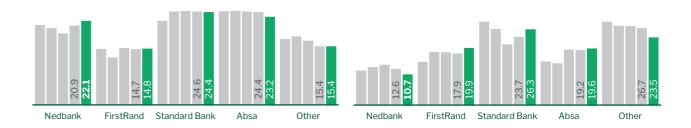




<sup>&</sup>lt;sup>2</sup> Includes private non-financial corporate-sector deposits according to the BA900 return.



Foreign currency liabilities<sup>4</sup> (Jun 2021–May 2025)



Includes insurers, pension funds, private financial corporate-sector deposits, collateralised borrowings and repurchase deposits according to the BA900 return.

<sup>&</sup>lt;sup>4</sup> Includes foreign currency deposits and foreign currency funding according to the BA900 return.

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# Liquidity risk and funding

# Summary of Nedbank Group liquidity risk and funding profile

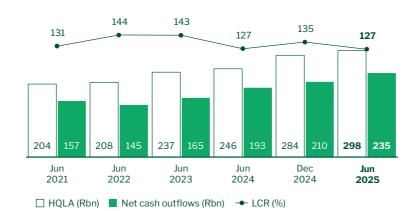
		Jun 2025	Jun 2024	Dec 2024
Total sources of quick liquidity	Rm	345 532	300 287	339 033
Total HQLA <sup>1</sup>	Rm	297 800	246 144	284 237
Other sources of quick liquidity	Rm	47 732	54 143	54 796
Total sources of quick liquidity (as a percentage of total assets)	%	23.1	22.2	23.9
Long-term funding ratio (3-month average)	%	33.6	31.2	30.6
Senior unsecured debt including green bonds <sup>2</sup>	Rm	34 570	30 170	34 392
Green bonds <sup>2</sup>	Rm	1516	2 031	1 517
Total capital market issuance (excluding additional tier 1 capital)	Rm	52 422	44 343	49 781
Reliance on NCD (as a percentage of total deposits)	%	9.7	10.6	9.6
Reliance on foreign currency deposits (as a percentage of total deposits)	%	3.3	3.4	3.2
Loan-to-deposit ratio	%	80.6	82.5	81.9
Basel III liquidity ratios				
LCR <sup>3</sup>	%	126.8	127.4	135.2
Minimum regulatory LCR requirement	%	100.0	100.0	100.0
NSFR⁴	%	118.0	113.6	116.0
Minimum regulatory NSFR requirement	%	100.0	100.0	100.0

- 1 Total high-quality liquid assets (HQLA) are managed and reported at fair value. This includes government securities held in the trading portfolio as well as those designated for interest-rate risk management in the macro fair-value hedge-accounting solution.
- The green bonds balance previously disclosed in the December 2024 results booklet has been restated to align with the amount disclosed under the long-term debt note and the December 2024 Pillar 3 Report.
- Only banking and/or deposit-taking entities are included in the group LCR and the group ratio represents a consolidation of the relevant individual net cash outflows (NCOF) and the individual HQLA portfolios across all banking and/or deposit-taking entities, where surplus HQLA holdings in excess of the minimum requirement have been excluded from the consolidated HQLA number in the case of all non-South African banking entities. The above values reflect the simple average of daily observations over the quarter ending 30 June 2025 for Nedbank and the simple average of the month-end values at 30 April 2025, 31 May 2025 and 30 June 2025 for all non-South African banking entities.
- 4 Only banking and/or deposit-taking entities are included in the group NSFR and the group data represents a consolidation of the relevant individual assets, liabilities and off-balance-sheet items.

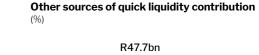
### **Key drivers**

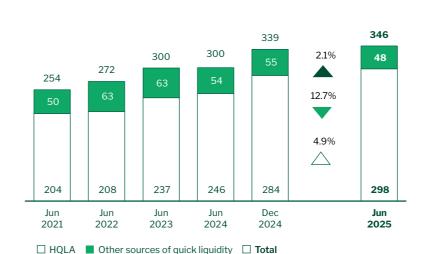
- Nedbank Group remains well funded, with a strong liquidity position underpinned by a significant level of long-term funding, an
  appropriately sized surplus liquid-asset buffer, a conservative loan-to-deposit ratio that is consistently below 100%, and a low
  reliance on interbank and foreign currency funding.
- The group's LCR exceeded the minimum regulatory requirement of 100%, with the group maintaining appropriate operational liquidity buffers designed to absorb seasonal, cyclical and systemic volatility observed in the LCR.
- The consolidated LCR, calculated using the simple average of daily observations over the quarter ending 30 June 2025 for Nedbank Limited, and the simple average of the month-end values at 30 April 2025, 31 May 2025 and 30 June 2025 for all non-South African banking entities, was 126.8%.
- Nedbank's portfolio of LCR-compliant HQLA (mainly comprising government securities) increased to a quarterly average of R297.8bn, up from December 2024, when the portfolio amounted to R284.2bn.
- The LCR decreased to 126.8% at June 2025 from 135.2% at December 2024, mainly due to changes in the deposit mix and a
  reduction in cash inflows, primarily from foreign loans. Despite this movement, the LCR remains well within Nedbank's predefined
  risk tolerance range and continues to be actively managed in line with strategic liquidity objectives.
- Nedbank will continue to manage the HQLA portfolio, taking into account balance sheet growth, while maintaining appropriately sized surplus liquid-asset buffers based on seasonal, cyclical, and systemic market conditions.
- In addition to the HQLA portfolio maintained for LCR purposes, Nedbank also identifies other sources of quick liquidity, which can
  be accessed in times of stress. Nedbank Group has significant sources of quick liquidity, as is evident in the combined portfolio
  of HQLA and other sources of quick liquidity, collectively amounting to R345.5bn at June 2025 and representing 23.1% of
  total assets.

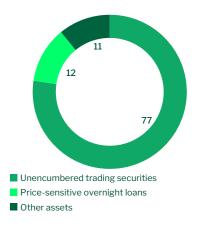
### ${\bf Nedbank\ Group\ LCR\ exceeds\ minimum\ regulatory\ requirements}$



# Total sources of quick liquidity



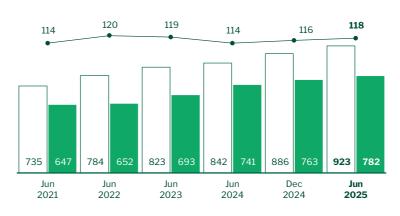




 Nedbank exceeded the minimum NSFR regulatory requirement of 100%, with a June 2025 ratio of 118.0% (December 2024: 116.0%). The increase in the NSFR is primarily supported by broad-based deposit growth across all client segments.
 The structural liquidity position of the group remains strong, supported by effective balance sheet management and proactive

### Nedbank Group NSFR exceeds minimum regulatory requirements

responses to ongoing effects of regulatory developments.

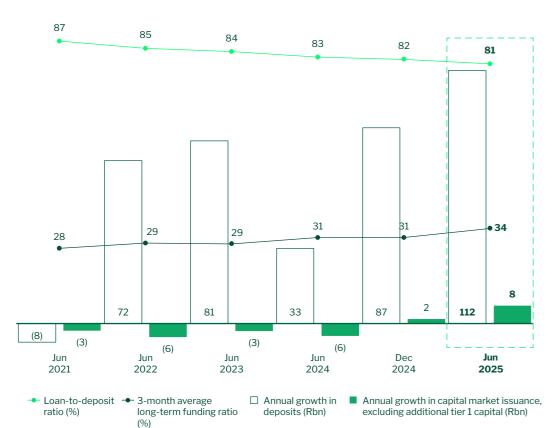


☐ Available stable funding (Rbn) ■ Required stable funding (Rbn) → NSFR (%)

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- A strong funding profile has been maintained in the first half of 2025, with Nedbank recording a 3-month average long-term funding ratio of 33.6% in the second quarter of the year. The focus on proactively managing Nedbank's long-term funding profile contributed to a strong balance sheet position and sound liquidity risk metrics. Nedbank has continued to run a more prudent long-term funding profile when compared with the industry average of 22.8%.
- Foreign currency funding, while comprising a modest 3.3% of Nedbank's total deposits as at June 2025, remains a strategically significant element of the group's funding base. While small, this funding source plays a key role in supporting the group's foreign advances growth and in diversifying the funding profile. Foreign currency funding is sourced across key offshore jurisdictions and international counterparties, with appropriate tenors to support term lending. The portfolio is managed in line with internal risk limits and strategic asset-liability alignment principles to ensure resilience and sustainability.

### ${\bf Nedbank\ Group\ funding\ and\ liquidity\ profile, underpinned\ by\ strong\ liquidity\ risk\ metrics}$



The Group's 2025 Internal Liquidity Adequacy Assessment Process (ILAAP) and Internal Capital Adequacy Assessment Process (ICAAP) reports were approved by the Board and subsequently submitted to the Prudential Authority, in line with the established annual business-as-usual process. Additionally, the Group's Recovery Plan (RP), which outlines Nedbank's comprehensive strategy for responding to capital, liquidity, and/or business continuity crises, is planned to be tabled for Board approval at the meeting scheduled for 31 October 2025. The plan integrates the Recovery Plans of Nedbank Africa Regions, the Nedbank London Branch, and Nedbank Private Wealth International.

# **Exchange rates**

		Aver	age		Closing						
	Yoy % change	Jun 2025	Jun 2024	Dec 2024	Yoy % change	Jun 2025	Jun 2024	Dec 2024			
UK pound to rand	3	24.22	23.41	23.42	6	24.35	23.08	23.53			
US dollar to rand	(3)	17.86	18.44	18.33	(3)	17.77	18.25	18.75			
US dollar to naira	15	1554.18	1348.34	1482.62	1	1532.75	1514.28	1544.08			
Rand to naira	19	87.02	73.13	81.11	4	86.24	82.97	82.37			

# **Equity analysis**

# Analysis of changes in net asset value

	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Balance at the beginning of the period  Additional shareholder value	6 27	126 086 8 103	119 211 6 370	119 211 15 237
Profit attributable to equity holders of the parent Currency translation movements		7 331 768	7 914 (1 582)	16 834 (1 724)
Exchange differences on translating foreign operations – foreign subsidiaries¹  Exchange differences on translating foreign operations – ETI¹  Share of other comprehensive income of investments accounted		(78) (89) 935	(416) 5	22 26
for using the equity method – ETI <sup>2</sup> Fair-value adjustments		(97)	(1 171)	(1 772)
Fair-value adjustments on debt and equity instruments  Share of other comprehensive income of investments accounted for using the equity method <sup>2</sup>		(367)	88 (28)	144
Cash flow hedge gains/(losses) Defined-benefit fund adjustment Share of other comprehensive income of investments accounted for		23 75	(12) 39	(10) 92
using the equity method (included in other distributable reserves)  Property revaluations		3	22 (71)	5 (101)
Transactions with ordinary shareholders		(6 229)	(6 244)	(10 723)
Dividends paid Equity-settled share-based payments Share buyback Value of employee services (net of deferred tax)		(5 384) (823) (509) 487	(4 977) (1 581) (19) 333	(9 706) (1 581) (77) 641
Transaction with non-controlling shareholders¹ Additional tier 1 capital instruments Other movements	(4) (20) 60	(117) (807) (2)	(112) (671) (5)	31 2 329 1
Balance at the end of the period	7	127 034	118 549	126 086

Exchange differences on translating foreign operations, as shown in the statement of comprehensive income, of R192m (June 2024: R456m; December 2024: R23m) includes exchange differences on translating foreign operations – foreign subsidiaries R78m (June 2024: R416m; December 2024: R22m), exchange differences on translating foreign operations – ETI R89m (June 2024: R5m; December 2024: R26m), and exchange differences R25m (June 2024: R45m; December 2024: R25m), included in transactions with non-controlling shareholders.

# Movements in group foreign currency translation reserve

	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Balance at the beginning of the period	(58)	(4 703)	(2 979)	(2 979)
Foreign currency translation reserve (FCTR)	>100	768	(1 582)	(1724)
ETI		846	(1166)	(1746)
Nedbank Mozambique		(83)	(25)	55
Nedbank Private Wealth Limited		91	(58)	(8)
Nedbank London Branch		97	(154)	34
Other subsidiaries		(183)	(179)	(59)
Balance at the end of the period	14	(3 935)	(4 561)	(4 703)

<sup>&</sup>lt;sup>2</sup> The RI 205m (June 2024: RI 199m; December 2024: RI 775m) share of other comprehensive income of investments accounted for using the equity method, as shown in the statement of comprehensive income, relates to the investment in ETI. Refer to note 9 for further disclosure of the accounting recognition of ETI.

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### Capital management

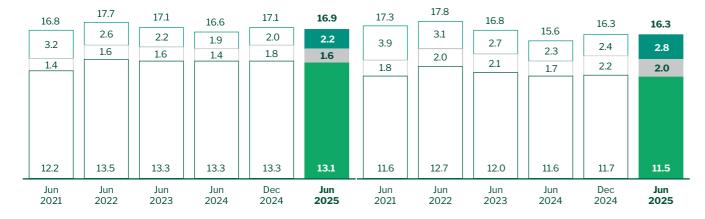
### Regulatory capital adequacy and leverage

### Capital ratios (including unappropriated profit)

(%)

### **Nedbank Group**

### Nedbank Limited



☐ CET1 ☐ AT1 ☐ Tier 2 ☐ Total

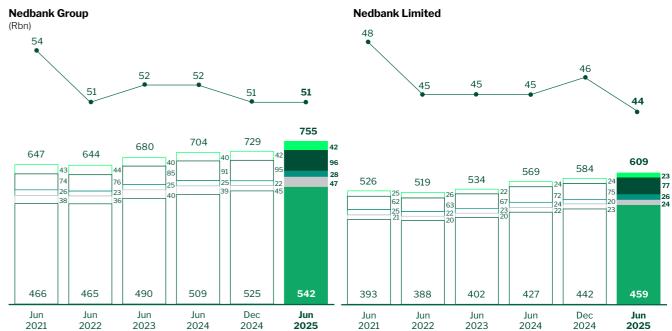
		PA minimum	Internal targets	Jun 2025	Jun 2024	Dec 2024
Nedbank Group						
Including unappropriated profits						
CET1	%		11.0-12.0	13.1	13.3	13.3
Total tier 1	%		> 12.0	14.7	14.7	15.1
Total CAR	%		>14.5	16.9	16.6	17.1
Surplus tier 1 capital <sup>1</sup>	Rm			33 280	31 130	35 052
Dividend cover	times		1.75-2.25	1.75	1.75	1.75
Cost of equity	%			14.8	15.0	15.0
Excluding unappropriated profits						
CET1	%	8.50		11.5	11.7	11.7
Total tier 1	%	10.25		13.1	13.1	13.5
Total CAR	%	12.50		15.4	15.0	15.5
Leverage	times	<25	<20	16.2	15.7	15.5
Nedbank Limited						
Including unappropriated profits						
CET1	%		11.0-12.0	11.5	11.6	11.7
Total tier 1	%		> 12.0	13.5	13.3	13.9
Total CAR	%		>14.5	16.3	15.6	16.3
Surplus tier 1 capital <sup>1</sup>	Rm			19 825	17 384	21 347
Excluding unappropriated profits						
CET1	%	8.50		10.7	10.9	10.5
Total tier 1	%	10.25		12.6	12.6	12.7
Total CAR	%	12.50		15.4	14.9	15.1

<sup>&</sup>lt;sup>1</sup> The surplus tier 1 capital is the difference between qualifying total tier 1 capital and the total tier 1 capital requirement at the Prudential Authority minimum requirement of 10.25%.

### Key drivers

- Nedbank Group maintained a strong capital adequacy position, with ratios well above the minimum regulatory requirements and the group's internal targets.
- Nedbank Group manages capital levels based on the board-approved risk appetite, taking cognisance of rating agency and shareholder expectations, in line with regulatory requirements. The group further seeks to ensure that its capital structure uses the full range of capital instruments and capital management activities available to optimise the financial efficiency and loss absorption capacity of its capital base.
- In June 2025, the SARB PA issued Directive 2/2025, outlining the capital treatment requirements for significant investments by banks in insurance entities. The directive aims to safeguard and strengthen the integrity of capital structures across both banking and insurance sectors where banks hold substantial equity interests. Although the directive becomes effective on 31 July 2025, it allows banks to apply for an extension to the implementation timeline. In alignment with this provision, Nedbank has formally requested an extension to allow for a comprehensive assessment of the directive's potential implications. This will enable the bank to formulate an appropriate response as part of its broader capital planning strategy.
- On 19 June 2025, the SARB PA published Directive 3/2025, which informs banks of a leverage ratio buffer of 50% of the Higher Loss Absorbency requirement imposed on CET1 capital. Banks are also directed to apply the capital distribution constraints in the directive when the bank or controlling company's leverage ratio declines below the minimum specified requirement. The leverage ratio buffer and the capital distribution constraints are effective from 1 July 2025.
- During H1 2025, the group repurchased 2 061 621 shares totalling R509m as part of the board approved surplus capital
  optimisation programme.
- Nedbank performs extensive and comprehensive stress testing to ensure that the group remains well capitalised relative to its business activities, risk appetite, risk profile and the external environment in which it operates, and the board's strategic plans.

### Nedbank Group overview of risk-weighted assets



☐ Credit ☐ Equity	■ Market	Operational	Other	☐ Total	•	RWA density (%)
-------------------	----------	-------------	-------	---------	---	-----------------

	Jun 2025		Jun 2024	Dec 2024
	RWA	MRC <sup>1</sup>	RWA	RWA
Credit risk <sup>2</sup>	520 584	65 073	489 152	504 565
Counterparty credit risk	15 332	1 917	12 611	14 434
Credit valuation adjustment	6 3 0 6	788	7 446	5 712
Equity risk	46 590	5 824	38 692	45 236
Market risk	28 314	3 5 3 9	25 336	21 509
Operational risk	95 725	11 966	90 881	95 379
Amounts below the thresholds for deduction	11 728	1466	13 790	14 809
Other assets	30 683	3 835	26 587	27 108
Total	755 262	94 408	704 495	728 752

 $<sup>^{1}\</sup>quad \text{Total minimum required capital (MRC) is measured at 12,5\% and excludes the bank-specific Pillar 2b add-on.}$ 

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Including the securitisation exposures in the banking book.

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### Key drivers

The group's total RWA/total assets density was 50.6% at June 2025 from 51.4% at December 2024, driven by an increase of 3.6% in total RWA versus growth in total assets of 5.3%.

The increase in total RWA is attributable mainly to the following:

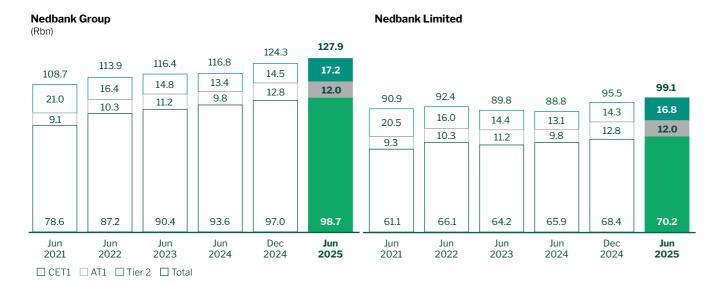
- $\,\cdot\,\,$  Credit risk RWA increased due to growth in the banking book.
- Market risk RWA increased primarily as a result of higher market volatility following the US tariff announcements and changes in the bond swap basis risk.
- ${}^{\textstyle \cdot}$  Equity risk RWA increased as a result of movements in equity exposures.
- Threshold deduction RWA was mainly impacted by the reclassification of the investment in ETI from an investment in associate to a non-current asset held for sale and movements in deferred tax assets.
- The increase in Other assets RWA was driven by higher point-in-time settlement account balances, including increased balances in the Real-Time Gross Settlement (RTGS) account, and the reclassification of the ETI investment from an investment in associate to a non-current asset held for sale.

### Nedbank Limited overview of risk-weighted assets

	Jun 2025		Jun 2024	Dec 2024
	RWA	MRC <sup>1</sup>	RWA	RWA
Credit risk <sup>2</sup>	439 970	54 996	410 231	424 941
Counterparty credit risk	12 604	1576	9 536	11 526
Credit valuation adjustment	6 083	760	7 396	5 673
Equity risk	23 648	2 9 5 6	21 525	23 042
Market risk	26 417	3 302	23 609	20 380
Operational risk	76 794	9 600	72 300	74 896
Amounts below the thresholds for deduction	6 287	786	7 129	7 646
Other assets	16 843	2105	16 889	16 136
Total	608 646	76 081	568 615	584 240

<sup>&</sup>lt;sup>1</sup> MRC is measured at 12.5% and excludes the bank-specific Pillar 2b add-on.

### Summary of regulatory qualifying capital and reserves



	Nedbank Group Nedbank Limited			I		
Rm	Jun 2025	Jun 2024	Dec 2024	Jun 2025	Jun 2024	Dec 2024
Including unappropriated profits <sup>1</sup>						
Total tier 1 capital	110 694	103 341	109 749	82 211	75 667	81 232
CET1	98 703	93 543	96 951	70 220	65 869	68 434
Share capital and premium	14 308	14 852	14 818	21 911	20 111	20 111
Reserves	99 829	93 018	97 446	60 797	57 604	60 832
Minority interest: Ordinary shareholders	811	801	893			
Deductions	(16 245)	(15 128)	(16 206)	(12 488)	(11 846)	(12 509)
Additional tier 1 capital	11 991	9 798	12 798	11 991	9 798	12 798
Perpetual subordinated debt instruments	11 991	9 798	12 798	11 991	9 798	12 798
Tier 2 capital	17 205	13 433	14 556	16 846	13 165	14 250
Subordinated debt instruments	16 744	12 237	14 244	16 744	12 237	14 244
Excess of eligible provisions over downturn expected losses	79	918		96	923	
General allowance for credit impairment	382	278	312	6	5	6
Total capital	127 899	116 774	124 305	99 057	88 832	95 482
Excluding unappropriated profits						
CET1 capital	86 926	82 642	85 554	64 843	61752	61 339
Tier 1 capital	98 917	92 440	98 352	76 834	71 550	74 137
Total capital	116 122	105 873	112 908	93 680	84 714	88 387

<sup>1</sup> For comprehensive 'composition of capital' and 'capital instruments main features' disclosure please refer to nedbank.co.za/content/nedbank/desktop/gt/en/investor-relations/information-hub/capital-and-risk-management-reports.html.

### Key drivers

- The change in the CET1 capital reflects movements in earnings, non-distributable and share based payment reserves, the
  declaration and payment of the 2024 final dividend amounting to R5.4bn, and movements in risk weighted assets (RWAs)
  due to credit, equity, market and operational risk, noting the group also executed share buybacks in line with our capital
  optimisation strategy.
- The group's total tier 1 capital position benefited from the issuance of additional tier 1 capital instruments amounting to R2.0bn, offset by redemptions of R2.8bn during H1 2025.
- The group's overall capital position was further impacted by the issuance of tier 2 capital instruments valued at R2.5bn, proactively prepositioning for R4.1bn of redemptions in H2 2025 in alignment with the group's capital plan.

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<sup>&</sup>lt;sup>2</sup> Including the securitisation exposures in the banking book.

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### Regulated banking subsidiaries

Nedbank Group's banking subsidiaries are well capitalised for the environments in which they operate, with CARs well in excess of respective host regulators' minimum requirements.

		Jun 2025		Jun 2024		Dec 2024	
	Total capital requirement (host country) %	RWA Rm	Total capital ratio %	RWA Rm	Total capital ratio	RWA Rm	Total capital ratio
Nedbank Africa Regions							
Nedbank Mozambique	12.0	4 3 2 9	32.1	5 080	26.1	5106	28.2
Nedbank Namibia	14.0	16 038	15.5	13 896	17.1	13 768	17.1
Nedbank Eswatini	8.0	6 603	15.1	5 907	16.6	6 201	17.9
Nedbank Lesotho	10.0	2 624	27.9	2 671	26.8	2 851	27.0
Nedbank Zimbabwe	12.0	4 117	22.4	3 727	26.0	3 986	26.6
Isle of Man							
Nedbank Private Wealth	13.0	9832	21.7	8 778	30.3	9 704	20.7

### **Economic capital adequacy**

### Nedbank Group economic capital requirement

	Jun 2025		Jun 2024		Dec 2024	
	Rm	Mix %	Rm	Mix %	Rm	Mix %
Credit risk	49 505	67	47 348	67	48 474	67
Market risk	9 527	13	9 378	13	9 858	14
Business risk	5 016	7	4 447	6	4 475	6
Operational risk	5 951	8	5 784	8	5 848	8
Insurance risk	367	1	331	1	294	1
Other assets risk	2 0 3 9	2	1 951	3	1677	2
Model risk	1578	2	1669	2	1636	2
Minimum economic capital requirement	73 983	100	70 908	100	72 262	100
Add: Stress-tested capital buffer <sup>1</sup>	5 663		5 255		5 427	
Total economic capital requirement	79 646		76 163		77 689	
AFR	134 943	100	123 390	100	132 168	100
Tier A capital	106 208	79	101 355	82	105 126	80
Tier B capital	28 735	21	22 035	18	27 042	20
Total surplus AFR	55 297		47 227		54 479	
AFR: Total economic capital requirement (%)	169		162		170	

The stress-tested capital buffer is set at 10% of credit risk, market risk, business risk, operational risk, insurance risk and other assets risk less the portion recognised separately as model risk.

### **Key drivers**

Nedbank Group's minimum economic capital requirement increased by R1.7bn in H1 2025, driven primarily by the following:

- · An increase of R1.0bn in credit risk economic capital, driven primarily by portfolio growth in RBB and NAR. This increase was partially offset by risk improvements in CIB.
- An increase of R541m in business risk economic capital, due to annual model parameter updates, reflective of a higher-risk environment.
- · An increase of R362m in other assets economic capital, largely attributable to balance sheet movements.
- An increase of R103m in operational risk economic capital, due to the review of the risk scenarios and update of internal loss data used, including the AMA floor, which is driven by movements in GOI.
- The minimum economic capital was partially offset by a decrease in market risk, primarily driven by a R325 million reduction in equity risk due to movements in investment exposures.

Nedbank Group's AFR increased by R2.8bn in H1 2025, mainly as a result of the following:

- · A R1.1bn increase in Tier A capital, which was mainly driven by growth in organic earnings over the period.
- A R1.7 bn increase in Tier B capital, resulting from the issuances of R4.5bn of AT1 and Tier 2 debt instruments. This increase was partially offset by redemptions totaling R2.8bn of AT1 debt instruments.



### **Earnings per share and weighted-average shares**

Earnings per share	Basic	Diluted basic	Headline	Diluted headline
June 2025				
Earnings for the period	7 331	7 331	8 399	8 399
Weighted-average number of ordinary shares	466 719 759	476 768 295	466 719 759	476 768 295
Earnings per share (cents)	1571	1538	1800	1762
June 2024				
Earnings for the period	7 914	7 914	7 911	7 911
Weighted-average number of ordinary shares	465 607 864	479 447 578	465 607 864	479 447 578
Earnings per share (cents)	1700	1 651	1699	1650
December 2024				
Earnings for the year	16 834	16 834	16 934	16 934
Weighted-average number of ordinary shares	466 374 083	478 643 842	466 374 083	478 643 842
Earnings per share (cents)	3 610	3 517	3 631	3 538

Basic earnings and headline earnings per share are calculated by dividing the relevant earnings amount by the weighted-average number of shares in issue.

Fully diluted basic earnings and fully diluted headline earnings per share are calculated by dividing the relevant earnings amount by the weighted-average number of shares in issue after having taken the dilutive impact of potential ordinary shares to be issued

	Jun 2025		Jun 2024	Dec 2024
Number of weighted-average dilutive potential ordinary shares (000)	Potential shares¹	Weighted- average dilutive shares	Weighted- average dilutive shares	Weighted- average dilutive shares
Traditional schemes	18 223	8 489	12 280	10 710
Nedbank Group Restricted-share Scheme (2005) Nedbank Group Matched-share Scheme	13 932 4 291	6103 2386	10 185 2 095	8 760 1 950
Total BEE schemes	1592	1559	1559	1559
BEE schemes – SA	1559	1559	1559	1559
Community	1559	1559	1559	1559
BEE schemes – Namibia	33			
Total	19 815	10 048	13 839	12 269

<sup>&</sup>lt;sup>1</sup> Potential shares are the total number of shares arising from historical grants, schemes or awards available for distribution.

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### **Nedbank Group employee incentive schemes**

for the period ended

Nedbank Group employee incentive schemes	Jun 2025	Jun 2024	Dec 2024
Summary by scheme			
Nedbank Group Restricted-share Scheme (2005)	13 712 555	13 795 040	13 786 877
Nedbank Group Matched-share Scheme (2005)	3 536 530	3 296 572	3 191 720
Instruments outstanding at the end of the period	17 249 085	17 091 612	16 978 597
Analysis			
Performance-based – restricted shares	9 301 679	9 051 963	9 171 874
Time-based – restricted shares	4 410 876	4 743 077	4 615 003
Deferral (compulsory) subject to time-based and match subject to performance-based (CBSS $^{\rm I}$ )	2 361 333	2 301 506	2 210 542
Deferral (voluntary) and match subject to performance-based (VBSS <sup>2</sup> )	1175197	995 066	981178
Instruments outstanding at the end of the period	17 249 085	17 091 612	16 978 597
Movements			
Instruments outstanding at the beginning of the period	16 978 597	19 495 696	19 495 696
Granted	5 269 238	6 010 194	6 400 112
Accelerated	(2 003)		
Exercised	(4 854 615)	(8 172 640)	(8 325 579)
Surrendered	(142 132)	(241 638)	(591 632)
Instruments outstanding at the end of the period	17 249 085	17 091 612	16 978 597

<sup>&</sup>lt;sup>1</sup> Compulsory Bonus Share Scheme for deferral of short-term incentives.

# Nedbank Group (2005) Restricted- and Matched-share Schemes Matched shares

Instrument expiry date	Number of shares
1 April 2026	1254009
1 April 2027	1 086 857
1 April 2028	1195 664
Matched shares outstanding not exercised at 30 June 2024	3 536 530
Shares exercised and forfeited during the period	754 069
Total potential shares	4 290 599
Weighted-average dilutive shares applicable for the period	2 386 163

The obligation to deliver the matched shares issued under the Voluntary and Compulsory Bonus Share Schemes is subject to time and other performance criteria.

### Restricted shares<sup>3</sup>

Details of instruments granted and not exercised at 30 June 2025 and the resulting dilutive effect:

Instrument expiry date	Number of shares
19 August 2025	63 529
20 August 2025	35 378
23 March 2026	2 926 065
24 March 2026	1385680
18 August 2026	113 303
19 August 2026	35 352
28 March 2027	3177 445
29 March 2027	1 539 151
16 August 2027	345 334
17 August 2027	41 329
25 March 2028	2 676 003
26 March 2028	1373 986
Restricted shares not exercised at 30 June 2025	13 712 555
Unallocated shares	55 372
Treasury shares	13 767 927
Shares exercised and forfeited during the period	3 152 413
Shares not expected to vest	(2 988 716)
Total potential shares	13 931 624
Weighted-average dilutive shares applicable for the period	6102925

<sup>3</sup> Restricted shares are issued at a market price for no consideration to participants and are held by the schemes until the expiry date (subject to achievement of performance conditions). Participants have full rights and receive dividends.





Voluntary Bonus Share Scheme for deferral of short-term incentives.

<sup>-</sup> This obligation existed at 30 June 2025 and therefore had a dilutive effect.

<sup>-</sup> Matched shares are not issued and are therefore not recognised as treasury shares. However, until they are issued, a potential dilutive effect remains.

P Awarded subject to corporate performance targets and/or minimum individual performance conditions.

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### Long-term debt instruments

Instrument code	Jun 2025	Jun 2024	Dec 2024
Subordinated debt	17 238	12 853	14 782
Callable notes (rand-denominated) <sup>1</sup>	10 790	8 279	8 277
Callable notes and long-term debentures (Namibian-dollar-denominated)	275	429	326
Green bonds (rand-denominated) <sup>1</sup>	6173	4 145	6 179
Securitised liabilities – callable notes (rand-denominated)	520	1241	521
Senior unsecured debt – senior unsecured notes (rand-denominated)	33 054	28 139	32 875
Unsecured debentures (rand-denominated)	94	79	86
Senior unsecured green bonds (rand-denominated)	1516	2 031	1 517
Total long-term debt instruments in issue	52 422	44 343	49 781

Loss-absorbing instruments.

# More information is available on our group website Capital and risk management reports

nedbank.co.za/content/nedbank/desktop/gt/en/investor-relations/information-hub/capital-and-risk-management-reports.html

### **Debt investors programme**

nedbank.co.za/content/nedbank/desktop/gt/en/investor-relations/debt-investor/debt-investors-programme.html

### **External credit ratings**

### Moody's

	Nedbank Limited
Moody's report date	September 2024
Local and Foreign Currency Deposit ratings	
Long term	Baa3
Short term	P-3
Outlook	Stable
Local and Foreign Currency Senior Unsecured MTN ratings	
Long term	Ba1
Short term	Not prime
Outlook	Stable
National Scale Deposit and Senior Unsecured MTN ratings	
Long term	Aaa.za
Short term	P-1.za
Sovereign rating	Ba2 (Stable)

### **S&P Global Ratings**

	Nedbank Limited
S&P report date	July 2025
Foreign currency ratings	
Long term	BB-
Short term	В
Outlook	Positive
SA National scale ratings	
Long term	zaAA+
Short term	zaA-1+

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### Additional tier 1 capital instruments

The group issued additional tier 1 (AT1) capital instruments as follows:

		Jun	Jun	Dec
Instrument code	Instrument terms		2024	2024
Subordinated callable notes (ran-				
NGT104	3-month JIBAR + 4,50% per annum		1829	1829
NGT105	3-month JIBAR + 4,25% per annum		1000	1000
NGT106	3-month JIBAR + 4,95% per annum	500	500	500
NGT107	3-month JIBAR + 4,55% per annum	472	472	472
NGT108	3-month JIBAR + 4,67% per annum	1537	1537	1537
NGT1G - Green AT1	3-month JIBAR + 4,10% per annum	910	910	910
NGT109	3-month JIBAR + 3,91% per annum	700	700	700
NGT110	3-month JIBAR + 3,91% per annum	350	350	350
NGT111	3-month JIBAR + 3,79% per annum	1000	1000	1000
NGT112	3-month JIBAR + 3,40% per annum	500	500	500
NGT113	3-month JIBAR + 3,28% per annum	1000	1000	1000
NGT114	3-month JIBAR + 2,90% per annum	3 000		3 000
NGT115	3-month JIBAR + 2,60% per annum	2 022		
Total non-controlling interest att additional tier 1 capital instrume		11 991	9 798	12 798

The additional tier 1 notes are perpetual, subordinated instruments, with no set redemption date. Subject to regulatory approval, these notes can be redeemed at the discretion of the issuer, either Nedbank Group Limited or Nedbank Limited, starting from the applicable call date or following a regulatory or tax event. Interest payments on these notes are non-cumulative and made at the issuer's discretion. Under certain conditions, regulators may prevent Nedbank from making interest payments. As a result, these instruments are classified as equity and are presented as a separate category within equity.

# **Notes**

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## Shareholders' analysis

Register date: 30 June 2025 Authorised share capital: 600 000 000 shares 486 918 386 shares Issued share capital:

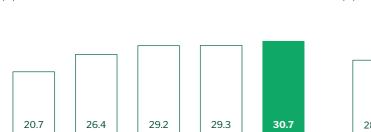
	Number	Jun 2025	Jun 2024	Dec 2024
	shares	% holding	% holding	% holding
Major shareholders/managers <sup>1</sup>				
Nedbank Group treasury shares	21 553 373	4.43	4.30	4.30
BEE trusts	2 597 880	0.53	0.53	0.53
Eyethu scheme – Nedbank SA	2 482 790	0.51	0.51	0.51
Omufima scheme – Nedbank Namibia	115 090	0.02	0.02	0.02
Nedbank Group (2005) Restricted- and Matched-share Schemes	13 767 827	2.83	2.95	2.91
Nedbank Namibia Limited	47 512	0.01	0.01	0.01
General repurchase of shares	1166212	0.24		0.04
Nedbank Foundation Trust	2 055			
Nedbank Social Development Fund Trust	3 971 887	0.82	0.81	0.81
Public Investment Corporation (SA)	71 545 098	14.69	15.12	14.80
Allan Gray (SA)	44 721 821	9.18	8.54	7.98
BlackRock Incorporated (international)	22 615 260	4.64	4.66	4.67
The Vanguard Group Incorporated (international)	19 626 113	4.03	3.86	3.94
Old Mutual Life Assurance Company (SA) Limited and associates	19 041 667	3.91	3.90	3.92
Fairtree Asset Management Pty Ltd (SA)	17 246 922	3.54	1.69	2.09
Coronation Fund Managers (SA)	15 976 023	3.28	3.79	5.16
Lazard Asset Management (international)	15 486 086	3.18	2.49	2.93
Sanlam Investment Management Proprietary Limited (SA)	14 571 230	2.99	3.50	3.34
State Street Global Advisors (international)	8 383 012	1.72	1.51	1.67
Major beneficial shareholders <sup>1</sup>				
Government Employees Pension Fund (SA)	77 837 617	15.99	16.05	15.87
Allan Gray (SA)	31 893 060	6.55	6.19	5.78

<sup>&</sup>lt;sup>1</sup> Source: Vaco Ownership.

2021

Index classified shareholding

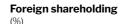
2022

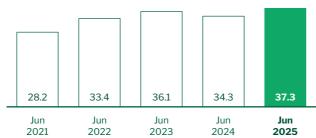


2024

2025

2023





	Number of shares	Jun 2025 % holding	Jun 2024 % holding	Dec 2024 % holding
Geographical distribution of shareholders <sup>1</sup>				
Domestic	305 088 461	62.66	65.74	63.73
SA	293 958 283	60.37	60.60	61.75
Namibia	11 130 178	2.29	1.69	1.98
Unclassified			3.45	
Foreign	181 829 925	37.34	34.26	36.27
USA	91 760 812	18.85	16.52	18.40
Asia	34 380 255	7.05	5.99	6.16
Europe	23 550 016	4.84	4.66	4.03
UK and Ireland	16 583 207	3.41	4.25	3.83
Other countries	15 555 635	3.19	2.84	3.85
Total shares listed	486 918 386	100.00	100.00	100.00
Less: Treasury shares held	21 553 373			
Net shares reported	465 365 013			

 $<sup>^{\</sup>rm 1}$   $\,$  Source: JP Morgan Cazenove (June 2024) and Vaco Ownership (December 2024 and June 2025).

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# Basel III balance sheet credit exposure by business cluster and asset class

Rm	Nedbank CIB	Property Finance	Nedbank Retail and Business Banking	Nedbank Wealth	Nedbank Africa Regions	N Centre	ledbank Group June 2025	Mix (%)	Change (%)	Risk weighting¹	Downturn expected loss (dEL) <sup>2</sup>	BEEL <sup>3</sup>	Nedbank Group June 2024	Downturn expected loss (dEL) <sup>2</sup>	BEEL <sup>3</sup>
AIRB approach	452 923	194 485	482 921	23 978	483	125 048 1	085 353	92.21	10.61	38.09	9 356	18 263	981 272	8 819	18 625
Corporate	210 295	56 933	23 359	147	483	2	234 284	19.90	15.17	41.23	862	739	203 422	853	889
Specialised lending – HVCRE <sup>4</sup>	4750	4 750		18			4768	0.41	(7.17)	94.64	61	438	5136	56	383
Specialised lending – IPRE <sup>5</sup>	129 667	129 500	552	4723		1	134 942	11.46	9.27	29.46	211	545	123 496	243	483
Specialised lending – project finance	55 302						55 302	4.70	11.45	57.23	178	121	49 622	176	85
SME - corporate	5 055	3 302	45 229	1523			51807	4.40	1.66	60.18	378	917	50 961	306	1 115
Public sector entities	10 308		31				10 339	0.88	(2.19)	32.89	52		10 571	59	76
Local governments and municipalities	9 221		2 673				11894	1.01	11.93	45.02	63		10 626	66	
Sovereign	9 267		1			125 048	134 316	11.41	36.57	10.96	44	58	98 346	33	54
Banks	18 383		14	6 294			24 691	2.10	(5.73)	29.74	87		26 192	223	
Retail mortgage			181 692	9 796		:	191 488	16.27	4.49	28.03	1254	4109	183 257	1234	3 513
Retail revolving credit			19 113				19 113	1.62	4.18	63.37	993	2 019	18 346	937	2106
Retail – other	11		175 625	98		1	175 734	14.93	6.35	49.36	4 456	8 317	165 239	4 032	9 062
SME – retail	17		34 460	1379			35 856	3.05	0.81	48.12	717	1000	35 568	601	859
Securities firms	647						647	0.05	103.46	25.79			318		
Securitisation exposure			172				172	0.01		71.06			172		
TSA <sup>6</sup>	1130	-	451	31707	39 798	-	73 086	6.21	6.07	63.07	-	-	68 904	-	_
Corporate	1130			2 649	7 489		11 268	0.96	84.00	102.26			6 124		
SME - corporate			451	1332			1783	0.15	14.66	51.03			1555		
Public sector entities					889		889	0.08	41.34	90.83			629		
Local government and municipalities					56		56		86.67	99.30			30		
Sovereign				9 279	13 519		22798	1.94	(4.31)	73.74			23 825		
Banks				11 498	2 218		13 716	1.17	(14.37)	32.02			16 017		
Retail mortgage				6 672	7024		13 696	1.16	3.61	35.95			13 219		
Retail revolving credit					296		296	0.03	(1.33)	31.55			300		
Retail – other				201	4790		4 991	0.42	32.60	69.74			3 764		
SME – retail				76	3 517		3 593	0.31	4.42	68.73			3 441		
PiPs			81	24	130		235	0.02	9.30				215		
Non-regulated entities	18 325		30				18 355	1.56	14.53				16 027		
Total Basel III balance sheet exposure <sup>7</sup>	472 378	194 485	483 483	55 709	40 411	125 048 1	177 029	100.00	10.56		9 356	18 263	1 066 418	8 819	18 625
dEL (AIRB approach)												27 619			27 444
Expected loss performing book												9 356			8 819
BEEL on defaulted advances												18 263			18 625
FRS impairment on AIRB loans and advances												(27 698)			(28 362
Excess of downturn expected loss over eligible provisions <sup>8</sup>												(79)			(918)

Risk weighting is shown as a percentage of exposure at default (EAD) for the AIRB approach and as a percentage of total credit extended for the standardised approach (TSA).

<sup>&</sup>lt;sup>2</sup> Downturn expected loss (dEL) is in relation to performing loans and advances.

 $<sup>^{\</sup>rm 3}$   $\,$  Best estimate of expected loss (BEEL) is in relation to defaulted loans and advances.

<sup>&</sup>lt;sup>4</sup> High-volatility commercial real estate.

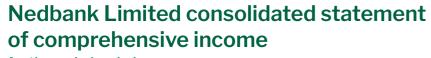
<sup>&</sup>lt;sup>5</sup> Income-producing real estate.

<sup>&</sup>lt;sup>6</sup> A portion of the legacy Imperial Bank book in Nedbank RBB, Nedbank Private Wealth (UK) and the non-South African banking entities in Africa are covered by TSA.

<sup>&</sup>lt;sup>7</sup> Balance sheet credit exposure includes on-balance-sheet, repurchase and resale agreements, as well as derivative exposures.

<sup>8</sup> Excess impairments compared with dEL for IRB exposures totaled R79m at 30 June 2025 (June 2024: R918m excess; December 2024: R67m shortfall). In line with the regulations under the Banks Act, 94 of 1990, the total amount that may be included in tier 2 unimpaired reserve funds is limited to 0.6% of total IRB risk-weighted assets, which amounted to R2 952m at 30 June 2025 (June 2024: R2 782m; December 2024: R2 860m).

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for the period ended

Yoy % change	Jun 2025	Jun 2024	Dec 2024
2	60 004	58 679	120 391
2	40 956	40 157	82 856
3	19 048	18 522	37 535
(1)	11 202	11 283	23 632
	8 633	8 342	17 380
	11 478	11 084	22 848
	(2 845)	(2 742)	(5 468)
	(30)	(28)	(63)
	(60)	441	528
	2149	1 915	3 846
	362	290	602
	137	71	180
	11	252	1159
(29)	35	49	75
1	30 285	29 854	61 242
(20)	3 648	4 553	7 695
5	26 637	25 301	53 547
6	18 244	17 254	35 490
36	624	459	952
92	73	38	171
2	7 696	7 550	16 934
(6)	1565	1672	3 727
	1584	1682	3 762
	(19)	(10)	(35)
4	6131	5 878	13 207
>100	26	(54)	175
	97	(153)	32
	(145)		90
			(10)
		(/	(= 3)
			(15)
	76	39	80
	(25)	(8)	(2)
6	6157	5 824	13 382
	(29) 1 (20) 5 6 36 92 2 (6) 4 >100	change         2025           2         60 004           2         40 956           3         19 048           (1)         11 202           8 633         11 478           (2 845)         (30)           (60)         2149           362         137           11         (29)         35           (20)         3 648           5         26 637           6         18 244           36         624           92         73           2         7 696           (6)         1 565           1 584         (19)           4         6 131           >100         26           97         (145)           23         76           (25)	change         2025         2024           2         60 004         58 679           2         40 956         40 157           3         19 048         18 522           (1)         11 202         11 283           8 633         8 342           11 478         11 084           (2 845)         (2 742)           (30)         (28)           (60)         441           2149         1 915           362         290           137         71           11         252           (29)         35         49           1         30 285         29 854           (20)         3 648         4553           5         26 637         25 301           6         18 244         17 254           36         624         459           92         73         38           2         7 696         7 550           1565         1 672           1584         1 682           (19)         (10)           4         6131         5 878           >100         26         (54)

Rm	Yoy % change	Jun 2025	Jun 2024	Dec 2024
Profit attributable to:				
- Ordinary shareholders	4	6 075	5 831	13 061
- Non-controlling interest - ordinary shareholders	>100	3	(3)	153
- Holders of participating preference shares	6	53	50	(7)
Profit for the period	4	6 131	5 878	13 207
Total comprehensive income attributable to:				
- Ordinary shareholders	6	6 101	5 777	13 236
- Non-controlling interest - ordinary shareholders	>100	3	(3)	153
- Holders of participating preference shares	6	53	50	(7)
Total comprehensive income for the period	6	6 157	5 824	13 382
Headline earnings reconciliation				
Profit attributable to ordinary shareholders	4	6 075	5 832	13 061
Less: Non-headline earnings items	(93)	(54)	(28)	(136)
Impairments charge on non-financial instruments and other gains and losses		(73)	(38)	(171)
Taxation on impairments charge on non-financial instruments and other gains and losses		19	10	35
Headline earnings attributable to ordinary and preference shareholders	5	6 129	5 860	13 197

### **Nedbank Limited consolidated financial highlights**

for the period ended

Rm	Jun 2025	Jun 2024	Dec 2024
ROE (%)	14.0	14.4	16.0
ROA (%)	0.94	0.98	1.07
NII to average interest-earning banking assets (%)	3.71	3.96	3.90
CLR - banking advances (%)	0.79	1.07	0.89
Cost-to-income ratio	60.2	57.8	58.0
Stage 3 advances as a percentage of gross banking loans and advances (%)	4.91	5.30	4.97
Stage 3 advances held at amortised cost (Rm)	46 623	48 493	46 027
Stage 3 coverage (%)	39.03	38.38	40.45
Total coverage (%)	3.13	3.26	2.91

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	Yoy %	Jun	Jun	Dec
Rm	change	2025	2024	2024
Assets				
Cash and cash equivalents	47	49 966	33 914	43 317
Other short-term securities	(9)	51 425	56 357	58 563
Derivative financial instruments	31	20 642	15 698	16 866
Government securities	32	221104	167 021	190 148
Other dated securities	69	6 353	3764	5 346
Banking loans and advances	3	940 405	909 152	921113
Trading loans and advances	30	53 096	40 996	47 351
Other assets	1	18 556	18 304	9 908
Current taxation assets	13	1000	885	61
Investment securities	31	9 428	7 178	8 032
Non-current assets held for sale	(100)		315	
Investments in associate companies	10	1245	1132	1481
Deferred taxation assets	(88)	21	177	178
Property and equipment	(5)	9 055	9 553	9 396
Long-term employee benefit assets	14	5 668	4 992	5 284
Intangible assets	4	9 453	9 122	9 686
Total assets	9	1 397 417	1278 560	1326730
Total equity and liabilities				
Ordinary share capital	4	29	28	28
Ordinary share premium	9	21 872	20 073	20 073
Reserves	9	71 013	65 277	69 933
Total equity attributable to equity holders of the parent	9	92 914	85 378	90 034
Holders of participating preference shares	6	53	50	103
Holders of additional tier 1 capital instruments	22	11 991	9 798	12 798
Non-controlling interest attributable to ordinary shareholders		18	18	15
Total equity	10	104 976	95 244	102 950
Derivative financial instruments	(3)	12 952	13 287	11 445
Amounts owed to depositors	10	1208637	1102 070	1148 603
Provisions and other liabilities	(22)	19870	25 515	15 822
Current taxation liabilities	(39)	41	67	108
Deferred taxation liabilities	>100	670	322	206
Long-term employee benefit liabilities	5	41	39	38
Long-term debt instruments	20	50 230	42 016	47 558
Total liabilities	9	1 292 441	1183316	1223780
Total equity and liabilities	9	1 397 417	1278 560	1326730

### **Definitions**

12-month expected credit loss (ECL) Expected credit loss that results from default events on financial instruments occurring within the 12 months after the reporting date (or a shorter period if the expected life of the financial instrument is less than 12 months), weighted by the probability of the defaults occurring.

Assets under administration (AUA) (Rm) Market value of assets held in custody on behalf of clients.

Assets under management (AUM) (Rm) Market value of assets managed on behalf of clients.

Basic earnings per share (cents) Attributable income divided by the weighted-average number of ordinary shares.

Black persons A generic term that refers to South African citizens who are African, Coloured or Indian.

Central counterparty (CCP) A clearing house that interposes itself between counterparties for contracts traded in 1 or more financial markets, becoming the buyer to every seller and the seller to every buyer, thereby ensuring the future performance of open contracts.

Common-equity tier 1 (CET1) capital adequacy ratio (%) CET1 regulatory capital, including unappropriated profit, as a percentage of total risk-weighted assets

Cost-to-income ratio (%) Total operating expenses as a percentage of total net income before impairment charges on financial instruments, being net interest income, non-interest revenue and income, and share of profits or losses from associates and joint

Coverage (%) On-balance-sheet ECLs divided by on-balance-sheet gross banking loans and advances. Coverage excludes ECLs on off-balance-sheet amounts, ECL and gross banking loans and advances on the fair-value-through-other-comprehensive-income (FVOCI) portfolio, and loans and advances measured at fair value through profit or loss (FVTPL).

Credit loss ratio (CLR) (% or bps) The income statement impairment charge on banking loans and advances as a percentage of daily average gross banking loans and advances. Includes the ECL recognised in respect of the off-balance-sheet portion of loans and advances.

Contractual service margin (Rm) For general measurement model (GMM) products, represents unrecognised shareholders' future profit on long-term products.

Countercyclical buffer (CCyB) A capital buffer requirement that aims to protect the banking sector through increased capital requirements in periods when credit growth consistently exceeds economic growth.

Default In line with the Basel III definition, default in respect of a client in the following instances:

- · When the bank considers that the client is unlikely to pay their credit obligations to the bank in full without the bank having recourse to actions such as realising security (if held).
- · When the client is past due for more than 90 days on any material credit obligation to the bank. Overdrafts will be considered as being past due if the client has breached an advised limit or has been advised of a limit smaller than the current
- · In terms of the Nedbank Group Credit Policy, when the client is placed under business rescue in accordance with the Companies Act, 71 of 2008, and when the client requests a restructure of their facilities as a result of financial distress, except where debtor substitution is allowable in terms of the regulations.

At a minimum, a default is deemed to have occurred when a material obligation is past due for more than 90 days or when a client has exceeded an advised limit for more than 90 days. A stage 3 impairment is raised against such a credit exposure due to a significant perceived decline in the client's credit quality.

For retail portfolios this is product-centred, and a default would therefore be for a specific advance. For all other portfolios, except specialised lending, it is client- or borrower-centred, meaning that should any transaction with a legal-entity borrower default, all transactions with that legal-entity borrower would be treated as having defaulted.

To avoid short-term volatility, Nedbank employs a 6-month curing definition where subsequent defaults will be an extension of the initial default.

Diluted headline earnings per share (DHEPS) (cents) Headline earnings divided by the weighted-average number of ordinary shares, adjusted for potential dilutive ordinary shares.

Directive 7/2015 A directive from the PA that provides clarity on how banks should identify restructured credit exposures and how these exposures should be treated for purposes of the definition of default.

Dividend cover (times) Headline earnings per share divided by dividend per share.

Economic profit (EP) (Rm) Headline earnings less the cost of equity (total equity attributable to equity holders of the parent, less goodwill, multiplied by the group's cost-of-equity percentage).

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**Effective taxation rate (%)** Direct taxation as a percentage of profit before direct taxation, excluding impairments charged on non-financial instruments and sundry gains or losses.

**Earnings per share (EPS) (cents)** Earnings attributable to ordinary shareholders divided by the weighted-average number of ordinary shares in issue.

**Expected credit losses** Difference between all contractual cash flows that are due to the bank in terms of the contract and all the cash flows that the bank expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate related to default events on financial instruments that are possible within 12 months after the reporting date (stage 1) or that result from all possible default events over the life of the financial instrument (stage 2 and 3).

**Flac instruments** A new tranche of loss-absorbing and non-regulatory debt instruments that will be subordinated to other unsecured liabilities. These debt instruments are intended for bail-in resolutions.

Forward-looking economic expectations The impact of forecast macroeconomic conditions in determining a SICR and ECL.

**Headline earnings (Rm)** The profit attributable to equity holders of the parent, excluding specific separately identifiable remeasurements, net of related tax and non-controlling interests.

Headline earnings per share (HEPS) (cents) Headline earnings divided by the weighted-average number of ordinary shares in issue.

High-quality liquid assets (HQLA) Assets that can be converted easily and immediately into cash at little or no loss of value.

**Lifetime ECL** The ECL of default events between the reporting date and the end of the lifetime of the financial asset, weighted by the probability of the defaults occurring.

Life insurance value of new business (Rm) A measure of the value added to a company as a result of writing new business. Value of new business (VNB) is calculated as the discounted value, at the valuation date, of projected after-tax shareholder profit from a covered new business that commenced during the reporting period, net of frictional costs and the cost of non-hedgeable risk associated with writing new business, using economic assumptions at the start of the reporting period.

Loss given default The estimated amount of credit losses when a borrower defaults on a loan.

Net asset value (NAV) (Rm) Total equity attributable to equity holders of the parent.

**Net asset value (NAV) per share (cents)** NAV divided by the number of shares in issue, excluding shares held by group entities at the end of the period.

Net interest income (NII) to average interest-earning banking assets (AIEBA) (%) NII as a percentage of daily average total assets, excluding trading assets. Also called net interest margin (NIM).

Non-interest revenue and income (NIR) to total income (%) Non-interest revenue and income as a percentage of total net income before impairment charges on financial instruments.

Number of shares listed (number) Number of ordinary shares in issue, as listed on the JSE.

Off-balance-sheet exposure Undrawn loan commitments, guarantees and similar arrangements that expose the group to credit risk.

Ordinary dividends declared per share (cents) Total dividends to ordinary shareholders declared in respect of the current period.

Performing stage 3 loans and advances (Rm) Loans that are up to date (i.e. not in default) but classified as having defaulted due to regulatory requirements, i.e. Directive 7/2015 or the curing definition.

Positive cycle-neutral CCyB (PCN CCyB) A macroprudential tool that can be used to build and maintain capital buffers when risks are assessed to be neither low nor high. These buffers can then be released in the event of sudden shocks, including those unrelated to the credit cycle.

Preprovisioning operating profit (PPOP) (Rm) Headline earnings plus direct taxation plus impairment charge on loans and advances.

**Price-to-earnings ratio (historical)** Closing share price divided by the headline earnings, multiplied by the total days in the year, divided by the total days in the period.

Price-to-book ratio (historical) Closing share price divided by the net asset value per share.

**Profit attributable to equity holders of the parent (Rm)** Profit for the period less non-controlling interests pertaining to ordinary shareholders, preference shareholders and additional tier 1 capital instrument noteholders.

Profit for the period (Rm) Income statement profit attributable to ordinary shareholders of the parent before non-controlling interests.

**Return on assets (ROA) (%)** Net contribution (headline earnings) divided by the average daily assets, multiplied by the total days in the year, divided by the total days in the period.

Return on equity (ROE) (%) Headline earnings as a percentage of daily average ordinary shareholders' equity.

**Return on cost of ETI investment (%)** Associate income from the group's ETI investment divided by the group's original cost of investment (R6 265m).

Return on tangible equity (%) Headline earnings as a percentage of daily average ordinary shareholders' equity, less intangible assets.

Return on risk-weighted assets (RWA) (%) Headline earnings as a percentage of monthly average risk-weighted assets.

**Risk-weighted assets (RWA) (Rm)** On-balance-sheet and off-balance-sheet exposures after having applied prescribed risk weightings according to the relative risk of the counterparty.

**Stage 1** Financial assets for which the credit risk (risk of default) at the reporting date has not significantly increased since initial recognition.

Stage 2 Financial assets for which the credit risk (risk of default) at the reporting date has significantly increased since initial recognition.

Stage 3 Any advance or group of loans and advances that triggered the Basel III definition of default criteria in line with South African banking regulations. At a minimum, a default is deemed to have occurred when a material obligation is past due for more than 90 days or a client has exceeded an advised limit for more than 90 days. A stage 3 impairment is raised against such a credit exposure due to a significant perceived decline in the credit quality.

Stage 3 ECL (Rm) ECL for banking loans and advances that have been classified as stage 3 advances.

Tangible net asset value (Rm) Equity attributable to equity holders of the parent, excluding intangible assets.

Tangible net asset value per share (cents) Tangible NAV divided by the number of shares in issue, excluding shares held by group entities at the end of the period.

Tier 1 capital adequacy ratio (CAR) (%) Tier 1 regulatory capital, including unappropriated profit, as a percentage of total risk-weighted assets.

Total capital adequacy ratio (CAR) (%) Total regulatory capital, including unappropriated profit, as a percentage of total risk-weighted assets.

**Total income growth rate less expenses growth rate (JAWS ratio) (%)** Measure of the extent to which the growth rate of the total net income before impairment charges on financial instruments exceeds the growth rate of total operating expenses.

Value in use (VIU) (Rm) The present value of future cash flows expected to be derived from an asset or cash-generating unit.

**Weighted-average number of shares (number)** The weighted-average number of ordinary shares in issue during the period listed on the JSE.

### **Abbreviations and acronyms**

AFR available financial resources AGM annual general meeting

Al artificial intelligence

**AIEBA** average interest-earning banking assets

AIRB advanced internal ratings-based

AMA advanced measurement approach

**AML** anti-money laundering

**API** application programming interface

AUA assets under administration **AUM** assets under management

BBBEE broad-based black economic empowerment

**BEE** black economic empowerment

**bn** billion

bps basis point(s)

**CAGR** compound annual growth rate

CAR capital adequacy ratio

CASA current account savings account

**CCP** central counterparty

**CET1** common-equity tier 1

**CIB** Corporate and Investment Banking

**CIPC** Companies and Intellectual Property Commission

**CLR** credit loss ratio **COE** cost of equity

**CPI** consumer price index

**CPF** commercial property finance

**CSI** corporate social investment

**CSM** contractual service margin **CVP** client value proposition

**CX** client experience

**DHEPS** diluted headline earnings per share

D-SIB domestic systemically important bank

**ECL** expected credit loss

**EE** employment equity **ELB** entry-level banking

**EP** economic profit

**EPS** earnings per share

**ESG** environmental, social and governance

ETI Ecobank Transnational Incorporated

**EVE** economic value of equity

FCTR foreign currency translation reserve

FSC Financial Sector Code

**FSCA** Financial Sector Conduct Authority

**FVOCI** fair value through other comprehensive income **FVTPL** fair value through profit or loss

FX foreign exchange

**GDP** gross domestic product GFC great financial crisis

**GLAA** gross loans and advances

GLC great lockdown crisis

GOI gross operating income **HE** headline earnings

**HEPS** headline earnings per share

**HPI** house price index

**HOLA** high-quality liquid asset(s) IAS International Accounting Standards

ICAAP internal capital adequacy assessment process

IFRS International Financial Reporting Standards

**ILAAP** internal liquidity adequacy assessment process

IMF International Monetary Fund

JIBAR Johannesburg Interbank Agreed Rate

JSE ISF Limited

LAA loans and advances

LAP liquid-asset portfolio

LCR liquidity coverage ratio

**LIBOR** London Interbank Offered Rate

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LTI long-term incentive

M&A mergers and acquisitions

2025 interim results

MFC Motor Finance Corporation (vehicle finance division of Nedbank)

MRC minimum required capital MZN Mozambican metical

N/A not applicable

Nafex Nigerian Autonomous Foreign Exchange Rate

Fixing Methodology

NAR Nedbank Africa Regions

NCA National Credit Act, 34 of 2005 NCD negotiable certificate of deposit

NCOF net cash outflows

**NGN** Nigerian naira

NII net interest income NIR non-interest revenue and income

NIM net interest margin

NPL non-performing loan(s)

**NPS** Net Promoter Score

NSFR net stable funding ratio **nWoW** new Wavs of Work

OCI other comprehensive income

OM Old Mutual

PA Prudential Authority PAT profit after tax

PAYU pay as you use (account)

plc public limited company

**PPOP** preprovisioning operating profit **PRMA** postretirement medical aid

R rand

**RBB** Retail and Business Banking

**Rbn** South African rand expressed in billions

**REIPPPP** Renewable Energy Independent Power Producer

Procurement Programme

**REIT** real estate investment trust

Rm South African rand expressed in millions

ROA return on assets

**ROE** return on equity

RORWA return on average risk-weighted assets

**RPA** robotic process automation

**RRB** Retail Relationship Banking

RTGS real-time gross settlement **RWA** risk-weighted assets

SA South Africa

SAcsi South African Customer Satisfaction Index

**SADC** Southern African Development Community **SAICA** South African Institute of Chartered Accountants

**S&P** Standard & Poor's

**SARB** South African Reserve Bank

SDG Sustainable Development Goal SICR significant increase in credit risk

**SME** small and medium enterprises

STI short-term incentive TSA the standardised approach

TTC through the cycle **UK** United Kingdom

**UN** United Nations

**USA** United States of America

USD United States dollar (currency code)

**USSD** unstructured supplementary service data

VAF vehicle and asset finance

VaR value at risk

VIU value in use

VNB value of new business

YES Youth Employment Service

yoy year on year vtd year to date

**ZAR** South African rand (currency code)

### Company details

Nedbank Group Limited Incorporated in the Republic of SA Registration number 1966/010630/06

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Company Secretary

Sponsor to Nedbank Group in SA

Independent sponsor to Nedbank Group in SA Sponsor to Nedbank Group in Namibia

### Instrument codes

### Nedbank Group ordinary shares

JSE share code NSX share code NBK A2X share code NED

ISIN ZAE000004875

JSE alpha code NEDI ADR code **NDBKY** ADR CUSIP 63975K104

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